

SUMMARY					
2011 BUDGET					VERSION # 5
			Status Quo		
	2010	2010	2011	New	
	BUDGET	ACTUAL	BUDGET	Initiatives	BUDGET NOTES
EXPENSES					
Departments	\$ 5,528,982	\$ 5,435,837	\$ 5,578,942	\$ 34,800	Transferred from next page
Conservation Authority Levy	\$ 24,886	\$ 24,886	\$ 26,524		
TOTAL EXPENSES	\$ 5,553,868	\$ 5,460,723	\$ 5,605,466	\$ 34,800	
REVENUES					
Payments in Lieu	\$ 55,000	\$ 80,636	\$ 52,000		LCBO, Post Office, County Forest, Hydro
Interest & Penalties on Taxes	\$ 135,000	\$ 163,888	\$ 160,000		1.25%/month as per Municipal Act
Ontario Municipal Partnership Fund (OMPF)	\$ 1,453,800	\$ 1,457,800	\$ 1,399,000		Represents a 1.4% Levy reduction
Interest Income	\$ 15,000	\$ 11,129	\$ 10,000		Bank Agreement Specifies Rate
Aggregate Producers Grant	\$ 50,000	\$ 57,126	\$ 55,000		Reflects anticipated aggregate producers output
Prior Year Suplus	\$ 20,822	\$ -	\$ -		
Taxes	\$ 3,824,246	\$ 3,855,550	\$ 3,875,542		Based on same taxation revenue as 2010
TOTAL REVENUES	\$ 5,553,868	\$ 5,626,129	\$ 5,551,542	\$ -	
SURPLUS / (DEFICIT)	\$ 0	\$ 165,406	\$ (53,924)	\$ (34,800)	
Anticipated salary saving not reflected in budget			\$ 22,600		Based on trial 6 month employee reassignment
TOTAL SURPLUS / (DEFICIT)			\$ (31,324)	\$ (34,800)	
Percent increase required to balance budget			0.81%	0.90%	Total 1.71%
Cost per annum on average household assessment (using \$ 160,000)			\$8.93	\$9.92	Total \$ 18.85 per annum

SUMMARY - DEPARTMENT					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
DEPARTMENT	BUDGET	ACTUAL	BUDGET	Initiatives	BUDGET NOTES
Corporate	\$ 1,151,084	\$ 1,231,619	\$ 1,107,742	\$ 8,100	
Building, Planning & Protective Services	\$ 1,111,444	\$ 1,058,083	\$ 1,204,349	\$ -	
Community Services	\$ 245,532	\$ 289,301	\$ 220,520	\$ 19,700	
Public Works & Waste Management	\$ 3,020,922	\$ 2,856,834	\$ 3,046,331	\$ 7,000	
TOTAL	\$ 5,528,982	\$ 5,435,837	\$ 5,578,942	\$ 34,800	To Front Page

CORPORATE SERVICES SUMMARY					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
DEPARTMENT	BUDGET	ACTUAL	BUDGET	Initiatives	BUDGET NOTES
Corporate	\$ 274,035	\$ 378,805	\$ 263,750	\$ -	
Corporate Reserves	\$ 104,000	\$ 104,000	\$ 105,000	\$ -	
Council	\$ 189,025	\$ 158,691	\$ 161,123	\$ -	
Elections	\$ 23,600	\$ 23,600	\$ 6,750	\$ -	
Chief Administrative Officer's Department	\$ 135,373	\$ 146,647	\$ 130,446	\$ -	
Clerk's Department	\$ 116,505	\$ 116,295	\$ 122,055	\$ -	
Finance Department	\$ 279,512	\$ 276,508	\$ 278,758	\$ -	
Information Technology	\$ 29,034	\$ 27,073	\$ 39,860	\$ 8,100	
TOTAL	\$ 1,151,084	\$ 1,231,619	\$ 1,107,742	\$ 8,100	

CORPORATE 2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiatives	Comments
EXPENSES					
Salaries & Benefits	\$ 8,000	\$ 3,368	\$ -		Undistributed staff requests
Corporate Advertising	\$ 12,000	\$ 13,600	\$ 13,500		Municipal Matters, Corporate Notices, Ads, etc.
Office Supplies	\$ 7,200	\$ 6,442	\$ 7,000		Copier Paper, Pens, etc.
Printing	\$ 2,500	\$ 1,906	\$ 2,500		
Publications	\$ 200	\$ -	\$ 200		Municipal World, Newspapers, Municipal Directory, etc.
Postage	\$ 13,000	\$ 10,558	\$ 14,000		
Telephone	\$ 11,300	\$ 8,567	\$ 11,000		
Legal	\$ 2,500	\$ 7,621	\$ 2,500		HR issues, no building permit, etc.
Audit Fees	\$ 18,000	\$ 24,156	\$ 18,000		
Service/Rental Agreements	\$ 26,000	\$ 23,697	\$ 24,000		photocopier, alarm, furnance, phone equipment etc.
PSAB 3150	\$ -	\$ 526	\$ -		
Consulting	\$ -	\$ 8,261	\$ -		
Memberships	\$ -	\$ 566	\$ 600		Gain Membership
Employee Appreciation	\$ 2,500	\$ 1,592	\$ 2,000		Service Awards, Xmas turkeys/hams, golf day
Municipal Joint Health & Safety	\$ 6,000	\$ 1,321	\$ 8,000		
Highland Voice	\$ 8,000	\$ 4,288	\$ 4,500		
Transfer to Reserve for future payments		\$ 108,000			
Contractual Obligations			\$ 108,000		
SUB-TOTAL	\$ 117,200	\$ 224,469	\$ 215,800	\$ -	
Corporate Overhead					
Municipal Building Maintenance - 75 George St.	\$ 12,000	\$ 12,265	\$ 12,000		
Building Cleaning Contract	\$ 10,700	\$ 12,128	\$ 11,650		Contracted Service
Building Cleaning/Maintce Supplies	\$ 1,100	\$ 805	\$ 1,800		
Hydro	\$ 14,000	\$ 9,146	\$ 14,000		
Heat	\$ 12,000	\$ 10,085	\$ 12,000		
Insurance	\$ 112,101	\$ 112,101	\$ 112,500		\$ 10000 has been transfered to Community Centre
Tax Write Off - Own share		\$ 5,222			
Bank Service Charges	\$ 1,500	\$ 1,686	\$ 2,000		
SUB-TOTAL	\$ 163,401	\$ 163,438	\$ 165,950	\$ -	
NLCCHC - Building Expansion	\$ 5,000	\$ 5,000	\$ -		\$5,000/year for 2007 - 2010
SUB-TOTAL	\$ 5,000	\$ 5,000	\$ -	\$ -	
TOTAL EXPENSES	\$ 285,601	\$ 392,907	\$ 381,750	\$ -	
REVENUES					
Misc. Revenue	\$ 6,000	\$ 14,102	\$ 10,000		tax cert./faxes/photocopying/commis cert/ etc.
Transfer from Reserve	\$ 5,566	\$ -	\$ 108,000		
TOTAL REVENUES	\$ 11,566	\$ 14,102	\$ 118,000	\$ -	

TOTAL	\$ 274,035	\$ 378,805	\$ 263,750	\$ -
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CORPORATE RESERVES				
2011 BUDGET				
			Status Quo	
	2010	2010	2011	New
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiatives
TRANSFER TO RESERVES				
Transfer to Capital Reserves	\$ 50,000	\$ 50,000	\$ 50,000	
Transfer to Operating Funds	\$ 29,000	\$ 29,000	\$ -	
Transfer to Contingency Reserve			\$ 30,000	
Transfer to AdministrationBuilding Reserve	\$ 25,000	\$ 25,000	\$ 25,000	
TOTAL TRANSFER TO RESERVES	\$ 104,000	\$ 104,000	\$ 105,000	\$ -
TRANSFER FROM RESERVES				
Transfer from Capital Reserves	\$ -	\$ -	\$ -	
TOTAL TRANSFER FROM RESERVES	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 104,000	\$ 104,000	\$ 105,000	\$ -

COUNCIL					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiatives	Comments
Expense					
Members of Council - Remuneration	\$ 102,500	\$ 102,500	\$ 89,188		Resolution #C-2010-263 reflecting decrease
Members of Council - Employer Health Tax	\$ 1,999	\$ 1,285	\$ 1,372		
Members of Council - OMERS & Alternatives	\$ 3,964	\$ 3,853	\$ 3,843		
Members of Council - CPP	\$ 1,972	\$ 1,058	\$ 2,070		
Members of Council - Closed Meeting Investigator	\$ 500	\$ 1,064	\$ 250		\$250 Retainer & Investigation Fees (if required)
Members of Council - Cell Phone	\$ 1,740	\$ 1,364	\$ 600		Mayor's Cell Phone
Members of Council - Advertising	\$ 4,000	\$ 811	\$ 2,000		Canada Day, Xmas, Other Public Meeting Notices, etc.
Members of Council - Office Supplies	\$ 1,500	\$ 1,006	\$ 1,500		Paper, binders for agendas, minutes, by-laws, reports, Councillors, etc.
Members of Council - Photocopies	\$ 1,800	\$ -	\$ -		
Members of Council - Communication Infrastructure	\$ 2,000	\$ 1,860	\$ 2,000		Councillor Internet (for those Councillors unable to use Storm)
Members of Council - Conventions, etc	\$ 21,000	\$ 12,048	\$ 21,000		\$3,000 per Councillor
Members of Council - Computer Costs	\$ 6,850	\$ 6,833	\$ 4,600		\$300/Councillor Tech & 1/4 Cost of Purchase over Term \$2,500
Members of Council - Travel Expenses	\$ 25,400	\$ 15,805	\$ 20,000		COW, Council & Other Meetings (based on current meeting schedule)
Members of Council - Meals	\$ 3,100	\$ 1,142	\$ 2,000		COW, Council & Other Meetings (based on current meeting schedule)
Members of Council - Misc.	\$ 4,500	\$ 6,256	\$ 4,500		Memberships (ex. AMO), Council Photos, etc.
Members of Council - Special Items / Events	\$ 2,000	\$ 559	\$ 2,000		Flowers, Gifts, Retirements, Remembrance Day Wreath, etc.
Members of Council - Mayor's Discretionary	\$ 2,000	\$ 1,128	\$ 2,000		
Members of Council - Drug Strategy	\$ 2,200	\$ 119	\$ 2,200		Mileage, Other
TOTAL	\$ 189,025	\$ 158,691	\$ 161,123	\$ -	

ELECTIONS					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiatives	Comments
Expense					
Elections - Salary / Wages	\$ 4,000	\$ 4,131	\$ -		\$75/ Election Staff, \$400/DRO, \$800 RO
Elections - Office Supplies	\$ 500	\$ 332	\$ -		Photocopies, Other
Elections - Travel Expenses	\$ 500	\$ 557	\$ 250		LC Election Working Group Meetings, Training
Elections - Misc.	\$ 5,600	\$ 7,215	\$ -		Election Training, Advertising, Legal
Elections - Election Supplies	\$ 29,700	\$ 15,006	\$ -		Bar Code Scanner, Voter Kits, Postage, Business Reply Account
Elections - Transfer to Reserve	\$ -	\$ 14,359	\$ 6,500		\$6,500 each year for the next 4 years
Elections - Compliance Audit Com	\$ 1,000	\$ -	\$ -		
Elections - Rental of Premises	\$ 300	\$ -	\$ -		Rental on Election Night (ex. School)
TOTAL EXPENSE	\$ 41,600	\$ 41,600	\$ 6,750	\$ -	
Elections - Transfer from Reserves	\$ 18,000	\$ 18,000	\$ -		
TOTAL REVENUE	\$ 18,000	\$ 18,000	\$ -		
TOTAL	\$ 23,600	\$ 23,600	\$ 6,750	\$ -	
Elections - Reserves	\$ -	\$ 14,359	\$ 20,859		<i>*to be used in 2014</i>

CAO'S OFFICE					
2011 BUDGET					
			Status Quo		
ACCOUNT DESCRIPTION	2010	2010	2011	New	
	BUDGET	ACTUAL	BUDGET	Initiatives	Comments
Expense					
CAO - Salary/Wages/Benefits/Other	\$ 118,373	\$ 122,468	\$ 115,711		
CAO - Cell Phone/Blackberry	\$ 1,500	\$ 1,512	\$ 850		
CAO - Communications	\$ 1,000	\$ 1,620	\$ -		
CAO - Travel Expenses	\$ 1,200	\$ 752	\$ 1,000		Mileage
CAO - Training / Seminars / Conventions	\$ 3,500	\$ 4,641	\$ 3,500		AMO/OMAA
CAO - Office Supplies	\$ 200	\$ 369	\$ 200		
CAO - Furniture / Equipment	\$ 500	\$ -	\$ -		
CAO - Meals	\$ 250	\$ 77	\$ 250		
CAO - Publications	\$ -	\$ 67	\$ 100		
CAO - Professional Fees/Dues/Memberships	\$ 350	\$ 330	\$ 335		OMAA
CAO - Misc.	\$ -	\$ 6,411	\$ -		
CAO- Consulting	\$ 8,500	\$ 8,400	\$ 8,500		HR Consultant & Other
TOTAL	\$ 135,373	\$ 146,647	\$ 130,446	\$ -	

CLERK'S OFFICE						
2011 BUDGET						
			Status Quo			
	2010	2010	2011	New	Revenue	
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiatives	Offset	Comments
EXPENSE						
Clerk - Salary/Wages/Benefits&Other	\$ 96,425	\$ 104,128	\$ 109,375			75% of Clerk's Salary & Receptionist
Clerk - Cell Phone	\$ 1,000	\$ 922	\$ 1,200			
Clerk - Communications	\$ 600	\$ 596	\$ 600			
Clerk - Travel Expenses	\$ 500	\$ 664	\$ 700			Clerk & receptionist
Clerk - Marriage Licences	\$ 480	\$ 760	\$ 500		\$ 1,500	\$48 each, offset by revenue
Clerk - Training / Seminars / Conventions	\$ 6,000	\$ 5,660	\$ 6,000			AMCTO, OEMC & AMO or OGRA/ROMA, etc.
Clerk - Office Supplies	\$ 1,000	\$ 513	\$ 800			
Clerk - Photocopies	\$ 3,500	\$ -	\$ -			
Clerk - Furniture / Equipment	\$ 1,000	\$ 715	\$ -			
Clerk - Meals	\$ 650	\$ 309	\$ 650			Council Meetings (based on current schedule) & Other
Clerk - Publications	\$ 250	\$ 309	\$ 380			Municipal Act, Other
Clerk - Memberships	\$ 650	\$ 750	\$ 750			AMCTO
MFIPPA	\$ 250	\$ 64	\$ 100			Legal
Accessibility Requirements	\$ 5,000	\$ 2,505	\$ 2,500			
TOTAL EXPENSES	\$ 117,305	\$ 117,895	\$ 123,555	\$ -		
REVENUE						
MFIPPA Requests	\$ -	\$ -	\$ -			
Admin. - Marriage Certificates	\$ 800	\$ 1,600	\$ 1,500		\$ 1,500	\$100 each (offsets license cost & staff time)
TOTAL REVENUES	\$ 800	\$ 1,600	\$ 1,500	\$ -		
TOTAL	\$ 116,505	\$ 116,295	\$ 122,055	\$ -		

FINANCE DEPARTMENT					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
	BUDGET	ACTUAL	BUDGET	Initiatives	BUDGET NOTES
Treasurer - Salary/Wages/Benefits & Other	\$ 256,517	\$ 254,983	\$ 260,558		Treasurer/ Payroll / AP Clerk, AR Clerk, Taxation Clerk
Treasurer - Travel Expenses	\$ 200	\$ 173	\$ 200		Auditor / Lawyer Office in Perth
Treasurer - Training / Seminars / Conventions	\$ 2,300	\$ -	\$ 2,300		MFOA Conference - Sept '11 & Misc 1 day workshops
Treasurer - Office Supplies	\$ 50	\$ 376	\$ 300		printer cartridges etc.
Treasurer - Furniture / Equipment	\$ 250	\$ -	\$ 250		
Treasurer - Meals	\$ 525	\$ 156	\$ 500		Council meetings
Treasurer - Publications	\$ -	\$ -	\$ -		
Treasurer - Memberships	\$ 1,100	\$ 826	\$ 900		MFOA / CMA
Treasurer - PSAB 3150 Requirements	\$ 10,350	\$ 11,100	\$ 500		Maintain data base
Clerical - Travel Expenses	\$ 1,000	\$ 773	\$ 1,000		Banking in Perth etc.
Clerical - Training / Seminars / Conventions	\$ 2,500	\$ 2,219	\$ 5,000		CPA / Tax collectors & Misc. 1 day workshops
GIS	\$ 2,320	\$ 2,700	\$ 2,900		1/5 Share of Total Cost
Clerical - Memberships	\$ 1,400	\$ 1,300	\$ 1,400		AMCTO / CPA
Clerical - Office Supplies	\$ 400	\$ 1,551	\$ 1,800		printer cartridges etc.
Clerical - Furniture / Equipment	\$ 500	\$ 253	\$ 1,000		Money counter & printer
Clerical - Meals	\$ 100	\$ 15	\$ 50		
Clerical - Publications	\$ -	\$ 83	\$ 100		Employment Standards Publication
TOTAL	\$ 279,512	\$ 276,508	\$ 278,758	\$ -	

CORPORATE INFORMATION TECHNOLOGY					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiatives	Index
EXPENSE					
Computer Hardware	\$ 9,150	\$ 5,413	\$ 2,500		Misc. Repairs/Equipment
Computer Support	\$ 19,980	\$ 14,848	\$ 19,980		IT Support Agree., Diamond Licensing, Diamond Support, Symantec Licensing
Web Site Services	\$ 2,500	\$ 3,815	\$ 2,400		Web Hosting, Domain \$200/month
Wireless Network	\$ 10,760	\$ 2,433	\$ 2,460		Wirless Internet @ Municipal Office \$205/month
IT - Rentals/Leases	\$ 11,844	\$ 10,548	\$ 5,520		Dell Lease \$460/month
Computer Software	\$ 1,500	\$ 1,231	\$ 14,000	\$ 2,100	\$7,000 GP Financial Upgrade, Microsoft Office for Fire Stations & PW x 6 @ \$350 \$ 7,000 FP2- Enterprise
IT - Transfer to Reserves			\$ -	\$ 6,000	
TOTAL EXPENSES	\$ 55,734	\$ 38,288	\$ 46,860	\$ 8,100	
REVENUE					
IT - Revenue	\$ 21,000	\$ 5,515	\$ -		
Transfer from Development Chg	\$ 5,700	\$ 5,700	\$ -		
IT - Transfer from Reserves			\$ 7,000		FP2 - Fire Reserve
TOTAL REVENUES	\$ 26,700	\$ 11,215	\$ 7,000	\$ -	
TOTAL	\$ 29,034	\$ 27,073	\$ 39,860	\$ 8,100	
IT - Reserves				\$6,000	*to be used in 2013/2014

*in 2014 will need to upgrade the computer operating systems of each computer to Windows 7 as in 2014 Microsoft will no longer be supporting Windows XP

*current cost is \$330/copy x 16 Systems = \$5280 plus tax

*in 2014 will need to upgrade the computer software of each computer to Office 2010 as Microsoft 2007 is not compatible with Windows 7

*current cost is \$670/copy x 16 systems = \$ 10720 plus tax

**in 2013/2014 staff computer will also need to be replaced as they will be more than 5 years old (average life is 4 years)

**it will be more economical to purchase or lease new systems that include Windows 7 and Office 2010

**current estimated cost is \$1,500 x 16 systems \$ 24,000.00 plus tax

At some point funds should also be placed in reserves to cover the costs of implementing business continuity options

***the 2011 Budget does not include the Storm Agreement**

BUILDING, PLANNING & PROTECTIVE SERVICES SUMMARY					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
DEPARTMENT	BUDGET	ACTUAL	BUDGET	Initiatives	BUDGET NOTES
Fire - Operating	\$ 474,609	\$ 403,010	\$ 554,512	\$ -	
Fire - Capital	\$ -	\$ 48,744	\$ -	\$ -	
Emergency Measures	\$ 16,900	\$ 2,188	\$ 15,400	\$ -	
Building	\$ 12,596	\$ 20,990	\$ 19,549	\$ -	
Animal Control	\$ 12,200	\$ 8,125	\$ 17,200	\$ -	
Police Services Board	\$ 489,447	\$ 485,300	\$ 502,010	\$ -	
Planning	\$ 103,592	\$ 89,668	\$ 95,678	\$ -	
Environmental Advisory Committee	\$ 2,100	\$ 58	\$ -	\$ -	
TOTAL	\$ 1,111,444	\$ 1,058,083	\$ 1,204,349	\$ -	

FIRE CHIEF OFFICE							
2011 BUDGET							
			Status Quo				
ACCOUNT DESCRIPTION	2010	2010	2011	New	Revenue		
EXPENSE	BUDGET	ACTUAL	BUDGET	Initiatives	Offset	Index	Comments
Fire - Wages/Benefits & Other - Chief	\$ 52,673	\$ 34,447	\$ 61,607				Chief & Administrative Assistant
Fire - Honorariums	\$ 122,101	\$ 141,758	\$ 145,000				Subject to change with call volume OFM Prevention & Inspection Requirements
Fire - G.I.S.	\$ 2,500	\$ 2,700	\$ 2,500				1/5 of contract
Fire - Training/Seminars/Conferences	\$ 9,500	\$ 10,191	\$ 12,000				driver training, legislative 101, first responder
Fire - MNR Services	\$ 3,500	\$ 3,444	\$ 3,600		\$ 3,600		Reimbursement received from County
Fire - Office Supplies/Cell Phone	\$ 750	\$ 1,769	\$ 3,000				OFM note taking requirements, new chief expenses
Fire Chief - Travel Expense	\$ 1,000	\$ 477	\$ 1,500				Mileage to and from inspectors, meetings etc.
Fire - Professional Fees/Dues	\$ 700	\$ 635	\$ 1,000				Memberships to Ontario Association of Fire Chiefs etc.
Fire - Prevention/Education	\$ 4,000	\$ 4,241	\$ 5,000				Smoke detectors, childrens fire safety products, CO detectors, educational presentation at the elementary schools (required annually)
Fire - Dispatch/Communications	\$ 2,500	\$ 2,872	\$ 12,000				Replacement pagers (increase because of County wide communication system
							Radio Licencing as regulated by Communications Canada
Fire - Equipment	\$ 15,000	\$ 5,554	\$ 17,000		\$ 17,000		Ladder testing, pump tests (required annually for compliance)
Fire - Safety Equip/Clothing	\$ 15,000	\$ 8,441	\$ 30,000				PPE wash and testing , SCBA Fit Test (required annually)
							Bench testing for Stn. 2,7,8 (required bi-annually)
Fire - Misc Materials	\$ -	\$ 45	\$ 500				
Fire - Furniture / Equipment	\$ -	\$ -	\$ -				
Fire - Meals	\$ -	\$ -	\$ 100				
Fire - Publications	\$ 100	\$ -	\$ 1,000				Smoke Alarm Program (required annually) 2011 - mailout information packages
Fire - Promotional Material	\$ 1,200	\$ -	\$ 1,200				Newspaper ads, handouts at public events
Fire - Insurance	\$ 8,800	\$ 8,549	\$ 8,800				
Fire - VFIS Insurance	\$ 9,400	\$ -	\$ 9,400				Covers volunteer firefighters and their families
Fire - Volunteer Christmas Dinner	\$ 3,500	\$ 2,195	\$ 3,500				Pays for Christmas dinner for all volunteer firefighters
Transfer to Capital Reserve	\$ 80,000	\$ 80,000	\$ 82,400				Increased by CPI at 3%
Transfer to Reserve	\$ 7,000	\$ -	\$ 10,000				Future radio licencing and PPE replacement
TOTAL EXPENSES	\$ 339,224	\$ 307,318	\$ 411,107	\$ -			
REVENUE							
Transfer from Fire Reserve	\$ (15,000)	\$ (5,555)	\$ (17,000)		\$ (17,000)		
County Reimbursement - MNR Services	\$ (3,500)	\$ (3,444)	\$ (3,600)		\$ (3,600)		
Other Revenue - Misc	\$ (5,000)	\$ (28,045)	\$ (10,000)				
TOTAL REVENUES	\$ (23,500)	\$ (37,044)	\$ (30,600)	\$ -			
TOTAL	\$ 315,724	\$ 270,274	\$ 380,507	\$ -	\$ -		

FIRE STATION #1 LANARK VILLAGE						
2011 BUDGET						
			Status Quo			
ACCOUNT DESCRIPTION	2010	2010	2011	New		Comments
	BUDGET	ACTUAL	BUDGET	Initiatives		
EXPENSE						
Stn 1 - Alarm / Security	\$ 300	\$ 269	\$ 300			
Stn 1 - Professional Fees		\$ 185				
Stn 1 - Telephone	\$ 1,300	\$ 1,294	\$ 1,300			
Stn 1 - Communications Equipment	\$ 3,000	\$ 4,183	\$ 3,800			battery replacement, pager/radio repairs, replacement parts
Stn 1 - Building Maintenance	\$ 1,500	\$ 620	\$ 2,000			cleaning supplies, light bulbs, day to day repairs to hall
Stn 1 - Training	\$ 4,000	\$ 2,046	\$ 2,500			training completed at fire station by training officers (first aid, defib etc.)
Stn 1 - Office Supplies	\$ 400	\$ 165	\$ 300			print cartridges, paper, pens etc.
Stn 1 - Gas & Oil	\$ 2,000	\$ 1,912	\$ 2,000			for the emergency vehicles and equipment
Stn 1 - Vehicle Maintenance	\$ 6,000	\$ 5,836	\$ 6,000			rust proofing, safety checks and truck repairs
Stn 1 - Equipment Maintenance	\$ 3,000	\$ 3,236	\$ 4,000			equipment on emergency vehicles, portable pumps, hoses
Stn 1 - Medical Expense	\$ 1,000	\$ 119	\$ 1,000			bandages, gloves, oxygen supplies, replacement of date expired equipment
Stn 1 - Mutual Aid Travel	\$ 1,000	\$ 638	\$ 1,000			travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 1 - Fire Prevention	\$ -	\$ -	\$ 300			fire prevention supplies specific to each station (signage, special presentations)
Stn 1 - Small Tools	\$ 150	\$ 58	\$ 250			chainsaws, drills etc.
Stn 1 - Hydro	\$ 1,000	\$ 1,000	\$ 1,200			
Stn 1 - Heat	\$ 1,000	\$ 1,000	\$ 1,200			
Stn 1 - Misc Expenses	\$ 825	\$ 285	\$ 300			meetings, gifts, professional fees and dues
Stn 1 - Capital Expense	\$ 3,000	\$ -	\$ 3,000			
TOTAL	\$ 29,475	\$ 22,846	\$ 30,450	\$ -		

FIRE STATION #2 MIDDLEVILLE						
2011 BUDGET						
			Status Quo			
ACCOUNT DESCRIPTION	2010	2010	2011	New		
	BUDGET	ACTUAL	BUDGET	Initiatives		Comments
Stn 2 - Alarm / Security	\$ 240	\$ 242	\$ 250			
Stn 2 - Telephone	\$ 1,880	\$ 1,689	\$ 1,900			
Stn 2 - Communications Equipment	\$ 5,000	\$ 3,281	\$ 5,000			battery replacement,pager/radio repairs, replacement parts
Stn 2 - Building Maintenance	\$ 4,000	\$ 3,655	\$ 4,000			window repair, front door replacement, snow removal, grass cutting, furnance rep
Stn 2 - Training	\$ 2,000	\$ 1,068	\$ 2,500			training completed at fire station by training officers (first aid, defib etc.)
Stn 2 - Office Supplies	\$ 200	\$ 140	\$ 200			print cartridges, paper, pens etc.
Stn 2 - Gas & Oil	\$ 2,000	\$ 1,308	\$ 2,000			for the emergency vehicles and equipment
Stn 2 - Vehicle Maintenance	\$ 3,000	\$ 4,753	\$ 3,000			krown rustproofing, safety tests, new parts
Stn 2 - Equipment Maintenance	\$ 3,500	\$ 2,422	\$ 4,500			equipment on emergency vehicles, portable pumps, hoses
Stn 2 - Medical Expense	\$ 500	\$ 318	\$ 500			bandages, gloves etc.
Stn 2 - Mutual Aid Travel	\$ 1,300	\$ 517	\$ 1,300			travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 2 - Fire Prevention	\$ 300	\$ -	\$ 300			fire prevention supplies specific to each station (signage, special presentations)
Stn 2 - Small Tools	\$ 300	\$ 153	\$ 300			chainsaws, drills etc.
Stn 2 - Hydro	\$ 1,500	\$ 1,448	\$ 1,500			Increased to cover new rates
Stn 2 - Heat	\$ 2,500	\$ 1,873	\$ 2,000			
Stn 2 - Misc Expenses	\$ 1,000	\$ 22	\$ 1,000			meetings, gifts, professional fees and dues
Stn 2 - Capital Expense	\$ 3,000	\$ 2,852	\$ -			
TOTAL	\$ 32,220	\$ 25,741	\$ 30,250	\$ -		

FIRE STATION #3 LDNS						
2011 BUDGET						
ACCOUNT DESCRIPTION	2010	2010	Status Quo	New		
	BUDGET	ACTUAL	2011	Initiatives		Comments
Stn 3 - Alarm / Security	\$ 240	\$ 454	\$ 400			
Stn 3 - Telephone	\$ 1,000	\$ 1,209	\$ 1,200			
Stn 3 - Communications Equipment	\$ 4,000	\$ 3,135	\$ 4,000			battery replacement,pager/radio repairs, replacement parts
Stn 3 - Building Maintenance	\$ 5,000	\$ 1,499	\$ 4,000			snow removal, grass cutting, furnance maintenance
Stn 3 - Training/Conference/Conventions	\$ 3,000	\$ -	\$ 4,500			training completed at fire station by training officers (first aid, defib etc.)
Stn 3 - Office Supplies	\$ 400	\$ 439	\$ 500			print cartridges, paper, pens etc.
Stn 3 - Gas & Oil	\$ 3,000	\$ 879	\$ 4,000			for the emergency vehicles and equipment
Stn 3 - Vehicle Maintenance	\$ 10,000	\$ 5,115	\$ 10,000			krown rustproofing, safety tests, new parts
Stn 3 - Equipment Maintenance	\$ 4,500	\$ 7,849	\$ 7,000			equipment on emergency vehicles, portable pumps, hoses
Stn 3 - Medical Expense	\$ 1,500	\$ -	\$ 1,500			bandages, gloves etc.
Stn 3 - Mutual Aid Travel	\$ 1,000	\$ 795	\$ 1,000			travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 3 - Fire Prevention	\$ 500	\$ -	\$ 500			fire prevention supplies specific to each station (signage, special presentations)
Stn 3 - Small Tools	\$ 500	\$ 189	\$ 800			chainsaws, drills etc.
Stn 3 - Safety Equip/Clothing	\$ 3,000	\$ -	\$ 2,000			extrication gloves, flashlights, reflective clothing etc.
Stn 3 - Hydro	\$ 1,100	\$ 1,080	\$ 1,200			Increased to cover new rates
Stn 3 - Heat	\$ 3,000	\$ 3,360	\$ 3,500			
Stn 3 - Misc. Expense	\$ 500	\$ 170	\$ 500			meetings, gifts, professional fees and dues
Stn3 - Capital Expense	\$ 2,000	\$ 3,297	\$ 3,500			2010 new furnace, 2011 new hydraulics
Stn 4 - Building Maintenance	\$ 500	\$ 362	\$ 500			snow removal, grass cutting, furnance maintenance
Stn 4 - Hydro	\$ 500	\$ 490	\$ 600			Increased to cover new rates
Stn 4 - Heat	\$ 1,000	\$ 1,363	\$ 1,500			
Stn 5 - Alarm / Security	\$ 120	\$ 181	\$ 250			
Stn 5 - Builing Maintenance	\$ -	\$ 97	\$ 300			snow removal, grass cutting, furnance maintenance
Stn 5 - Hydro	\$ 1,200	\$ 1,013	\$ 1,200			Increased to cover new rates
Stn 6 - Building Maintenance	\$ 500	\$ 1,981	\$ 1,000			snow removal, grass cutting, furnance maintenance
Stn 6 - Hydro	\$ 500	\$ 615	\$ 750			Increased to cover new rates
Stn 6 - Heat	\$ 1,500	\$ 1,123	\$ 1,000			
Stn 6 - Alarm / Security	\$ -					
TOTAL	\$ 50,060	\$ 36,695	\$ 57,200	\$ -		

FIRE STATION #7 TATLOCK						
2011UDGET						
			Status Quo	New		
ACCOUNT DESCRIPTION	2010	2010	2011	Initiatives		Comments
	BUDGET	ACTUAL	BUDGET			
Stn 7 - Alarm / Security	\$ 240	\$ 242	\$ 240			
Stn 7 - Telephone	\$ 1,500	\$ 2,315	\$ 2,200			
Stn 7 - Communications Equipment	\$ 2,500	\$ 2,831	\$ 1,500			battery replacement,pager/radio repairs, replacement parts
Stn 7 - Building Maintenance	\$ 3,000	\$ 2,163	\$ 4,000			snow removal, grass cutting, furnance maintenance
Stn 7 - Training	\$ 1,500	\$ 1,554	\$ 1,600			training completed at fire station by training officers (first aid, defib etc.)
Stn 7 - Office Supplies	\$ 450	\$ 243	\$ 200			print cartridges, paper, pens etc.
Stn 7 - Gas & Oil	\$ 1,200	\$ 805	\$ 1,000			for the emergency vehicles and equipment
Stn 7 - Vehicle Maintenance	\$ 2,000	\$ 2,256	\$ 2,000			krown rustproofing, safety tests, new parts
Stn 7 - Equipment Maintenance	\$ 3,000	\$ 5,284	\$ 3,000			equipment on emergency vehicles, portable pumps, hoses
Stn 7 - Medical Expense	\$ 300	\$ 381	\$ 400			bandages, gloves etc.
Stn 7 - travel	\$ 500	\$ 575	\$ 500			travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 7 - Fire Prevention	\$ 800	\$ -	\$ 800			fire prevention supplies specific to each station (signage, special presentations)
Stn 7 - Small Tools	\$ 500	\$ 956	\$ 800			chainsaws, drills etc.
Stn 7 - Hydro	\$ 1,000	\$ 1,135	\$ 1,200			increased to cover new rates
Stn 7 - Heat	\$ 1,500	\$ 1,971	\$ 1,200			tank filled in 2010 normally lasts 2 years
Stn 7 - Misc. Expenses		\$ 98	\$ 100			meetings, gifts, professional fees and dues
Stn 7 - Capital Expense	\$ 3,000	\$ 270	\$ 4,500			SCBA, chairs for the fire station
TOTAL	\$ 22,990	\$ 23,079	\$ 25,240	\$ -		

FIRE STATION #8 WHITE LAKE						
2011 BUDGET						
			Status Quo			
ACCOUNT DESCRIPTION	2010	2010	2011	New		
	BUDGET	ACTUAL	BUDGET	Initiatives		Comments
Stn 8 - Alarm / Security	\$ 240	\$ 242	\$ 250			
Stn 8 - Telephone	\$ 900	\$ 1,211	\$ 1,200			
Stn 8 - Communications Equipment	\$ 1,000	\$ 783	\$ 2,500			battery replacement,pager/radio repairs, replacement parts
Stn 8 - Building Maintenance	\$ 2,000	\$ 3,686	\$ 2,500			In 2010 a significant amount of electrical work had to be done in fire hall
Stn 8 - Rental Agreements	\$ 100	\$ 64	\$ 115			
Stn 8 - Training	\$ 2,000	\$ 2,982	\$ 3,000			training completed at fire station by training officers (first aid, defib etc.)
Stn 8 - Office Supplies	\$ 700	\$ 328	\$ 300			print cartridges, paper, pens etc.
Stn 8 - Gas & Oil	\$ 800	\$ 724	\$ 1,000			for the emergency vehicles and equipment
Stn 8 - Vehicle Maintenance	\$ 4,000	\$ 3,144	\$ 4,000			krown rustproofing, safety tests, new parts,repair boat, chains for truck
Stn 8 - Equipment Maintenance	\$ 4,000	\$ 878	\$ 4,000			equipment on emergency vehicles, portable pumps, hoses
Stn 8 - Medical Expense	\$ 500	\$ -	\$ 2,500			Ambulance wait time is longer in White Lake - FD is called in meantime
Stn 8 - Mutual Aid Travel	\$ 1,600	\$ 1,625	\$ 1,500			travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 8 - Fire Prevention	\$ 500	\$ -	\$ 2,500			Fire Prevention plan in place
Stn 8 - Small Tools	\$ 500	\$ 405	\$ 500			
Stn 8 - Hydro	\$ 1,000	\$ 1,176	\$ 1,200			increased to cover new rates
Stn 8 - Heat	\$ 1,800	\$ 1,880	\$ 1,500			
Stn 8 - Misc. Expenses	\$ 500	\$ -	\$ 300			meetings, gifts, professional fees and dues
Stn8 - Capital Expense	\$ 2,000	\$ 5,247	\$ 2,000			
TOTAL	\$ 24,140	\$ 24,375	\$ 30,865	\$ -		

FIRE - CAPITAL							
2011 BUDGET							
			Status Quo				
	2010	2010	2011	New	Revenue		
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiatives	Offset	Index	BUDGET NOTES
CAPITAL - FIRE EQUIPMENT							
Rescue Vehicle	\$ 10,000	\$ 13,545	\$ -				1991 Ford Rescue Van
Rescue Van Chassie		\$ 55,250					
Stn & Combo Tool		\$ 5,843					
Pump Tests		\$ 2,557					
Station #7 Van Repairs		\$ 5,401					
Dry Hydrant - Joes Lake	\$ 5,000	\$ -	\$ -	\$ 2,000	\$ 2,000		
Dry Hydrant - White Lake		\$ -	\$ -	\$ 5,000	\$ 5,000		
Dry Hydrant - Hwy 511				\$ 5,000	\$ 5,000	Fire-Capital	OFM review recommendation
Air Bottles for SCBA	\$ 4,000	\$ 3,434	\$ 2,000				
Hi Vol Hose	\$ 10,000	\$ -	\$ 3,000				
	\$ 29,000	\$ 86,030	\$ 5,000	\$ 12,000	\$ 12,000		
<i>Funded from Fire Development Charges</i>	\$ 19,000	\$ 3,434	\$ 5,000	\$ 12,000	\$ 12,000		Dry Hydrant - Hwy 511
<i>Funded from Fire Reserves</i>	\$ 10,000	\$ 31,750	\$ -	\$ -	\$ -		
TOTAL	\$ -	\$ 50,846	\$ -	\$ -	\$ -		
FIRE TRUCK SPECIAL LEVY							
Long Term Debt Repay. - Fire Trucks	\$ 197,515	\$ 197,841	\$ -				
Transfer from Reserve	\$ (197,515)	\$ (199,943)	\$ -				
Transfer to Reserve for 2010 payments	\$ -	\$ -	\$ -				
	\$ -	\$ 2,102	\$ -	\$ -			
Long Term Debt Received	\$ -		\$ -				
Special Fire Levy Tax Revenue	\$ -		\$ -				
	\$ -	\$ 2,102	\$ -	\$ -			
	\$ -	\$ 48,744	\$ -	\$ -			

EMERGENCY MEASURES				
2011 BUDGET DRAFT				
			Status Quo	
ACCOUNT DESCRIPTION	2010	2010	2011	New
	BUDGET	ACTUAL	BUDGET	Initiatives
EXPENSE				Comments
EMO - Telephone	\$ 6,000	\$ 1,949	\$ 6,000	install and pay for phone In CC's 6.5 x \$858/YR. business line
EMO - Course Fees	\$ 1,000		\$ 2,500	Training with Emerg. Measures Ontario
EMO - Food/Beverages	\$ 400		\$ 400	
EMO - Misc	\$ 4,500	\$ 239	\$ 4,500	training and tabletop exercise
EMO - Transfer to Reserve	\$ 5,000	\$ -	\$ 5,000	Heated Bldg to house emerg. generator (\$ 5000/annum for 5 yrs)
TOTAL EXPENSE	\$ 16,900	\$ 2,188	\$ 18,400	\$ -
REVENUE				
JEPP Revenue	\$ -	\$ -	\$ 3,000	every 3rd year, next application 2011
TOTAL REVENUE	\$ -	\$ -	\$ 3,000	\$ -
TOTAL	\$ 16,900	\$ 2,188	\$ 15,400	\$ -

2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiatives	Comments
EXPENSE					
PPP - CBO Salary/Wages/Benefits & Other	\$ 63,424	\$ 65,421	\$ 64,375		
PPP - CBO - Legal	\$ -	\$ 175	\$ -		
PPP - CBO - G.I.S.	\$ 2,460	\$ 2,852	\$ 2,900		
PPP - CBO Printing	\$ 250	\$ 57	\$ 60		
PPP - CBO Cell Phone	\$ 400	\$ 498	\$ 500		
PPP - CBO Training / Seminars / Conventions	\$ 1,000	\$ 878	\$ 1,000		
PPP - CBO Office Supplies/Telephone	\$ 2,000	\$ 1,062	\$ 1,000		
PPP - CBO Travel Expenses	\$ 1,200	\$ 863	\$ 600		
PPP - CBO Professional Memberships	\$ 950	\$ 550	\$ 950		
PPP - CBO Clerical Support	\$ 7,712	\$ 8,151	\$ 7,814		15% of Planning Assistant
PPP - CBO Gas & Oil	\$ 2,500	\$ 1,647	\$ 2,500		
PPP - CBO Repairs	\$ 500	\$ -	\$ 500		
PPP - Furniture / Equipment	\$ -	\$ -	\$ -		
PPP - Meals	\$ 100	\$ 66	\$ 100		
PPP - Publications	\$ 100	\$ 253	\$ 250		
PPP - CBO Other (Misc)	\$ -	\$ 1,934	\$ -		Professional Fee re SLCC \$ 1,725
TOTAL EXPENSES	\$ 82,596	\$ 84,407	\$ 82,549	\$ -	
REVENUE					
Other Rev - Building Permits	\$ 70,000	\$ 63,417	\$ 63,000		
TOTAL REVENUES	\$ 70,000	\$ 63,417	\$ 63,000	\$ -	
	\$ 12,596	\$ 20,990	\$ 19,549	\$ -	

ANIMAL CONTROL						
2011 BUDGET						
			Status Quo			
	2010	2010	2011	New	Revenue	
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiatives	Offset	Comments
EXPENSE						
PPP - Livestock Valuer Salary	\$ 1,000	\$ 688	\$ 1,000			\$25/hour, based on # of incidents
PPP - Dog Pound Agreements	\$ 1,000	\$ 584	\$ 6,000			based on # of incidents
PPP - Animal Control Medical Treatment	\$ 250	\$ -	\$ 250			based on # of incidents
PPP - Animal Control Salary	\$ 10,000	\$ 10,017	\$ 10,000			\$450/month & # of incidents
PPP - Livestock Loss	\$ 8,000	\$ 5,910	\$ 6,500		\$ 6,500	100% Provincially Funded (OMAFRA)
PPP - Animal Control - Euthanasia	\$ 500	\$ 407	\$ 500			based on # of incidents
PPP - Animal Control Travel Expense	\$ 1,900	\$ 2,074	\$ 1,900			based on # of incidents
PPP - Animal Control Materials	\$ 1,200	\$ 1,119	\$ 1,200			Receipt Books, Dog Tags, Livestock, etc.
PPP - Livestock Valuer Travel Exp	\$ 550	\$ 465	\$ 550			Mileage
TOTAL EXPENSES	\$ 24,400	\$ 21,264	\$ 27,900	\$ -		
REVENUE						
Other Rev - Dog Licences	\$ 4,200	\$ 4,041	\$ 4,200			based on # sold
Other Rev - Livestock Losses	\$ 8,000	\$ 9,098	\$ 6,500		\$ 6,500	100% Provincially Funded (OMAFRA)
TOTAL REVENUES	\$ 12,200	\$ 13,139	\$ 10,700	\$ -		
TOTAL	\$ 12,200	\$ 8,125	\$ 17,200	\$ -		

POLICING						
2011 BUDGET						
			Status Quo			
	2010	2010	2011	New	Revenue	
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiatives	Offset	Comments
EXPENSE						
Policing	\$ 517,959	\$ 518,299	\$ 540,000			\$528,934 (subject to change, 2011 salary rates being re-negotiated)
Police - Ride Program	\$ 7,200	\$ 7,053	\$ 7,064		\$ 7,064	100% Provincially funded
Police Services Board - Committee Remuneration	\$ 6,400	\$ 4,800	\$ 6,600			
Police Services Board - Misc	\$ 8,946	\$ 10,951	\$ 10,410			
TOTAL EXPENSES	\$ 540,505	\$ 541,103	\$ 564,074	\$ -		
REVENUE						
Police - Ride Program	\$ 7,200	\$ 7,303	\$ 7,064		\$ 7,064	100% Provincially funded
Other Revenue - Recoverable Expenses	\$ 4,000	\$ 3,439	\$ 4,000			collision reports, criminal reference checks, witness statements, etc.
Other Revenue - Provincial Offences	\$ 30,000	\$ 35,681	\$ 51,000			estimate, based on # of POA's
Transfer from Reserve	\$ 9,858	\$ 9,380	\$ -			
TOTAL REVENUES	\$ 51,058	\$ 55,803	\$ 62,064	\$ -		
TOTAL	\$ 489,447	\$ 485,300	\$ 502,010	\$ -		
Police - Reserve		\$ -	\$ -			

PLANNING						
2011 BUDGET						
			Status Quo			
	2010	2010	2011	New	Revenue	
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiatives	Offset	Comments
EXPENSE						
OP & Zoning Consol. - Consulting	\$ 20,000	\$ 2,831	\$ 20,000			OP Review, Zoning By-Law RFP & Contract, GIS Mapping, Hall Rentals, Advertising, OP Printing Costs, etc.
Planning - OMB	\$ 20,000	\$ 20,538	\$ 5,000			Other - Currently None on Books
Planning Consulting Expense	\$ 10,000	\$ 23,900	\$ 20,000		\$ 20,000	Offset by Revenue (ex. Planning Applications)
Planning - Salary/Benefits & Other	\$ 66,442	\$ 68,756	\$ 66,753			25% of Clerk / 85% of Planning Assistant
Planning - Telephone	\$ 900	\$ 961	\$ 900			\$75 / Month
Planning - Training / Seminars / Conventions	\$ 3,500	\$ 1,492	\$ 2,500			OACA or AMCTO Conference & OACA Seminar, AMCTO Zone Mtg., Course
Planning - Office Supplies	\$ 500	\$ 498	\$ 500			Binders, Paper, Folders, Pens, etc.
Planning - Photocopies	\$ 1,000	\$ -	\$ -			
Planning - Furniture / Equipment	\$ 350	\$ 712	\$ -			
Planning - Meals	\$ 200	\$ 103	\$ 300			Meals for Council Meetings & Other
Planning - Publications	\$ 150	\$ 150	\$ 175			Planning Act x 2, Other
Planning - Memberships	\$ 600	\$ 430	\$ 600			OACA x 2, Property Standards (Corporate memberships)
Planning - G.I.S.	\$ 4,000	\$ 3,304	\$ 4,000			1/5 Contract, Planning Updates, 1/5 Tax Integration
Planning - Consulting & Legal Fees	\$ 2,000	\$ 5,850	\$ 2,000			Offset by Revenue (Registration of Agreements)
Planning - Advertising	\$ 500	\$ -	\$ 500			Legislated
Planning - Courier Service	\$ 100	\$ -	\$ 150			
Planning - Travel Expense	\$ 500	\$ 396	\$ 500			
Planning - Peer Review	\$ 1,500	\$ 950	\$ 1,500		\$ 1,500	Offset by Revenue (ex. MVC)
Planning - Services & Materials (Misc.)	\$ 4,000	\$ 2,309	\$ 4,000			Other Planning Item with no application
TOTAL EXPENSE	\$ 136,242	\$ 133,180	\$ 129,378	\$ -		
REVENUE						
Planning - OP Amendments	\$ -	\$ 500	\$ -			
Planning - Severences	\$ 3,000	\$ 2,402	\$ 3,000			
Planning - Minor Variance (includes peer review)	\$ 2,000	\$ 1,500	\$ 2,000		\$ 1,500	
Planning - Zoning Amendments	\$ 3,000	\$ 4,000	\$ 3,000			
Planning - Zoning Compliance	\$ 1,000	\$ 1,050	\$ 1,000			
Planning - Application Fees	\$ 20,000	\$ 29,067	\$ 20,000		\$ 20,000	Stantec
Planning - Site Plans	\$ 3,000	\$ 2,406	\$ 3,000			
Planning - Development Agreements	\$ 450	\$ 2,587	\$ 1,500			Legal fees
Planning - Other	\$ 200	\$ -	\$ 200			Sale of OP & Zoning Books & CD's, etc.
TOTAL REVENUE	\$ 32,650	\$ 43,512	\$ 33,700	\$ -		
TOTAL	\$ 103,592	\$ 89,668	\$ 95,678	\$ -		

ENVIRONMENT ADVISORY COMMITTEE					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiatives	Comments
EAC - Advertising	\$ 200	\$ -	\$ -		
EAC - Seminars & Conventions	\$ 1,200	\$ 12	\$ -		EAC Symposium x 3 Members @ \$1000 ea. & AOBG Booth @ \$150
EAC - Miscellaneous	\$ 700	\$ 46	\$ -		Materials & Supplies - Turtle Signs, Meeting Mileage, Public Forum
	\$ 2,100	\$ 58	\$ -		
EAC - Miscellaneous Revenue -	\$ -				
TOTAL	\$ 2,100	\$ 58	\$ -	\$ -	

COMMUNITY SERVICES SUMMARY					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
DEPARTMENT	BUDGET	ACTUAL	BUDGET	Initiatives	BUDGET NOTES
Recreation & Culture	\$ 221,321	\$ 251,565	\$ 195,428	\$ 19,700	
Arena	\$ 24,211	\$ 37,736	\$ 25,092	\$ -	
TOTAL	\$ 245,532	\$ 289,301	\$ 220,520	\$ 19,700	

COMMUNITY SERVICE 2011 BUDGET	2010 BUDGET	2010 ACTUAL	Status Quo 2011 BUDGET	NEW INITIATIVES	REVENUE OFFSET	INDEX	Comments
ACCOUNT DESCRIPTION							
Park & Property Maintenance							
Grant - Cent Park/Smyths Bay	\$ 1,400	\$ 1,400	\$ 1,400				to MERA for grass-cutting to offset fuel, centennial park for stocking washroom facilities & maintenance
Grant - Hopetown Park	\$ 500	\$ 500	\$ 500				to Hopetown CC volunteers for grass cutting
Robertson Lake Mtc Contract/Grass Cutting	\$ 5,290	\$ 5,540	\$ 5,449				as per 2011 contract , must be re-tendered, overage is due to beach clean-up from storm
Robertson Lake - General Maintenance	\$ 2,000	\$ 706	\$ 1,000				may be spring wash out; does not anticipate major work.
Parks/Boat Launches - Misc	\$ 2,000	\$ 156	\$ 4,000			CS-3	New signage at boat launches, parks on going maintenance Reduce liability risks
Clyde Ball Park & Waterfront							
Clyde Ball Pk Contract	\$ 8,000	\$ 9,283	\$ 10,000				Arena Manager's salary for max of 20 hours/week, April to August, for infield maintenance plus additional grounds keeping for ball diamond, implementing Health & Safety recommendations (ex. boardwalk steps)
Clyde Ball Pk - Supplies	\$ 1,000	\$ 777	\$ 1,000				keys, gas, washroom supplies
Clyde Ball Pk - Hydro	\$ 500	\$ 849	\$ 1,000				anticipated increase
Clyde Waterfront Park	\$ -	\$ 1,573	\$ 2,000	\$ 12,000	\$ 12,000	CS-1	2010 - PW maintenance clean-up, padlock, tree planting; 2011 - sand, yearly pumping fee, security light, raise & seed lawn - replace/repair washroom, replace/repair septic (both to be covered by Cash in Lieu of Parklands Reserve)
Clyde Ball Park - Capital	\$ 6,000	\$ -	\$ 6,000		\$ 3,000	CS-2	Not all completed in 2010. Dugout roof, concession roof (offset by Cash in Lieu of Parklands) boardwalk; connect underground sprinklers. In 2010, the following was completed by volunteers organized by Arena Manager - steps, nets on backstop, lighting at no capital cost to Twp.
Vincent Hall Park							
Vincent Hall Park - Hydro	\$ 400	\$ 758	\$ 1,000				anticipated increases
Vincent Hall Park- Other Supplies	\$ 1,100	\$ 3,792	\$ 1,100				2010 - rebuild base pads, ground work; 2011 - annual allocation to be re-tendered for 2011 season
Vincent Hall Park- Grass cutting	\$ 5,400	\$ 5,409	\$ 4,000				annual grant for general maintenance
Grant - Robb's Lake Park	\$ 400	\$ 400	\$ 400				2010 - no requests; 2011 - flowers for Middleville
Other Hamlets & Miscellaneous	\$ 1,500	\$ -	\$ 500				2010 - replacement pump in washrooms for Centennial Park; 2011 - minor repairs as required
Parks - Capital	\$ 1,500	\$ 2,229	\$ 1,500				
SUB-TOTAL	\$ 36,990	\$ 33,372	\$ 40,849	\$ 12,000	\$ 15,000		
Winter Carnival							
Winter Carnival - Other Supplies	\$ 500	\$ 269	\$ 500				\$500 Twp support of Frosty Fling each year
Youth Centre							
Youth Centre - Building Maintenance	\$ 2,000	\$ 724	\$ 1,000				2010 - general maintenance, annual septic pumping; 2011 - tree removal, general maintenance, annual septic pumping, annual furnace cleaning
Youth Centre - Hydro	\$ 2,700	\$ 2,179	\$ 2,500				anticipated increase
Youth Centre - Heat	\$ 4,000	\$ 2,410	\$ 2,700				
Youth Centre - Capital	\$ 20,000	\$ 24,664	\$ 9,000	\$ 3,000		CS-CC-Cap	\$ 1100 Clean/disinfect existing drywall in basement, \$ 4900 Remove all existing drywall, insulation, vapour barrier and clean and disinfect all interior basement walls \$ 10,000 Insulate, vapour barrier, drywall finished to interior basement \$ 1,000 Exhaust fans installed throughout basement with venting to exterior to aid in mold prevention
SUB-TOTAL	\$ 28,700	\$ 29,977	\$ 15,200	\$ 3,000	\$ -		

Septic System White Lake Community Centre	\$ 12,000	\$ -	\$ -				removed from budget until ready for installation, remains in reserves
Lanark Village Beautification							
Lanark Village Beautification-Waterfront PK Materials	\$ 1,000	\$ 813	\$ -				combined with Clyde Waterfront Park line item
Lanark Village Beautification-Grass & Maintenance	\$ 13,000	\$ 11,763	\$ 13,000				re-tender for 2012, 2013, 2014
Lanark Village Beautification-Flower Boxes/Baskets	\$ 8,000	\$ 8,634	\$ 8,000				re-tender for 2012, 2013, 2014, flower contract, watering contract
SUB-TOTAL	\$ 22,000	\$ 21,210	\$ 21,000	\$ -	\$ -		
Library Services							
Contribution to Other Library Board	\$ 900	\$ 900	\$ 900				Arnprior Library
Contribution to Lanark Library Board	\$ 47,464	\$ 49,990	\$ 51,651				Grant from Township & Development Charge
Library - Operations	\$ 3,000	\$ 1,591	\$ 3,000				Misc. Library Expenses
SUB-TOTAL	\$ 51,364	\$ 52,481	\$ 55,551	\$ -	\$ -		
Cemeteries - Grants to Cemetery Boards							
	\$ 200	\$ -	\$ 200	\$ 5,000		CS-4	Annual \$200 Grant to Browning Cemetery for grass cutting; Clyde Forks Cemetery survey & legal costs for property acquisition
Museums							
Grant to Middleville Museum	\$ 3,000	\$ 3,000	\$ 3,000				annual grant for operations
Grant to Lanark Village Museum	\$ 3,000	\$ 3,000	\$ 3,000				annual grant for operations
Capital - Museum Boards	\$ 1,200	\$ 1,824	\$ 1,200	\$ 3,700		CS-CC-Cap	general items \$500; replace/repair windows & doors \$3,700
CSC - (R&C) - Long Term Planning Museum	\$ 5,000	\$ -	\$ -				RELOCATION DISPLAYS IF MUSEUMS COMBINED
SUB-TOTAL	\$ 12,200	\$ 7,824	\$ 7,200	\$ 3,700	\$ -		
CSC - Salary/Wages/Benefits & Other							
	\$ 38,630	\$ 39,854	\$ 22,573				split 50/50 with Fire Budget
CSC - (R&C) - Training/Seminars/Conventions	\$ 1,000	\$ 165	\$ 1,000				
CSC - (R&C) - Meals	\$ -	\$ 17	\$ -				
CSC - (R&C) - Publications	\$ -	\$ -	\$ 200				grant book
CSC - (R&C) - Grants Expense	\$ -	\$ 150	\$ 150				Shipping expenses
CSC - (R&C) - Legal	\$ -	\$ -	\$ -				
CSC - (R&C) - Advertising	\$ 3,000	\$ 1,456	\$ -				combined with Advertising below
CSC - (R&C) - Office Supplies	\$ 800	\$ 75	\$ 500				
CSC - (R&C) - Travel Expenses	\$ 1,000	\$ 398	\$ 1,000				
CSC - (R&C) - Furniture/Equipment	\$ 1,500	\$ -	\$ -				
CSC - (R&C) - Memberships	\$ 400	\$ 110	\$ -				combined with Memberships below
CSC - (R&C) - Misc	\$ 1,000	\$ 811	\$ 1,000				door prizes, outreach, float
CSC-(R&C) - Active Seniors Expense	\$ -	\$ 15,085	\$ 14,000				offset by grant
SUB-TOTAL	\$ 47,330	\$ 58,121	\$ 40,423	\$ -	\$ -		
Economic Development							
CSC - (ECO DEV) Small Business Support	\$ 3,000	\$ 927	\$ 2,000				Small Business Awards & Events (PD Chamber Functions)
CSC - (R&C) - Volunteer Appreciation	\$ 1,500	\$ -	\$ 1,500				Build volunteer base and volunteer recognition program
CSC - (ECO DEV) Lanark Highlands Business & Tourism	\$ 3,000	\$ 3,000	\$ 3,000				Annual Grant
CSC - (ECO DEV) - Calendar	\$ 4,500	\$ 4,713	\$ 4,900				RFQ pending for 2011 calendar, 500 calendars
CSC - (ECO DEV) - Advertising	\$ 1,000	\$ 1,397	\$ 3,000				Lanark County Tourism, Perth & District Guide, Ottawa's Country Side, etc. Combined line items from Community Services & Rec & Culture (- \$ 1000)
CSC - (ECO DEV) - Office Supplies	\$ -	\$ 215	\$ -				combined with Office Supplies above
CSC - (ECO DEV) - Doors Open	\$ -	\$ 100	\$ -				
CSC - (ECO DEV) - Travel Expense	\$ 500	\$ 82	\$ -				combined with Travel Expense above
CSC - (ECO DEV) - Membership	\$ 500	\$ 1,160	\$ 2,000				Perth Chamber of Commerce, Valley Heartland, Lanark County Tourism
CSC - (ECO DEV) - Furniture / Equipment	\$ -	\$ -	\$ -				
CSC - (ECO DEV) - Contingency	\$ 300	\$ -	\$ -				combined with Misc. above

SUB-TOTAL	\$ 14,300	\$ 11,594	\$ 16,400	\$ -	\$ -	
Grants to Charitable Organizations	\$ 11,200	\$ 4,159	\$ 3,500			BASED ON REQUEST
Transfer to Reserve - Lottery Licences	\$ 4,750	\$ 3,783	\$ 4,750			95% of lottery licence proceeds
Transfer to Reserve	\$ -	\$ 17,691	\$ -			Hopetown CC roof & unspent Vincent Hall Park expense
TOTAL EXPENSES	\$ 273,121	\$ 323,519	\$ 246,428	\$ 42,900	\$ 44,500	
REVENUES						
Transfer from Recreation Reserve	\$ 11,000	\$ -	\$ 6,000	\$ 3,700		Clyde Ball Park
Transfer from Tatlock Hall Reserve	\$ -	\$ 8,962	\$ -			
Transfer from Cash in Lieu of Parklands	\$ 12,000	\$ -	\$ -	\$ 12,000	\$ 15,000	2010 - White Lake septic system was not completed; 2011 - Clyde Waterfront Park, repair/replacement of septic and washrooms
Transfer from Devel. Chgs. Re Library	\$ -	\$ 2,526	\$ -			library to re-build reserves
Transfer from Reserve - Re Drainage Tiles	\$ 20,000	\$ 20,000	\$ -			
Transfer from Water & sewer Reserve			\$ 22,000		\$ 22,000	Re UV Systems
Clyde Ball Park Revenue	\$ 3,000	\$ 2,879	\$ 3,000			\$2,800 still outstanding for 2010 from Perth Little League
CSC-(R&C) - Active Seniors Revenue	\$ -	\$ 17,650	\$ 14,000			
Other Rev - Lottery Licences	\$ 5,000	\$ 3,982	\$ 5,000			
Calendars	\$ 800	\$ 855	\$ 1,000			
Grants	\$ -	\$ 15,100	\$ -	\$ 7,500	\$ 7,500	2010 - Tatlock Hall Grant; 2011 - Grant approved for South Lavant CC
TOTAL REVENUES	\$ 51,800	\$ 71,954	\$ 51,000	\$ 23,200	\$ 44,500	
TOTAL	\$ 221,321	\$ 251,565	\$ 195,428	\$ 19,700	\$ -	

ARENA						
2011 BUDGET						
			Status Quo			
ACCOUNT DESCRIPTION	2010	2010	2011	New		
	BUDGET	ACTUAL	BUDGET	Initiatives	Index	COMMENTS
EXPENSE						
Wages - Arena Manager & Benefits	\$ 65,271	\$ 73,161	\$ 69,834			Manager & part Time
Transfer from Township - Grant (Tp Perth)	\$ 3,000	\$ 3,000	\$ 3,000			
Telephone	\$ 2,000	\$ 1,818	\$ 2,200			
Manager's - Cell Phone	\$ 300	\$ 300	\$ 300			
Summer Janitorial Service	\$ 800	\$ -	\$ 500			
Building Maintenance	\$ 5,000	\$ 4,822	\$ 5,000			
Reg 170 Com Centre Water Test	\$ 500	\$ 281	\$ 350			
Hydro - Lights	\$ 15,000	\$ 14,430	\$ 20,000			
Building - Heat	\$ 12,000	\$ 8,173	\$ 8,000			
Propane - Plant	\$ 8,000	\$ 5,772	\$ 6,000			
Other Service & Rents	\$ 3,000	\$ 2,675	\$ 3,000			
Other Materials & Supplies	\$ 1,500	\$ 3,445	\$ 1,500			
PST on Sports Shop Sales	\$ 100	\$ 33	\$ 100			
Hydro - Plant	\$ 21,000	\$ 21,551	\$ 21,000			
Ice PlantMaintenance	\$ 2,000	\$ 9,253	\$ 2,000			
Zamboni Repairs	\$ 1,000	\$ 989	\$ 1,000			
Sport Shop Supplies	\$ 200	\$ -	\$ 200			
Septic Pumping	\$ 7,500	\$ 6,580	\$ 7,500			
Capital Expenditures	\$ 6,000	\$ 5,870	\$ 10,000			Rebuild compressor
				\$ 5,000	Arena -1	Furnace
				\$ 3,000	Arena-2	Renovate Washrooms
				\$ -	Arena-3	Curling Project
Insurance	\$ 10,000	\$ 10,000	\$ 10,000			
Transfer to Capital Reserve	\$ 25,000	\$ 25,000	\$ 25,000			Tranfer re Building Upgrades
TOTAL EXPENSES	\$ 189,171	\$ 197,153	\$ 196,484	\$ 8,000		
REVENUE						
Grants - Other Municipalities (Fr Perth)	\$ 13,600	\$ 7,056	\$ 10,232			
Ice Rental	\$ 133,000	\$ 136,477	\$ 140,000			
Booth Rental	\$ 2,400	\$ 2,000	\$ 2,400			
Sign Rental	\$ 3,760	\$ 3,200	\$ 3,760			
Hall Rentals	\$ 3,500	\$ 2,493	\$ 2,500			
Gate Receipts	\$ 2,000	\$ 1,810	\$ 2,000			
Sports Shop Sales	\$ 700	\$ 511	\$ 500			
Transfer from Reserves	\$ 6,000	\$ 5,870	\$ 10,000	\$ 8,000		Furnace / Washrooms
TOTAL REVENUES	\$ 164,960	\$ 159,417	\$ 171,392	\$ 8,000		
TOTAL	\$ 24,211	\$ 37,736	\$ 25,092	\$ -		

PUBLIC WORKS & WASTE MANAGEMENT SUMMARY				
2011 BUDGET				
			Status Quo	
	2010	2010	2011	New
DEPARTMENT	BUDGET	ACTUAL	BUDGET	Initiatives
Transportation	\$ 2,604,139	\$ 2,514,775	\$ 2,670,966	\$ 7,000
Environmental Services	\$ 416,783	\$ 342,059	\$ 375,365	\$ -
TOTAL	\$ 3,020,922	\$ 2,856,834	\$ 3,046,331	\$ 7,000

BUDGET NOTES

TRANSPORTATION SERVICES							
2011 BUDGET							
			Status Quo				
	2010	2010	2011	New	Revenue		
ACCOUNT DESCRIPTION	BUDGET	ACTUAL	BUDGET	Initiative	Offset	Index	BUDGET NOTES
EXPENSES							
CAPITAL WORKS							
CAPITAL - ROADS							
Highland Line	\$ 915,865	\$ 1,145,753	\$ 10,000		\$ 10,000	TS-1	Invest in Ontario Reserve Fund - Legal costs/land transfers
Gailbraith Road	\$ 1,555,439	\$ 1,409,236	\$ 10,000		\$ 10,000	TS-2	Invest in Ontario Reserve Fund - Legal costs/land transfers
Sheridan's Rapids Road	\$ 164,500	\$ 198,346					Project Completed 2010
7th Conc. Lanark	\$ 100,000	\$ 129,678					Project Completed 2010
Minor Capital Road Improvements	\$ 120,000	\$ 123,893	\$ 120,000			TS-3	Minor Construction Projects (Internal)
North Shore Rd./9th Concession (Surgarbush Hill)	\$ 135,000	\$ 125,883					Project Completed 2010
Wabalac Road	\$ 8,100	\$ 13,950	\$ -		\$ 3,600	TS-4	By-Law 2007-843 - GMT % Share
Annual Improvements - Class 6C Rds.	\$ 22,600	\$ 23,975	\$ 30,000			TS-5	Annual Cost
Middleville Sidewalk (6th Concession Lanark)	\$ 25,000	\$ 22,382					Project Completed 2010
Mill Street - Concrete Sidewalk Replacement				\$ 7,500	\$ 7,500	TS-6	Invest in Ontario Reserve Fund - Deferred from 2010 Budget
Robertson Drive Sidewalk				\$ 7,000	\$ -	TS-7	Street Lights
Re-Surface Treatment Ashby Road	\$ -	\$ -		\$ -	\$ -	TS-8	Unfunded and deferred
Surface Treatment Lavant Darling Road	\$ -	\$ -		\$ -	\$ -	TS-9	Unfunded and deferred
TOTAL CAPITAL ROAD	\$ 3,046,504	\$ 3,193,096	\$ 170,000	\$ 14,500	\$ 31,100		
Funded from Reserves							
Investing in Ontario	\$ (168,500)	\$ (168,500)	\$ (20,000)	\$ (7,500)	\$ (27,500)		Highland Line / Gailbraith Road / Mill Street Sidewalk
Roads Bridge Infrastructure	\$ (136,000)	\$ (136,000)					Sheridan's Rapids Road
Gas Tax	\$ (181,700)	\$ (201,035)		\$ -	\$ -		Ashby Road / Lavant Darling Rd / Robertson Drive Sidewalk
North Shore Road	\$ (53,300)	\$ (53,300)					
Greater Madawaska		\$ (3,845)	\$ (3,600)		\$ (3,600)		Wabalac Road - Cost Sharing Agreement
Grant Funding	\$ (1,554,202)	\$ (1,502,464)					
Borrowed Funds	\$ (777,101)	\$ (832,525)					
<i>Funded from Development Charges (Roads)</i>	\$ -	\$ (80,000)					
TOTAL CAPITAL ROADS FUNDING	\$ (2,870,803)	\$ (2,977,669)	\$ (23,600)	\$ (7,500)	\$ (31,100)		
TOTAL CAPITAL ROADS DIFFERENCE	\$ 175,701	\$ 215,427	\$ 146,400	\$ 7,000	\$ -		

CAPITAL - BRIDGES							
Bridge Structure and Deck Assessment	\$ 55,000	\$ 179	\$ 5,000	\$ 60,000	\$ 60,000	TS-10	Bi-annual Report and Deck & Structural Assessment
Build Ontario - Joe's Lake Bridge	\$ 807,615	\$ 745,844	\$ 1,500	\$ -	\$ 1,500		Roads Bridge Infrastructure - Legal costs/land transfer
Bridge 1 - Geddes Bridge	\$ -	\$ -	\$ -	\$ 53,000	\$ 53,000	TS-11	SAI Bridge Report 2009
Bridge 2 - Sheridan Rapids	\$ -	\$ 3,016	\$ -	\$ -	\$ -		SAI Bridge Report 2009 - Guide Rails 2010
Bridge 4 - Gunn Creek	\$ 11,000	\$ 8,352	\$ -	\$ -	\$ -		SAI Bridge Report 2009 - Guide Rails 2010
Bridge 5 - Umperson Bridge	\$ 34,000	\$ 14,607	\$ -	\$ -	\$ -		SAI Bridge Report 2009 - Guide Rails 2010
Bridge 6 - Joe's Lake Bridge	\$ -	\$ -	\$ -	\$ -	\$ -		See - Build Ontario - Joe's Lake Bridge (Above)
Bridge 7 - Clyde Forks Bridge	\$ -	\$ -	\$ -	\$ 137,000	\$ 137,000	TS-12	Roads Bridge Infrastructure - SAI Bridge Report 2009
Bridge 8 - Folger Road Bridge	\$ -	\$ -	\$ -	\$ 38,000	\$ 38,000	TS-13	SAI Bridge Report 2009
Bridge 9 - Flower Station Bridge	\$ -	\$ 3,156	\$ -	\$ -	\$ -		SAI Bridge Report 2009 - Guide Rails 2010
Bridge 10 - French Line Bridge	\$ 36,000	\$ 16,574	\$ -	\$ 82,000	\$ 82,000	TS-14	SAI Bridge Report 2009 - Guide Rails 2010
Bridge 11 - Rosetta Rd. Bridge	\$ -	\$ -	\$ -	\$ 51,000	\$ 51,000	TS-15	SAI Bridge Report 2009
Bridge 12 - Galbraith Rd. Bridge	\$ -	\$ 6,106	\$ -	\$ -	\$ -		SAI Bridge Report 2009 - Guide Rails 2010
Bridge 13 - Clyde River Bridge	\$ -	\$ 3,354	\$ -	\$ -	\$ -		SAI Bridge Report 2009 - Lanark County - Boundary Bridge
Bridge 14 - Cedardale Bridge	\$ 5,000	\$ 6,260	\$ -	\$ -	\$ -		SAI Bridge Report 2009 - Guide Rails 2010
TOTAL CAPITAL - BRIDGES	\$ 948,615	\$ 807,448	\$ 6,500	\$ 421,000	\$ 422,500		
Funded from Reserves							
Roads Bridge Infrastructure	\$ (807,941)	\$ (745,844)	\$ (1,500)	\$ (60,147)	\$ (61,647)		Joe's Lake Bridge / Clyde Forks Bridge
Gas Tax				\$ (316,622)	\$ (316,622)		
Investing in Ontario				\$ (44,231)	\$ (44,231)		
TOTAL CAPITAL BRIDGE FUNDING	\$ (807,941)	\$ (745,844)	\$ (1,500)	\$ (421,000)	\$ (422,500)		
TOTAL CAPITAL BRIDGE DIFFERENCE	\$ 140,674	\$ 61,604	\$ 5,000	\$ -	\$ -		
CAPITAL - FLEET							
2010 Tandum Plow Truck	\$ 215,000	\$ 201,798	\$ -	\$ -	\$ -		
Rubber Tired Excavator c/w brushing head			\$ -	\$ 250,000	\$ 250,000	TS-16	Replace 41-83 John Deere (McDonalds Corners)
Water tank			\$ -	\$ 25,000	\$ 25,000	TS-17	Replace old steel tank with new plastic tank
TOTAL CAPITAL - FLEET	\$ 215,000	\$ 201,798	\$ -	\$ 275,000	\$ 275,000		
Funded from Reserves							
<i>Funded from Road Equipment Reserves</i>	\$ (215,000)	\$ (170,298)	\$ -	\$ (266,000)	\$ (266,000)		Rubber Tired Excavator c/w brushing head & Water Tank
<i>Funded from Development Charges (Fleet)</i>	\$ -	\$ (31,500)	\$ -	\$ (9,000)	\$ (9,000)		DC Component towards Brushing Arm on R T Excavator
TOTAL CAPITAL FLEET FUNDING	\$ (215,000)	\$ (201,798)	\$ -	\$ (275,000)	\$ (275,000)		
TOTAL CAPITAL FLEET DIFFERENCE	\$ -	\$ 0	\$ -	\$ -	\$ -		
CAPITAL - FACILITIES							
Sand / Salt Shed - White Lake		\$ 11,575	\$ 6,000	\$ -	\$ 6,000	TS-18	Asphalt base inside shed 2011 (DCs)
TOTAL CAPITAL - FACILITIES	\$ -	\$ 11,575	\$ 6,000	\$ -	\$ 6,000		
Funded from Reserves							
<i>Funded from Development Charges (Facilities)</i>	\$ -	\$ (11,575)	\$ (6,000)	\$ -	\$ (6,000)		2010 re Salt Shed / 2011 re Grader
TOTAL CAPITAL FACILITY FUNDING	\$ -	\$ (11,575)	\$ (6,000)	\$ -	\$ (6,000)		
TOTAL CAPITAL FACILITY DIFFERENCE	\$ -	\$ -	\$ -	\$ -	\$ -		
SOURCES OF FUNDING SUMMARY							
Funded from Reserves							
Investing in Ontario	\$ (168,500)	\$ (168,500)	\$ (20,000)	\$ (51,731)	\$ (71,731)		Highland Line / Gailbraith Road / Mill Street Sidewalk
Roads Bridge Infrastructure	\$ (943,941)	\$ (881,844)	\$ (1,500)	\$ (60,147)	\$ (61,647)		Joe's Lake Bridge / Clyde Forks Bridge
Gas Tax	\$ (181,700)	\$ (201,035)	\$ -	\$ (316,622)	\$ (316,622)		Ashby Road / Lavant Darling Rd / Robertson Drive Sidewalk
North Shore Road	\$ (53,300)	\$ (53,300)	\$ -	\$ -	\$ -		
Greater Madawaska	\$ -	\$ (3,845)	\$ (3,600)	\$ -	\$ (3,600)		Wabalac Road - Cost Sharing Agreement
Grant Funding	\$ (1,554,202)	\$ (1,502,464)	\$ -	\$ -	\$ -		
Borrowed Funds	\$ (777,101)	\$ (832,525)	\$ -	\$ -	\$ -		
<i>Funded from Road Equipment Reserves</i>	\$ (215,000)	\$ (170,298)	\$ -	\$ (266,000)	\$ (266,000)		Rubber Tired Excavator c/w brushing head & Water Tank
<i>Funded from Development Charges (Transportation)</i>	\$ -	\$ (80,000)	\$ -	\$ -	\$ -		
<i>Funded from Development Charges (Fleet)</i>	\$ -	\$ (31,500)	\$ -	\$ (9,000)	\$ (9,000)		DC Component towards Brushing Arm on R T Excavator
<i>Funded from Development Charges (Facilities)</i>	\$ -	\$ (11,575)	\$ (6,000)	\$ -	\$ (6,000)		2010 re Salt Shed / 2011 re Grader
TOTAL CAPITAL FUNDING	\$ (3,893,744)	\$ (3,936,886)	\$ (31,100)	\$ (703,500)	\$ (734,600)		
TOTAL CAPITAL EXPENSES	\$ 4,210,119	\$ 4,213,917	\$ 182,500	\$ 710,500	\$ 734,600		
TOTAL NET CAPITAL	\$ 316,375	\$ 277,031	\$ 151,400	\$ 7,000	\$ -		

MAINTENANCE							
Bridge Maintenance	\$ 5,100	\$ 4,777	\$ 7,100				Clean for 2011 Inspection - General maintenance (13 Bridges)
Culverts	\$ 41,000	\$ 42,732	\$ 41,000				Over 1,200 culverts - (66 to replace - 34 blocked)
Catch Basins	\$ 5,000	\$ 1,110	\$ 5,000				54 structures to be inspected and cleaned
Drains	\$ 1,000	\$ 171	\$ 6,000				1,240 metres of underground pipe (CCTV & Flush)
Beaver Control	\$ 35,000	\$ 37,658	\$ 35,000				Contract out blasting vs New Regs. to renew licence
Sidewalk Repair	\$ 200	\$ 912	\$ 1,000				Address trip hazards
Drainage / Structures - Total	\$ 87,300	\$ 87,360	\$ 95,100	\$ -	\$ -		
Surface Repair/Patching	\$ 34,000	\$ 19,965	\$ 34,000				Increased cost in asphalt and coldpatch activity
Hardsurface Sweep	\$ 15,000	\$ 10,052	\$ 20,000				Higher demand for sweeping hardtop rural
Hardtop Maintenance - Total	\$ 49,000	\$ 30,017	\$ 54,000	\$ -	\$ -		
Regravel / Resurfacing	\$ 250,000	\$ 242,807	\$ 250,000				Annual maintenance
Gravel Patch	\$ 100,000	\$ 113,587	\$ 100,000				Annual maintenance
Grading	\$ 140,000	\$ 179,098	\$ 150,000				Annual maintenance
Dust Control	\$ 70,000	\$ 65,695	\$ 70,000				Annual maintenance
Loosetop Maintenance - Total	\$ 560,000	\$ 601,187	\$ 570,000	\$ -	\$ -		
Mowing	\$ 15,000	\$ 14,327	\$ 20,000				Existing Contract - (second cut at specific locations)
Brushing	\$ 60,000	\$ 60,062	\$ 60,000				High demand for roadside brushing - Contract out \$20,000
Ditching	\$ 65,000	\$ 105,797	\$ 75,000				Priority activity for road maintenance increased
Fencing	\$ 7,500	\$ -	\$ 7,500				Iron Mine Road - Sheridans Rapids Road
Debris & Litter	\$ 2,223	\$ 4,277	\$ 5,000				Increased waste on back roads
Roadside Maintenance - Total	\$ 149,723	\$ 184,464	\$ 167,500	\$ -	\$ -		
Safety Devices	\$ 3,000	\$ 20	\$ 3,000				Additional construction signs and barrels at depots
Signs	\$ 10,000	\$ 6,123	\$ 10,000				Update reflectivity of older regulatory signs
Guide Rails	\$ 5,000	\$ 712	\$ 5,000				Maintain existing infrastructure - replace/tighten
Line Painting	\$ -	\$ -	\$ 10,000				Safety item on curves and hills
Street Lights	\$ 28,000	\$ 41,020	\$ 32,000				Aging infrastructure - Hydro One billing up 9%
Crossing Guards	\$ 11,156	\$ 9,714	\$ 12,000				Status-quo
Road Signs / Civic Addressing	\$ 4,000	\$ 8,505	\$ 5,000		\$ 3,750		offset by revenue
Road Patrol & Emergency Pager	\$ 10,000	\$ 18,863	\$ 25,000				Mandated Patrol - Provincial Standards
Road Safety - Total	\$ 71,156	\$ 84,958	\$ 102,000	\$ -	\$ 3,750		
Snow Plow	\$ 209,500	\$ 150,070	\$ 209,500				Status Quo - historical average
Sand/Salt	\$ 350,000	\$ 283,755	\$ 350,000				Status Quo - historical average
Winter Contract	\$ 70,000	\$ 69,262	\$ 85,000				New Wabalac Road Contract
Culvert Thaw	\$ 10,000	\$ 2,249	\$ 10,000				Status Quo - historical average
Sidewalks - Winter	\$ 13,000	\$ 12,984	\$ 13,000				Reflect 2008 actuals
Winter Control - Total	\$ 652,500	\$ 518,320	\$ 667,500	\$ -	\$ -		
PSAB/GIS	\$ -	\$ 297	\$ 1,000				Annual updates
PSAB/GIS - Total	\$ -	\$ 297	\$ 1,000				
Gravel Pit Rehabilitation	\$ -	\$ 3,699	\$ 3,000				
Gravel Pit Rehabilitation - Total	\$ -	\$ 3,699	\$ 3,000				
TOTAL MAINTENANCE	\$ 1,569,679	\$ 1,510,302	\$ 1,660,100	\$ -	\$ 3,750		

Employee Benefits	\$ 268,268	\$ 241,706	\$ 260,000	\$ -	\$ -	
Office / Fees / Communication Equipment	\$ 52,500	\$ 38,449	\$ 30,900	\$ -	\$ -	
Equip. Depots	\$ 82,300	\$ 85,637	\$ 85,000			
WAGES / BENEFITS & OTHER						
Wages/Benefits & Other	\$ 134,359	\$ 194,583	\$ 205,975			Superintendent / Supervisor / Clerical / Technician
Cell Phone/Pager	\$ 600	\$ 1,698	\$ -			
Memberships	\$ 250	\$ 310	\$ 250			
Training/ Seminars / Conventions	\$ 6,000	\$ 3,495	\$ 3,000			
Office Supplies	\$ 500	\$ 47	\$ 500			
Furniture / Equipment	\$ 1,000	\$ -	\$ 1,000			
Public Works - Meals	\$ 500	\$ 74	\$ 500			
Public Works - Publications	\$ 100	\$ -	\$ 100			
	\$ 8,950	\$ 5,624	\$ 5,350	\$ -		
Surplus from Machinery Operations	\$ (125,000)	\$ (232,537)	\$ (130,000)	\$ -	\$ (130,000)	
OTHER TRANSPORTATION						
PSAB / GIS						
Road Closing Costs	\$ -	\$ 2,917	\$ 1,000			
Clarkson Pit & 511 Rehab	\$ -	\$ -	\$ -			
TOTAL OTHER TRANSPORTATION	\$ -	\$ 2,917	\$ 1,000			
Repayment of Road Paving Loan - Phase 1	\$ -	\$ -	\$ -			Paid in full
Repayment of Road Paving Loan - Phase 2	\$ 32,972	\$ 34,436	\$ 32,972			Repayment of Debenture (Due 2014)
Repayment of Road Paving Loan - Phase 3	\$ 143,636	\$ 145,204	\$ 143,636			Repayment of Debenture (Due 2017)
Repayment of Debenture - Highland Line	\$ 27,600	\$ -	\$ 68,940			Debt to be issued in 2011. Est. based on 12/29/10 interest rates
Repayment of Debenture - Galbraith Road	\$ -	\$ -	\$ 32,943			Debt to be issued in 2011. Est. based on 12/29/10 interest rates
Total Repayment of Road Paving Financing	\$ 204,208	\$ 179,640	\$ 278,491	\$ -	\$ -	
Transfer to Reserves						
Replacement of Equipment	\$ 125,000	\$ 232,537	\$ 130,000		\$ 130,000	
Gas Tax Revenue	\$ 158,897	\$ 158,897	\$ 158,897		\$ 158,897	
	\$ 283,897	\$ 391,434	\$ 288,897	\$ -	\$ 288,897	
TOTAL TRANSPORTATION EXPENSE	\$ 2,795,536	\$ 2,694,786	\$ 2,837,113	\$ 7,000	\$ 162,647	
Revenues						
Roads - County & Others	\$ 25,000	\$ 12,098	\$ -			
Fees & Permits	\$ 2,500	\$ 2,113	\$ 2,500			
Civic Addressing	\$ 3,000	\$ 2,402	\$ 3,750		\$ 3,750	
Gas Tax Revenues	\$ 158,897	\$ 158,897	\$ 158,897		\$ 158,897	
Refund re Power Take-off Units & Misc.	\$ 2,000	\$ 4,501	\$ 1,000			
Total Revenues	\$ 191,397	\$ 180,011	\$ 166,147	\$ -	\$ 162,647	
TOTAL	\$ 2,604,139	\$ 2,514,775	\$ 2,670,966	\$ 7,000	\$ -	Transfer to front page

ENVIRONMENTAL SERVICES							
2011 BUDGET							
			Status Quo				
ACCOUNT DESCRIPTION	2010 BUDGET	2010 ACTUAL	2011 BUDGET	New Initiatives	Revenue Offset	Index	BUDGET NOTES
EXPENSE							
ENVIRONMENTAL SERVICES							
Collection - Service Agreement (Lanark Village)	\$ 47,300	\$ 46,515	\$ 48,000		\$ 48,000		Curbside Collection
Waste Site Contract - Ewen Alexander	\$ 258,118	\$ 238,044	\$ 268,000				3.3% CPI + Scale House attendant
Reserve for Waste Site Closure	\$ 73,500	\$ 73,500	\$ 73,500				
Capital - Implementation of Transfer Stations	\$ 50,000	\$ 54,722	\$ -				
Recycling Removal - Processing Charge OVWR			\$ 10,000				Temporary Charge 2011
Solid Waste Annual Report			\$ 3,350				Aecom & Stantec
Integrated Solid Waste & Recycling Plan				\$ 25,000	\$ 25,000	ES-1	CIF 75% up to \$15,000
SUB-TOTAL	\$ 428,918	\$ 412,781	\$ 402,850	\$ 25,000	\$ 73,000		
Waste - Training/Seminars/Conventions			\$ 2,000				HHW Facility Operations (SWANA)
Waste - Wages & Benefits - Superintendent / Clerical		\$ 14,435	\$ 61,611		\$ 6,500		Stewardship Ontario Grant HHW
Waste - Clothing Allowance		\$ 169	\$ 200				
Waste - Office Supplies		\$ 14	\$ 200				
Waste - Promotional Material/Advertising			\$ 1,000		\$ 500		CIF & OES
Waste - Misc.		\$ 914	\$ 1,000				
SUB-TOTAL	\$ -	\$ 15,532	\$ 66,011	\$ -	\$ 7,000		
Site 1 Flower - Sand & Gravel			\$ 500				Upgrade roadway through site
Site 1 Flower - Equipment			\$ 500				Twp. equipment
Site 1 Flower - Wages			\$ 500				Twp. staff time
Site 1 Flower - Telephone			\$ 370				Emergency communication equipment
Site 1 Flower - Materials	\$ 500		\$ 200				Fencing etc.
Site 1 Flower - Site Maintenance		\$ 31	\$ 600				Clear back brush and yard
Site 1 Flower - Supplies	\$ 100		\$ 100				Misc. supplies
SUB-TOTAL	\$ 600	\$ 31	\$ 2,770	\$ -	\$ -		

Site 3 Lanark Village - Off Site Maintenance	\$ -	\$ -	\$ -				
Site 3 Lanark Village - Snowplowing	\$ -	\$ -	\$ -				
Site 3 Lanark Village - Sand & Gravel	\$ 3,000	\$ 6,235	\$ 3,000				Upgrade roadway to site
Site 3 Lanark Village - Studies	\$ 8,100	\$ 6,606	\$ 4,800				Aecom
Site 3 Lanark Village - Telephone	\$ -	\$ -	\$ 370				Emergency communication
Site 3 Lanark Village - Hydrogeological	\$ 9,500	\$ 18,432	\$ 9,000				Stantec
Site 3 Lanark Village - Equipment	\$ 1,000	\$ -	\$ 1,000				Twsp. equipment
Site 3 Lanark Village - Wages	\$ -	\$ -	\$ 500				Twsp. staff time
Site 3 Lanark Village - Materials	\$ -	\$ -	\$ 500				Various material
Site 3 Lanark Village - Site Maintenance	\$ 2,500	\$ 230	\$ 2,500				Major site clean-up
Site 3 Lanark Village - Supplies	\$ 500	\$ 156	\$ 500				Misc. supplies
Site 3 Lanark Village - Water Testing	\$ 3,200	\$ -	\$ 3,400				Lab Costs
Site 3 Lanark Village - Removal Contract	\$ -	\$ 2,031	\$ -				
Site 3 Lanark Village - Capital	\$ 4,000	\$ -	\$ -	\$ 240,000	\$ 240,000	ES-2	Waste Site Closure
SUB-TOTAL	\$ 31,800	\$ 33,690	\$ 25,570	\$ 240,000	\$ 240,000		
Site 4 McDonald's - Off Sit Mtc	\$ 500	\$ 232	\$ -				
Site 4 McDonald's - Snowplowing	\$ -	\$ -	\$ -				
Site 4 McDonald's - Sand & Gravel	\$ 2,000	\$ 9,779	\$ 4,000				Upgrade roadway to site
Site 4 McDonald's - Removal Processing Charge	\$ -	\$ -	\$ 500				2012 E Waste
Site 4 McDonald's - Studies	\$ 4,700	\$ 4,417	\$ 4,500				Aecom
Site 4 McDonald's - Hydrogeological	\$ 10,000	\$ 13,148	\$ 9,500				Stantec
Site 4 McDonald's - Telephone	\$ 250	\$ -	\$ 370				Emergency communication etc. / lighting
Site 4 McDonald's - Equipment	\$ 1,000	\$ -	\$ 1,000				Twsp. equipment
Site 4 McDonald's - Wages	\$ -	\$ -	\$ 500				Twsp. staff time
Site 4 McDonald's - Materials	\$ 1,000	\$ -	\$ 1,000				Various material
Site 4 McDonald's - Site Maintenance	\$ 1,000	\$ 1,085	\$ 3,000				Bush-hog footprint
Site 4 McDonald's - Supplies	\$ 100	\$ 266	\$ 300				Misc. supplies
Site 4 McDonald's - Hydro	\$ 2,000	\$ 1,426	\$ 2,000				Hydro One
Site 4 McDonald's - Water Testing	\$ 3,200	\$ -	\$ 3,400				Lab Costs
Site 4 McDonald's - Re-Use Centre Supplies	\$ -	\$ 61	\$ 100				Misc. supplies
Site 4 McDonald's - Re-Use Centre Capital	\$ 3,000	\$ 227	\$ 1,500		\$ 1,500		Various bldg. upgrades - shelving etc.
Site 4 McDonald's - Capital	\$ -	\$ -	\$ -				
Site 4 McDonald's - Removal Contract	\$ -	\$ 122	\$ -				
SUB-TOTAL	\$ 28,750	\$ 30,763	\$ 31,670	\$ -	\$ 1,500		
Site 5 Middleville - Off Site Mtc	\$ 500	\$ -	\$ -				
Site 5 Middleville - Snowplowing	\$ -	\$ -	\$ -				
Site 5 Middleville - Sand & Gravel	\$ 3,000	\$ 3,891	\$ 10,000				Cover material & Roadway maintenance
Site 5 Middleville - Removal Processing Charge	\$ -	\$ 9,852	\$ -				
Site 5 Middleville - Studies	\$ 6,300	\$ 5,690	\$ 6,200				Aecom
Site 5 Middleville - Hydrogeological	\$ 16,000	\$ 26,432	\$ 15,000				Stantec
Site 5 Middleville - Telephone	\$ 785	\$ 870	\$ 900				Bell
Site 5 Middleville - Equipment	\$ 3,000	\$ -	\$ 3,000				Twsp. equipment
Site 5 Middleville - Wages	\$ -	\$ -	\$ 500				Twsp. staff time
Site 5 Middleville - Materials	\$ 2,000	\$ -	\$ 2,000				Various material
Site 5 Middleville - Site Maintenance	\$ 3,000	\$ 2,084	\$ 3,000				Bush-hog site
Site 5 Middleville - Supplies	\$ 500	\$ 3,122	\$ 500				Misc. supplies (New Blue Boxes)
Site 5 Middleville - Hydro	\$ 100	\$ 645	\$ 1,000				New weigh scale operations
Site 5 Middleville - Water Testing	\$ 5,000	\$ -	\$ 5,300				Lab costs
Site 5 Middleville - Capital	\$ 70,000	\$ 76,012	\$ 30,000		\$ 30,000	ES-3	Scale House/Land Purchase/Survey/Legal
Site 5 Middleville - Removal Contract	\$ -	\$ 2,101	\$ -				
SUB-TOTAL	\$ 110,185	\$ 130,699	\$ 77,400	\$ -	\$ 30,000		

Site 6 Robertson's - Off Site Maintenance	\$ -	\$ -	\$ -				
Site 6 Robertson's - Legal	\$ 1,000	\$ -	\$ 1,000				
Site 6 Robertson's - Snowplowing	\$ -	\$ -	\$ -				
Site 6 Robertson's - Sand & Gravel	\$ 1,000	\$ -	\$ 1,000				Roadway maintenance
Site 6 Robertson's - Studies	\$ 5,200	\$ 4,482	\$ 4,500				Aecom
Site 6 Robertson's - Hydrogeological	\$ 17,500	\$ 33,261	\$ 17,000				Stantec
Site 6 Robertson's - Telephone		\$ -	\$ 370				Emergency Communication
Site 6 Robertson's - Equipment	\$ 500	\$ -	\$ 800				Twp. equipment
Site 6 Robertson's - Wages	\$ -	\$ -	\$ 500				Twp. staff time
Site 6 Robertson's - Materials	\$ 500	\$ 122	\$ 500				Various material
Site 6 Robertson's - Site Maintenance	\$ 1,000	\$ 16	\$ 1,500				Bush-hog footprint
Site 6 Robertson's - Supplies	\$ -	\$ -	\$ 100				Misc. supplies
Site 6 Robertson's - Water Testing	\$ 3,200	\$ -	\$ 3,400				Lab costs
Site 6 Robertson's - Capital	\$ 100,000	\$ -	\$ 60,000		\$ 60,000	ES-4	Land Purchase/Survey/Legal
Site 6 Robertson's - Removal Contract	\$ -	\$ -	\$ -				
SUB-TOTAL	\$ 129,900	\$ 37,881	\$ 90,670	\$ -	\$ 60,000		
Site 8 Watson's - Legal	\$ 1,000	\$ -	\$ -				
Site 8 Watson's - Off Site Mtc	\$ 500	\$ -	\$ -				
Site 8 Watson's - Snowplowing	\$ -	\$ -	\$ -				
Site 8 Watson's - Sand & Gravel	\$ 500	\$ -	\$ 1,000				Yard & roadway maintenance
Site 8 Watson's - Studies	\$ 4,000	\$ 3,873	\$ 4,500				Aecom
Site 8 Watson's - Hydrogeological	\$ 17,500	\$ 37,909	\$ 17,000				Stantec
Site 8 Watson's - Telephone	\$ 280	\$ -	\$ -				Emergency Communication
Site 8 Watson's - Equipment	\$ -	\$ -	\$ 500				Twp. equipment
Site 8 Watson's - Wages	\$ -	\$ -	\$ 300				Twp. staff time
Site 8 Watson's - Materials	\$ -	\$ -	\$ 500				Various material
Site 8 Watson's - Supplies	\$ 150	\$ -	\$ 100				Misc. supplies
Site 8 Watson's - Site Maintenance	\$ -	\$ 272	\$ 1,500				Berm upgrades
Site 8 Watson's - Hydro	\$ 500	\$ -	\$ -				
Site 8 Watson's - Water Testing	\$ 3,800	\$ -	\$ 4,000				Lab costs
Site 8 Watson's - Capital	\$ -	\$ -	\$ -	\$ 9,000	\$ 9,000	ES-5	Shelter building/Hydro/Bell
Site 8 Watson's - Removal Contract	\$ -	\$ -	\$ -				
SUB-TOTAL	\$ 28,230	\$ 42,054	\$ 29,400	\$ 9,000	\$ 9,000		
Site 9 White Lake - Off Site Mtc	\$ 500	\$ 383	\$ -				
Site 9 White Lake - Snowplowing	\$ -	\$ -	\$ -				
Site 9 White Lake - Sand & Gravel	\$ 3,000	\$ 200	\$ 3,000				Yard & roadway maintenance
Site 9 White Lake - Studies	\$ 5,200	\$ 3,305	\$ 5,200				Aecom
Site 9 White Lake - Hydrogeological	\$ 15,500	\$ 24,904	\$ 15,500				Stantec
Site 9 White Lake - Telephone	\$ 400	\$ -	\$ 370				Emergency Communication
Site 9 White Lake - Equipment	\$ 1,000	\$ -	\$ 1,000				Twp. equipment
Site 9 White Lake - Wages	\$ -	\$ -	\$ 800				Twp. staff time
Site 9 White Lake - Materials	\$ 500	\$ -	\$ 500				Various material
Site 9 White Lake - Supplies	\$ -	\$ -	\$ 100				Misc. supplies
Site 9 White Lake - Site Maintenance	\$ 3,200	\$ 771	\$ 3,000				Front gate & roadside brushing
Site 9 White Lake - Water Testing	\$ 5,000	\$ -	\$ 5,000				Lab costs
Site 9 White Lake - Capital	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	ES-6	Legal survey costs - Land purchase
Site 9 White Lake - Removal Contract	\$ -	\$ -	\$ -				
SUB-TOTAL	\$ 34,300	\$ 29,563	\$ 34,470	\$ 10,000	\$ 10,000		
WASTE - TOTAL	\$ 792,683	\$ 732,994	\$ 760,811	\$ 284,000	\$ 430,500		

Household Hazardous Waste-Tay Valley Reinburs	\$ (3,000)	\$ (2,612)	\$ (3,000)				Credit from TVT % share
Household Hazardous Waste-Disposal Contracts	\$ 22,000	\$ 21,860	\$ 25,000		\$ 20,000		MOE transport & operation subsidy
Household Hazardous Waste-Attendant Wages	\$ 6,200	\$ 5,880	\$ 6,500		\$ 6,500		Stewardship Ontario Grant HHW
Household Hazardous Waste-EHT		\$ 144	\$ 145				
Household Hazardous Waste-CPP		\$ 273	\$ 275				
Household Hazardous Waste-EI		\$ 179	\$ 180				
Household Hazardous Waste-Materials/Supplies	\$ 1,000	\$ 95	\$ 1,000		\$ 1,000		Stewardship Ontario Grant HHW
Household Hazardous Waste-Misc (Hydro)	\$ 500	\$ 606	\$ 500				
HHW - Promotional Material/Advertising	\$ 500	\$ 564	\$ 500		\$ 500		Stewardship Ontario Grant HHW
Capital - HHWD	\$ 5,000	\$ 2,114	\$ 1,000		\$ 500		Stewardship Ontario Grant HHW
HH WASTE-TOTAL	\$ 32,200	\$ 29,104	\$ 32,100	\$ -	\$ 28,500		
TOTAL EXPENSE	\$ 824,883	\$ 762,098	\$ 792,911	\$ 284,000	\$ 459,000		
REVENUE							
<i>Transfer from Move Ontario Funding Reserve</i>	\$ 50,000	\$ 50,000	\$ -				
<i>Transfer from Capital Reserve</i>	\$ 100,000	\$ -	\$ 90,000	\$ 9,000	\$ 99,000		Watson's Corners/Robertson Lake/Middleville
<i>Transfer from Reserve for Waste Site Closure</i>	\$ -	\$ -	\$ -	\$ 240,000	\$ 240,000		Lanark Village Waste Site Closure
<i>Transfer from Reserve from Special Reserve</i>				\$ 20,000	\$ 20,000		
Garbage Collection - Tipping Fees	\$ 30,000	\$ 51,967	\$ 40,000				
Garbage Collection - Bag Tags	\$ -	\$ -	\$ -				
G/F Mun - Recycling Refund-Stewardship	\$ 18,500	\$ 50,231	\$ 43,746				WDO Data Call 2yrs Behind BB
MHSW - Refund - Stewardship Ont. Agreement	\$ 18,000	\$ 14,007	\$ 18,000		\$ 20,000		2009 funding
MHSW - MOE Operation Subsidy	\$ -	\$ -	\$ 20,000		\$ 15,000		New MOE Subsidy for hours of operaton
Garbage Collection - Composters	\$ 200	\$ 319	\$ 200				
Garbage Collection - Blue Boxes	\$ 100	\$ 122	\$ 100				
Garbage Collection - Recycling Reimbursement	\$ 12,000	\$ 43,917	\$ 5,000				Gim \$11,735 2009 / WM \$11,200 2008-10
Miscellaneous Revenue		\$ 32,240	\$ 20,000				Scrap/E-waste/Tires (WM Payback 12,850)
Recycling Grants Revenue		\$ -	\$ 500		\$ 500		CIF & OES
Integrated Solid Waste & Recycling Plan Grant			\$ -	\$ 15,000	\$ 15,000		CIF 75% up to \$15,000
Bear Wise Funding Agreement	\$ -	\$ -	\$ -				N/A 2010
Re Use Centre Funding Reserve					\$ 1,500		\$24,000 reserve
Special Levy Household Waste	\$ 132,000	\$ 133,493	\$ 132,000				2 bags/houhold
Lanark Village Tax Levy	\$ 47,300	\$ 43,743	\$ 48,000		\$ 48,000		Curbside Collection
TOTAL REVENUES	\$ 408,100	\$ 420,039	\$ 417,546	\$ 284,000	\$ 459,000		
TOTAL	\$ 416,783	\$ 342,059	\$ 375,365	\$ -	\$ -		
WATER AND SEWER PROJECT							
Honorarium		\$ 12,880					funded from reserve
Consulting Fees		\$ 550,792					funded from reserve
Technician							funded from reserve
Pre-Engineering							funded from reserve
Other Contracted Services		\$ 482,279					funded from reserve
Land Acquisition							funded from reserve
Miscellaneous		\$ 712					funded from reserve
Well Monitoring							funded from reserve
	\$ -	\$ 1,046,663	\$ -				
<i>Transfer from Sewer & Water Reserve</i>		\$ 1,046,663					
TOTAL WATER & SEWER	\$ -	\$ -	\$ -				

TOTAL	\$ 416,783	\$ 342,059	\$ 375,365	\$ -		Transfer to front page
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