

SUMMARY					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
	BUDGET	FORECAST	BUDGET	Initiatives	BUDGET NOTES
EXPENSES					
Departments	\$ 5,528,982	\$ 5,358,343	\$ 5,580,726	\$ 869,813	Transferred from next page
Conservation Authority Levy	\$ 24,886	\$ 24,886	\$ 26,000		Estimate for 2011
Allowance for Uncollectable Taxes	\$ -	\$ 100,000	\$ -	\$ -	
TOTAL EXPENSES	\$ 5,553,868	\$ 5,483,229	\$ 5,606,726	\$ 869,813	
REVENUES					
Payments in Lieu	\$ 55,000	\$ 52,000	\$ 52,000		LCBO, Post Office, County Forest, Hydro
Interest & Penalties on Taxes	\$ 135,000	\$ 163,894	\$ 160,000		1.25%/month as per Municipal Act
Ontario Municipal Partnership Fund (OMPF)	\$ 1,453,800	\$ 1,453,800	\$ 1,399,000		Represents a 1.4% Levy reduction
Interest Income	\$ 15,000	\$ 10,977	\$ 10,000		Bank Agreement Specifies Rate
Aggregate Producers Grant	\$ 50,000	\$ 57,126	\$ 55,000		Reflects anticipated OMYA output
Prior Year Suplus	\$ 20,822	\$ 20,822	\$ -		
Taxes	\$ 3,824,246	\$ 3,837,471	\$ 3,837,471		Based on same taxation revenue as 2010
TOTAL REVENUES	\$ 5,553,868	\$ 5,596,090	\$ 5,513,471	\$ -	
TOTAL	\$ 0	\$ 112,861	\$ (93,255)	\$ (869,813)	
Suggested Transfer to Working Capital Reserve		\$ 112,861			
Increase in levy required to balance			2.4%		
	BALANCED	BALANCED	DEFICIT		

SUMMARY - DEPARTMENT					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
DEPARTMENT	BUDGET	FORECAST	BUDGET	Initiatives	BUDGET NOTES
Corporate	\$ 1,151,084	\$ 1,245,079	\$ 1,085,907	\$ 39,860	
Building, Planning & Protective Services	\$ 1,111,444	\$ 1,043,529	\$ 1,219,449	\$ 240,700	
Community Services	\$ 245,532	\$ 255,937	\$ 217,669	\$ 105,400	
Public Works & Waste Management	\$ 3,020,922	\$ 2,813,798	\$ 3,057,701	\$ 483,853	
TOTAL	\$ 5,528,982	\$ 5,358,343	\$ 5,580,726	\$ 869,813	To Front Page

CORPORATE SERVICES SUMMARY					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
DEPARTMENT	BUDGET	FORECAST	BUDGET	Initiatives	BUDGET NOTES
Corporate	\$ 274,035	\$ 381,485	\$ 264,195	\$ -	
Corporate Reserves	\$ 104,000	\$ 104,000	\$ 75,000	\$ -	
Council	\$ 189,025	\$ 167,691	\$ 163,123	\$ -	
Elections	\$ 23,600	\$ 23,600	\$ 6,750	\$ -	
Chief Administrative Officer's Department	\$ 135,373	\$ 135,663	\$ 132,716	\$ -	
Clerk's Department	\$ 116,505	\$ 113,964	\$ 124,505	\$ -	
Finance Department	\$ 279,512	\$ 279,073	\$ 279,758	\$ -	
Information Technology	\$ 29,034	\$ 39,603	\$ 39,860	\$ 39,860	
TOTAL	\$ 1,151,084	\$ 1,245,079	\$ 1,085,907	\$ 39,860	

CORPORATE					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiatives	Comments
EXPENSES					
Salaries & Benefits	\$ 8,000	\$ 3,008	\$ -		Undistributed staff requests
Corporate Advertising	\$ 12,000	\$ 13,600	\$ 13,500		Municipal Matters, Corporate Notices, Ads, etc.
Office Supplies	\$ 7,200	\$ 6,442	\$ 7,000		Copier Paper, Pens, etc.
Printing	\$ 2,500	\$ 1,906	\$ 2,500		
Publications	\$ 200	\$ 200	\$ 200		Municipal World, Newspapers, Municipal Directory, etc.
Postage	\$ 13,000	\$ 14,000	\$ 14,000		
Telephone	\$ 11,300	\$ 10,500	\$ 11,000		
Legal	\$ 2,500	\$ 7,621	\$ 2,500		HR issues, no building permit, etc.
Audit Fees	\$ 18,000	\$ 24,156	\$ 18,000		
Service/Rental Agreements	\$ 26,000	\$ 23,697	\$ 24,000		photocopier, alarm, furnance, phone equipment etc.
Consulting	\$ -	\$ 8,261	\$ -		
Memberships	\$ -	\$ 566	\$ 600		Gain Membership
Employee Appreciation	\$ 2,500	\$ 1,588	\$ 2,000		Service Awards, Xmas turkeys/hams, golf day
Municipal Joint Health & Safety	\$ 6,000	\$ 1,321	\$ 9,445		
Highland Voice	\$ 8,000	\$ 4,288	\$ 4,500		
Transfer to Reserve for future payments		\$ 108,000			
Contractual Obligations			\$ 108,000		
SUB-TOTAL	\$ 117,200	\$ 229,154	\$ 217,245	\$ -	
Corporate Overhead					
Municipal Building Maintenance - 75 George St.	\$ 12,000	\$ 12,213	\$ 12,000		
Building Cleaning Contract	\$ 10,700	\$ 10,759	\$ 11,650		Contracted Service
Building Cleaning/Maintce Supplies	\$ 1,100	\$ 2,174	\$ 1,800		
Hydro	\$ 14,000	\$ 12,000	\$ 14,000		
Heat	\$ 12,000	\$ 10,500	\$ 12,000		
Insurance	\$ 112,101	\$ 112,101	\$ 112,500		\$ 10000 has been transfered to Community Centre
Bank Service Charges	\$ 1,500	\$ 1,686	\$ 1,000		
SUB-TOTAL	\$ 163,401	\$ 161,433	\$ 164,950	\$ -	
NLCCHC - Building Expansion	\$ 5,000	\$ 5,000	\$ -		\$5,000/year for 2007 - 2010
SUB-TOTAL	\$ 5,000	\$ 5,000	\$ -	\$ -	
TOTAL EXPENSES	\$ 285,601	\$ 395,587	\$ 382,195	\$ -	
REVENUES					
Misc. Revenue	\$ 6,000	\$ 14,102	\$ 10,000		tax cert./faxes/photocopying/commis cert/ etc.
Transfer from Reserve	\$ 5,566	\$ -	\$ 108,000		
TOTAL REVENUES	\$ 11,566	\$ 14,102	\$ 118,000	\$ -	
TOTAL	\$ 274,035	\$ 381,485	\$ 264,195	\$ -	

CORPORATE RESERVES				
2011 BUDGET				
			Status Quo	
	2010	2010	2011	New
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiatives
TRANSFER TO RESERVES				
Transfer to Capital Reserves	\$ 50,000	\$ 50,000	\$ 50,000	
Transfer to Working Funds	\$ 29,000	\$ 29,000	\$ -	
Transfer to Administration Building Reserve	\$ 25,000	\$ 25,000	\$ 25,000	
TOTAL TRANSFER TO RESERVES	\$ 104,000	\$ 104,000	\$ 75,000	\$ -
TRANSFER FROM RESERVES				
Transfer from Capital Reserves	\$ -	\$ -	\$ -	
TOTAL TRANSFER FROM RESERVES	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 104,000	\$ 104,000	\$ 75,000	\$ -

COUNCIL					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiatives	Comments
Expense					
Members of Council - Remuneration	\$ 102,500	\$ 102,500	\$ 89,188		Resolution #C-2010-263 reflecting decrease
Members of Council - Employer Health Tax	\$ 1,999	\$ 1,285	\$ 1,372		
Members of Council - OMERS & Alternatives	\$ 3,964	\$ 3,829	\$ 3,843		
Members of Council - CPP	\$ 1,972	\$ 1,058	\$ 2,070		
Members of Council - Closed Meeting Investigator	\$ 500	\$ 800	\$ 250		\$250 Retainer & Investigation Fees (if required)
Members of Council - Cell Phone	\$ 1,740	\$ 1,500	\$ 1,200		Mayor's Cell Phone
Members of Council - Advertising	\$ 4,000	\$ 1,000	\$ 2,000		Canada Day, Xmas, Other Public Meeting Notices, etc.
Members of Council - Office Supplies	\$ 1,500	\$ 1,200	\$ 1,500		Paper, binders for agendas, minutes, by-laws, reports, Councillors, etc.
Members of Council - Photocopies	\$ 1,800	\$ -	\$ -		
Members of Council - Communication Infrastructure	\$ 2,000	\$ 2,000	\$ 2,000		Councillor Internet (for those Councillors unable to use Storm)
Members of Council - Conventions, etc	\$ 21,000	\$ 15,000	\$ 21,000		\$3,000 per Councillor
Members of Council - Computer Costs	\$ 6,850	\$ 6,833	\$ 6,000		\$500/Councillor Tech & 1/4 Cost of Purchase over Term \$2,500
Members of Council - Travel Expenses	\$ 25,400	\$ 20,000	\$ 20,000		COW, Council & Other Meetings (based on current meeting schedule)
Members of Council - Meals	\$ 3,100	\$ 2,000	\$ 2,000		COW, Council & Other Meetings (based on current meeting schedule)
Members of Council - Misc.	\$ 4,500	\$ 6,067	\$ 4,500		Memberships (ex. AMO), Council Photos, etc.
Members of Council - Special Items / Events	\$ 2,000	\$ 1,000	\$ 2,000		Flowers, Gifts, Retirements, Remembrance Day Wreath, etc.
Members of Council - Mayor's Discretionary	\$ 2,000	\$ 1,500	\$ 2,000		
Members of Council - Drug Strategy	\$ 2,200	\$ 119	\$ 2,200		Mileage, Other
TOTAL	\$ 189,025	\$ 167,691	\$ 163,123	\$ -	

ELECTIONS					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiatives	Comments
Expense					
Elections - Salary / Wages	\$ 4,000	\$ 4,131	\$ -		\$75/ Election Staff, \$400/DRO, \$800 RO
Elections - Office Supplies	\$ 500	\$ 332	\$ -		Photocopies, Other
Elections - Travel Expenses	\$ 500	\$ 557	\$ 250		LC Election Working Group Meetings, Training
Elections - Misc.	\$ 5,600	\$ 7,215	\$ -		Election Training, Advertising, Legal
Elections - Election Supplies	\$ 29,700	\$ 15,006	\$ -		Bar Code Scanner, Voter Kits, Postage, Business Reply Account
Elections - Transfer to Reserve	\$ -	\$ 14,359	\$ 6,500		\$6,500 each year for the next 4 years
Elections - Compliance Audit Com	\$ 1,000	\$ -	\$ -		
Elections - Rental of Premises	\$ 300	\$ -	\$ -		Rental on Election Night (ex. School)
TOTAL EXPENSE	\$ 41,600	\$ 41,600	\$ 6,750	\$ -	
Elections - Transfer from Reserves	\$ 18,000	\$ 18,000	\$ -		
TOTAL REVENUE	\$ 18,000	\$ 18,000	\$ -		
TOTAL	\$ 23,600	\$ 23,600	\$ 6,750	\$ -	
Elections - Reserves	\$ -	\$ 14,359	\$ 20,859		<i>*to be used in 2014</i>

CAO'S OFFICE					
2011 BUDGET					
			Status Quo		
ACCOUNT DESCRIPTION	2010	2010	2011	New	
	BUDGET	FORECAST	BUDGET	Initiatives	Comments
Expense					
CAO - Salary/Wages/Benefits/Other	\$ 118,373	\$ 118,500	\$ 115,711		
CAO - Cell Phone/Blackberry	\$ 1,500	\$ 1,500	\$ 1,500		
CAO - Communications	\$ 1,000	\$ 1,620	\$ 1,620		
CAO - Travel Expenses	\$ 1,200	\$ 752	\$ 1,000		Mileage
CAO - Training / Seminars / Conventions	\$ 3,500	\$ 4,268	\$ 3,500		AMO/OMAA
CAO - Office Supplies	\$ 200	\$ 149	\$ 200		
CAO - Furniture / Equipment	\$ 500	\$ -	\$ -		
CAO - Meals	\$ 250	\$ 77	\$ 250		
CAO - Publications	\$ -	\$ 67	\$ 100		
CAO - Professional Fees/Dues/Memberships	\$ 350	\$ 330	\$ 335		OMAA
CAO - Misc.	\$ -	\$ -	\$ -		
CAO- Consulting	\$ 8,500	\$ 8,400	\$ 8,500		HR Consultant & Other
TOTAL	\$ 135,373	\$ 135,663	\$ 132,716	\$ -	

CLERK'S OFFICE						
2011 BUDGET						
			Status Quo			
	2010	2010	2011	New	Revenue	
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiatives	Offset	Comments
EXPENSE						
Clerk - Salary/Wages/Benefits&Other	\$ 96,425	\$ 101,084	\$ 109,375			75% of Clerk's Salary & Receptionist
Clerk - Cell Phone	\$ 1,000	\$ 1,000	\$ 1,000			
Clerk - Communications	\$ 600	\$ 600	\$ 600			
Clerk - Travel Expenses	\$ 500	\$ 664	\$ 700			Clerk & receptionist
Clerk - Marriage Licences	\$ 480	\$ 960	\$ 500		\$ 1,500	\$48 each, offset by revenue
Clerk - Training / Seminars / Conventions	\$ 6,000	\$ 6,000	\$ 6,000			AMCTO, OEMC & AMO or OGRA/ROMA, etc.
Clerk - Office Supplies	\$ 1,000	\$ 513	\$ 800			
Clerk - Photocopies	\$ 3,500	\$ -	\$ -			
Clerk - Furniture / Equipment	\$ 1,000	\$ 715	\$ -			
Clerk - Meals	\$ 650	\$ 400	\$ 800			Council Meetings (based on current schedule) & Other
Clerk - Publications	\$ 250	\$ 373	\$ 380			Municipal Act, Other
Clerk - Memberships	\$ 650	\$ 750	\$ 750			AMCTO
MFIPPA	\$ 250	\$ -	\$ 100			Legal
Accessibility Requirements	\$ 5,000	\$ 2,505	\$ 5,000			
TOTAL EXPENSES	\$ 117,305	\$ 115,564	\$ 126,005	\$ -		
REVENUE						
MFIPPA Requests	\$ -	\$ -	\$ -			
Admin. - Marriage Certificates	\$ 800	\$ 1,600	\$ 1,500		\$ 1,500	\$100 each (offsets license cost & staff time)
TOTAL REVENUES	\$ 800	\$ 1,600	\$ 1,500	\$ -		
TOTAL	\$ 116,505	\$ 113,964	\$ 124,505	\$ -		

FINANCE DEPARTMENT					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
	BUDGET	FORECAST	BUDGET	Initiatives	BUDGET NOTES
Treasurer - Salary/Wages/Benefits & Other	\$ 256,517	\$ 257,548	\$ 260,558		Treasurer/ Payroll / AP Clerk, AR Clerk, Taxation Clerk
Treasurer - Travel Expenses	\$ 200	\$ 173	\$ 200		Auditor / Lawyer Office in Perth
Treasurer - Training / Seminars / Conventions	\$ 2,300	\$ -	\$ 2,300		MFOA Conference - Sept '11 & Misc 1 day workshops
Treasurer - Office Supplies	\$ 50	\$ 376	\$ 300		printer cartridges etc.
Treasurer - Furniture / Equipment	\$ 250	\$ -	\$ 250		
Treasurer - Meals	\$ 525	\$ 156	\$ 500		Council meetings
Treasurer - Publications	\$ -	\$ -	\$ -		
Treasurer - Memberships	\$ 1,100	\$ 826	\$ 900		MFOA / CMA
Treasurer - PSAB 3150 Requirements	\$ 10,350	\$ 11,100	\$ 500		Maintain data base
Clerical - Travel Expenses	\$ 1,000	\$ 773	\$ 1,000		Banking in Perth etc.
Clerical - Training / Seminars / Conventions	\$ 2,500	\$ 2,219	\$ 6,000		CPA / Tax collectors & Misc. 1 day workshops
GIS	\$ 2,320	\$ 2,700	\$ 2,900		1/5 Share of Total Cost
Clerical - Memberships	\$ 1,400	\$ 1,300	\$ 1,400		AMCTO / CPA
Clerical - Office Supplies	\$ 400	\$ 1,551	\$ 1,800		printer cartridges etc.
Clerical - Furniture / Equipment	\$ 500	\$ 253	\$ 1,000		Money counter & printer
Clerical - Meals	\$ 100	\$ 15	\$ 50		
Clerical - Publications	\$ -	\$ 83	\$ 100		Employment Standards Publication
TOTAL	\$ 279,512	\$ 279,073	\$ 279,758	\$ -	

CORPORATE INFORMATION TECHNOLOGY					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiatives	Index
EXPENSE					
Computer Hardware	\$ 9,150	\$ 6,000	\$ 2,500		Misc. Repairs/Equipment
Computer Support	\$ 19,980	\$ 19,980	\$ 19,980		IT Support Agree., Diamond Licensing, Diamond Support, Symantec Licensing
Web Site Services	\$ 2,500	\$ 3,815	\$ 2,400		Web Hosting, Domain \$200/month
Wireless Network	\$ 10,760	\$ 2,433	\$ 2,460		Wirless Internet @ Municipal Office \$205/month
IT - Rentals/Leases	\$ 11,844	\$ 11,844	\$ 5,520		Dell Lease \$460/month
Computer Software	\$ 1,500	\$ 1,231	\$ 7,000	\$ 14,100	\$7,000 GP Financial Upgrade, Microsoft Office for Fire Stations & PW x 6 @ \$350 \$ 6,000 FP2- Enterprise
IT - Transfer to Reserves			\$ -	\$ 6,000	
TOTAL EXPENSES	\$ 55,734	\$ 45,303	\$ 39,860	\$ 20,100	
REVENUE					
IT - Revenue	\$ 21,000		\$ -		
Transfer from Development Chg	\$ 5,700	\$ 5,700	\$ -		
IT - Transfer from Reserves			\$ -		
TOTAL REVENUES	\$ 26,700	\$ 5,700	\$ -	\$ -	
TOTAL	\$ 29,034	\$ 39,603	\$ 39,860	\$ 20,100	
IT - Reserves				\$6,000	*to be used in 2013/2014

*in 2014 will need to upgrade the computer operating systems of each computer to Windows 7 as in 2014 Microsoft will no longer be supporting Windows XP

*current cost is \$330/copy x 16 Systems = \$5280 plus tax

*in 2014 will need to upgrade the computer software of each computer to Office 2010 as Microsoft 2007 is not compatible with Windows 7

*current cost is \$670/copy x 16 systems = \$ 10720 plus tax

**in 2013/2014 staff computer will also need to be replaced as they will be more than 5 years old (average life is 4 years)

**it will be more economical to purchase or lease new systems that include Windows 7 and Office 2010

**current estimated cost is \$1,500 x 16 systems \$ 24,000.00 plus tax

At some point funds should also be placed in reserves to cover the costs of implementing business continuity options

***the 2011 Budget does not include the Storm Agreement**

BUILDING, PLANNING & PROTECTIVE SERVICES SUMMARY					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
DEPARTMENT	BUDGET	FORECAST	BUDGET	Initiatives	BUDGET NOTES
Fire - Operating	\$ 474,609	\$ 419,977	\$ 565,512	\$ 36,700	
Fire - Capital	\$ -	\$ -	\$ -	\$ 204,000	
Emergency Measures	\$ 16,900	\$ 8,172	\$ 15,400	\$ -	
Building	\$ 12,596	\$ 21,491	\$ (451)	\$ -	
Animal Control	\$ 12,200	\$ 12,832	\$ 17,200	\$ -	
Police Services Board	\$ 489,447	\$ 490,300	\$ 523,010	\$ -	
Planning	\$ 103,592	\$ 90,699	\$ 96,678	\$ -	
Environmental Advisory Committee	\$ 2,100	\$ 58	\$ 2,100	\$ -	
TOTAL	\$ 1,111,444	\$ 1,043,529	\$ 1,219,449	\$ 240,700	

FIRE CHIEF OFFICE							
2011 BUDGET							
			Status Quo				
ACCOUNT DESCRIPTION	2010	2010	2011	New	Revenue		
EXPENSE	BUDGET	FORECAST	BUDGET	Initiatives	Offset	Index	Comments
Fire - Wages/Benefits & Other - Chief	\$ 52,673	\$ 25,500	\$ 61,607				Chief & Administrative Assistant
Fire - Honorariums	\$ 122,101	\$ 141,876	\$ 145,000				Subject to change with call volume
Fire - G.I.S.	\$ 2,500	\$ 2,500	\$ 2,500				1/5 of contract
Fire - Training/Seminars/Conferences	\$ 9,500	\$ 8,537	\$ 12,000				driver training, legislative 101, first responder
Fire - MNR Services	\$ 3,500	\$ 3,444	\$ 3,600		\$ 3,600		Reimbursement received from County
Fire - Office Supplies/Cell Phone	\$ 750	\$ 1,200	\$ 3,000				OFM note taking requirements, new chief expenses
Fire Chief - Travel Expense	\$ 1,000	\$ 600	\$ 1,500				Mileage to and from inspections, meetings etc.
Fire - Professional Fees/Dues	\$ 700	\$ 700	\$ 1,000				Memberships to Ontario Association of Fire Chiefs etc.
Fire - Prevention/Education	\$ 4,000	\$ 4,000	\$ 5,000				Smoke detectors, childrens fire safety products, CO detectors, educational presentation at the elementary schools (required annually)
Fire - Dispatch/Communications	\$ 2,500	\$ 3,200	\$ 12,000				Replacement pagers (increase because of County wide communication system
							Radio Licencing as regulated by Communications Canada
Fire - Equipment	\$ 15,000	\$ 3,000	\$ 17,000		\$ 17,000		Ladder testing, pump tests (required annually for compliance)
Fire - Safety Equip/Clothing	\$ 15,000	\$ 15,000	\$ 30,000				PPE wash and testing , SCBA Fit Test (required annually)
							Bench testing for Stn. 2,7,8 (required bi-annually)
Fire - Misc Materials	\$ -	\$ 45	\$ 500				
Fire - Furniture / Equipment	\$ -	\$ -	\$ -				
Fire - Meals	\$ -	\$ -	\$ 100				
Fire - Publications	\$ 100	\$ -	\$ 1,000				Smoke Alarm Program (required annually) 2011 - mailout information packages
Fire - Promotional Material	\$ 1,200	\$ -	\$ 1,200				Newspaper ads, handouts at public events
Fire - Insurance	\$ 8,800	\$ 8,549	\$ 8,800				
Fire - VFIS Insurance	\$ 9,400	\$ 9,400	\$ 9,400				Covers volunteer firefighters and their families
Fire - Volunteer Christmas Dinner	\$ 3,500	\$ 3,500	\$ 3,500				Pays for Christmas dinner for all volunteer firefighters
Transfer to Capital Reserve	\$ 80,000	\$ 80,000	\$ 82,400				Increased by CPI at 3%
Transfer to Reserve	\$ 7,000	\$ 7,000	\$ 10,000				Future radio licencing and PPE replacement
TOTAL EXPENSES	\$ 339,224	\$ 318,051	\$ 411,107	\$ -			
REVENUE							
Transfer from Fire Reserve	\$ (15,000)	\$ (3,000)	\$ (17,000)		\$ (17,000)		
County Reimbursement - MNR Services	\$ (3,500)	\$ (3,444)	\$ (3,600)		\$ (3,600)		
Other Revenue - Misc	\$ (5,000)	\$ (5,000)	\$ (5,000)				
TOTAL REVENUES	\$ (23,500)	\$ (11,444)	\$ (25,600)	\$ -			
TOTAL	\$ 315,724	\$ 306,607	\$ 385,507	\$ -	\$ -		

FIRE STATION #2 MIDDLEVILLE						
2011 BUDGET						
			Status Quo			
ACCOUNT DESCRIPTION	2010	2010	2011	New		
	BUDGET	FORECAST	BUDGET	Initiatives		Comments
Stn 2 - Alarm / Security	\$ 240	\$ 160	\$ 250			
Stn 2 - Telephone	\$ 1,880	\$ 1,500	\$ 1,900			
Stn 2 - Communications Equipment	\$ 5,000	\$ 5,000	\$ 5,000			battery replacement,pager/radio repairs, replacement parts
Stn 2 - Building Maintenance	\$ 4,000	\$ 4,000	\$ 4,000			window repair, front door replacement, snow removal, grass cutting, furnance rep
Stn 2 - Training	\$ 2,000	\$ 1,000	\$ 2,500			training completed at fire station by training officers (first aid, defib etc.)
Stn 2 - Office Supplies	\$ 200	\$ -	\$ 200			print cartridges, paper, pens etc.
Stn 2 - Gas & Oil	\$ 2,000	\$ 2,000	\$ 2,000			for the emergency vehicles and equipment
Stn 2 - Vehicle Maintenance	\$ 3,000	\$ 3,000	\$ 3,000			krown rustproofing, safety tests, new parts
Stn 2 - Equipment Maintenance	\$ 3,500	\$ 3,000	\$ 4,500			equipment on emergency vehicles, portable pumps, hoses
Stn 2 - Medical Expense	\$ 500	\$ 200	\$ 500			bandages, gloves etc.
Stn 2 - Mutual Aid Travel	\$ 1,300	\$ 1,000	\$ 1,300			travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 2 - Fire Prevention	\$ 300	\$ -	\$ 300			fire prevention supplies specific to each station (signage, special presentations)
Stn 2 - Small Tools	\$ 300	\$ -	\$ 300			chainsaws, drills etc.
Stn 2 - Hydro	\$ 1,500	\$ 1,300	\$ 2,000			Increased to cover new rates
Stn 2 - Heat	\$ 2,500	\$ 1,500	\$ 2,500			
Stn 2 - Misc Expenses	\$ 1,000	\$ 22	\$ 1,000			meetings, gifts, professional fees and dues
Stn 2 - Capital Expense	\$ 3,000	\$ -	\$ -	\$ 9,000		FS#2 Install new propane furnance
TOTAL	\$ 32,220	\$ 23,682	\$ 31,250	\$ 9,000		

FIRE STATION #3 LDNS						
2011 BUDGET						
			Status Quo			
ACCOUNT DESCRIPTION	2010	2010	2011	New		
	BUDGET	FORECAST	BUDGET	Initiatives		Comments
Stn 3 - Alarm / Security	\$ 240	\$ 400	\$ 400			
Stn 3 - Telephone	\$ 1,000	\$ 1,100	\$ 1,200			
Stn 3 - Communications Equipment	\$ 4,000	\$ 3,000	\$ 4,000			battery replacement,pager/radio repairs, replacement parts
Stn 3 - Building Maintenance	\$ 5,000	\$ 5,000	\$ 4,000			snow removal, grass cutting, furnance maintenance
Stn 3 - Training/Conference/Conventions	\$ 3,000	\$ -	\$ 2,500			training completed at fire station by training officers (first aid, defib etc.)
Stn 3 - Office Supplies	\$ 400	\$ 278	\$ 500			print cartridges, paper, pens etc.
Stn 3 - Gas & Oil	\$ 3,000	\$ 1,000	\$ 4,000			for the emergency vehicles and equipment
Stn 3 - Vehicle Maintenance	\$ 10,000	\$ 5,000	\$ 10,000			krown rustproofing, safety tests, new parts
Stn 3 - Equipment Maintenance	\$ 4,500	\$ 4,500	\$ 7,000			equipment on emergency vehicles, portable pumps, hoses
Stn 3 - Medical Expense	\$ 1,500	\$ -	\$ 1,500			bandages, gloves etc.
Stn 3 - Mutual Aid Travel	\$ 1,000	\$ 700	\$ 1,000			travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 3 - Fire Prevention	\$ 500	\$ -	\$ 500			fire prevention supplies specific to each station (signage, special presentations)
Stn 3 - Small Tools	\$ 500	\$ 250	\$ 800			chainsaws, drills etc.
Stn 3 - Safety Equip/Clothing	\$ 3,000	\$ -	\$ 2,000			extrication gloves, flashlights, reflective clothing etc.
Stn 3 - Hydro	\$ 1,100	\$ 1,000	\$ 2,000			Increased to cover new rates
Stn 3 - Heat	\$ 3,000	\$ 3,000	\$ 3,500			
Stn 3 - Misc. Expense	\$ 500	\$ 300	\$ 500			meetings, gifts, professional fees and dues
Stn3 - Capital Expense	\$ 2,000	\$ 2,000	\$ 3,500			new hydraulics
Stn 4 - Building Maintenance	\$ 500	\$ 500	\$ 500			snow removal, grass cutting, furnance maintenance
Stn 4 - Hydro	\$ 500	\$ 500	\$ 600			Increased to cover new rates
Stn 4 - Heat	\$ 1,000	\$ 1,200	\$ 3,000			
Stn 5 - Alarm / Security	\$ 120	\$ 230	\$ 250			
Stn 5 - Builing Maintenance	\$ -	\$ 97	\$ 300			snow removal, grass cutting, furnance maintenance
Stn 5 - Hydro	\$ 1,200	\$ 1,000	\$ 1,200			Increased to cover new rates
Stn 6 - Building Maintenance	\$ 500	\$ 1,981	\$ 1,000			snow removal, grass cutting, furnance maintenance
Stn 6 - Hydro	\$ 500	\$ 500	\$ 1,000			Increased to cover new rates
Stn 6 - Heat	\$ 1,500	\$ 700	\$ 1,500			
Stn 6 - Alarm / Security	\$ -					
				\$ 2,000		N/A
TOTAL	\$ 50,060	\$ 34,236	\$ 58,250	\$ 2,000		Replacement Defibrilator

FIRE STATION #7 TATLOCK						
2011UDGET						
			Status Quo			
ACCOUNT DESCRIPTION	2010	2010	2011	New		
	BUDGET	FORECAST	BUDGET	Initiatives		Comments
Stn 7 - Alarm / Security	\$ 240	\$ 150	\$ 240			
Stn 7 - Telephone	\$ 1,500	\$ 2,000	\$ 2,200			
Stn 7 - Communications Equipment	\$ 2,500	\$ 735	\$ 1,500			battery replacement, pager/radio repairs, replacement parts
Stn 7 - Building Maintenance	\$ 3,000	\$ 646	\$ 3,000			snow removal, grass cutting, furnace maintenance
Stn 7 - Training	\$ 1,500	\$ 1,554	\$ 2,500			training completed at fire station by training officers (first aid, defib etc.)
Stn 7 - Office Supplies	\$ 450	\$ 38	\$ 500			print cartridges, paper, pens etc.
Stn 7 - Gas & Oil	\$ 1,200	\$ 800	\$ 1,000			for the emergency vehicles and equipment
Stn 7 - Vehicle Maintenance	\$ 2,000	\$ 1,600	\$ 2,000			krown rustproofing, safety tests, new parts
Stn 7 - Equipment Maintenance	\$ 3,000	\$ 3,964	\$ 5,000			equipment on emergency vehicles, portable pumps, hoses
Stn 7 - Medical Expense	\$ 300	\$ 381	\$ 400			bandages, gloves etc.
Stn 7 - travel	\$ 500	\$ 300	\$ 500			travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 7 - Fire Prevention	\$ 800	\$ -	\$ 800			fire prevention supplies specific to each station (signage, special presentations)
Stn 7 - Small Tools	\$ 500	\$ -	\$ 800			chainsaws, drills etc.
Stn 7 - Hydro	\$ 1,000	\$ 1,000	\$ 1,200			increased to cover new rates
Stn 7 - Heat	\$ 1,500	\$ 893	\$ 1,500			tank filled in 2010 normally lasts 2 years
Stn 7 - Misc. Expenses		\$ 60	\$ 100			meetings, gifts, professional fees and dues
Stn 7 - Capital Expense	\$ 3,000	\$ -	\$ 4,500			SCBA, chairs for the fire station
TOTAL	\$ 22,990	\$ 14,121	\$ 27,740	\$ -		

FIRE STATION #8 WHITE LAKE						
2011 BUDGET						
			Status Quo			
ACCOUNT DESCRIPTION	2010	2010	2011	New		
	BUDGET	FORECAST	BUDGET	Initiatives		Comments
Stn 8 - Alarm / Security	\$ 240	\$ 150	\$ 250			
Stn 8 - Telephone	\$ 900	\$ 1,000	\$ 1,200			
Stn 8 - Communications Equipment	\$ 1,000	\$ 600	\$ 2,500			battery replacement,pager/radio repairs, replacement parts
Stn 8 - Building Maintenance	\$ 2,000	\$ 3,686	\$ 2,500			In 2010 a significant amount of electrical work had to be done in fire hall
Stn 8 - Rental Agreements	\$ 100	\$ 75	\$ 115			
Stn 8 - Training	\$ 2,000	\$ 2,570	\$ 3,000			training completed at fire station by training officers (first aid, defib etc.)
Stn 8 - Office Supplies	\$ 700	\$ 189	\$ 300			print cartridges, paper, pens etc.
Stn 8 - Gas & Oil	\$ 800	\$ 800	\$ 1,000			for the emergency vehicles and equipment
Stn 8 - Vehicle Maintenance	\$ 4,000	\$ 500	\$ 4,000			krown rustproofing, safety tests, new parts,repair boat, chains for truck
Stn 8 - Equipment Maintenance	\$ 4,000	\$ 8,000	\$ 4,000			equipment on emergency vehicles, portable pumps, hoses
Stn 8 - Medical Expense	\$ 500	\$ -	\$ 2,500			Ambulance wait time is longer in White Lake - FD is called in meantime
Stn 8 - Mutual Aid Travel	\$ 1,600	\$ 1,600	\$ 1,500			travel to Fire Chief, mutual aid, health and safety meetings etc.
Stn 8 - Fire Prevention	\$ 500	\$ -	\$ 2,500			Fire Prevention plan in place
Stn 8 - Small Tools	\$ 500	\$ -	\$ 500	\$ 2,000	FS#8-1	chains, snatch blocks comealong, pulleys Suggested to be deferred to new chief
Stn 8 - Hydro	\$ 1,000	\$ 1,000	\$ 1,500			increased to cover new rates
Stn 8 - Heat	\$ 1,800	\$ 1,200	\$ 1,900			
Stn 8 - Misc. Expenses	\$ 500	\$ -	\$ 300			meetings, gifts, professional fees and dues
Stn8 - Capital Expense	\$ 2,000	\$ -	\$ 2,000			
				\$ 15,000	FS#8-2	UTV 4X4 utility vehicle Suggested to be deferred to new fire chief
				\$ 1,000	FS#8-3	Gas powered auger replaces existing auger
				\$ 1,500	FS#8-4	Lean to addition to fire hall providing storage and cover for secondary exit
				\$ 1,000	FS#8-5	12" gas powered cut off saw rapid entry tool
				\$ 1,500	FS#8-6	Stokes basket for patient transport in rough terrain Suggested ot be deferred to new fire chief
TOTAL	\$ 24,140	\$ 21,370	\$ 31,565	\$ 22,000		

FIRE - CAPITAL							
2011 BUDGET							
			Status Quo				
	2010	2010	2011	New	Revenue		
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiatives	Offset	Index	BUDGET NOTES
CAPITAL - FIRE EQUIPMENT							
Rescue Vehicle	\$ 10,000	\$ 15,000	\$ -				
Dry Hydrant - Joes Lake	\$ 5,000	\$ 5,000	\$ -	\$ 2,000			2010 used to cover costs of transf box to emergency vehicle
Dry Hydrant - White Lake		\$ -	\$ -	\$ 5,000			
Dry Hydrant - Hwy 511				\$ 5,000	\$ 5,000	Fire-Capital	OFM review recommendation
Air Bottles for SCBA	\$ 4,000	\$ 3,434	\$ 2,000				
Hi Vol Hose	\$ 10,000	\$ 3,000	\$ 3,000				
Four Gas Detectors x 5				\$ 5,000		Fire-Capital	Replace single gas unit with 4 gas detection unit with NFPA compliance features replacing old single gas units
Personal Protective Equipment				\$ 25,000		Fire-Capital	Replace 10 PPE per year @ \$ 2500
Self Contained Breathing Apparatus (SCBA)				\$ 42,000		Fire-Capital	Repace 10 SCBA units per year @ \$ 3500
McDonald's Corners Fire Hall Extension		\$ -	\$ -	\$ 125,000			Extension needed to create more room in McDonald's Corners fire hall Suggested by CAO to defer to New Fire Chief
	\$ 29,000	\$ 26,434	\$ 5,000	\$ 209,000	\$ 5,000		
Funded from Fire Development Charges	\$ 19,000	\$ 11,434	\$ 5,000	\$ 5,000	\$ 5,000		Dry Hydrant - Hwy 511
Funded from Fire Reserves	\$ 10,000	\$ 15,000	\$ -	\$ -			
TOTAL	\$ -	\$ -	\$ -	\$ 204,000	\$ -		
FIRE TRUCK SPECIAL LEVY							
Long Term Debt Repay. - Fire Trucks	\$ 197,515	\$ 197,515	\$ -				
Transfer from Reserve	\$ (197,515)	\$ (197,515)	\$ -				
Transfer to Reserve for 2010 payments	\$ -	\$ -	\$ -				
	\$ -	\$ -	\$ -	\$ -			
Long Term Debt Received	\$ -		\$ -				
Special Fire Levy Tax Revenue	\$ -		\$ -				
	\$ -	\$ -	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ 204,000			

EMERGENCY MEASURES				
2011 BUDGET DRAFT				
			Status Quo	
ACCOUNT DESCRIPTION	2010	2010	2011	New
	BUDGET	FORECAST	BUDGET	Initiatives
EXPENSE				Comments
EMO - Telephone	\$ 6,000	\$ 3,000	\$ 6,000	install and pay for phone In CC's 6.5 x \$858/YR. business line
EMO - Course Fees	\$ 1,000		\$ 2,500	Training with Emerg. Measures Ontario
EMO - Food/Beverages	\$ 400		\$ 400	
EMO - Misc	\$ 4,500	\$ 172	\$ 4,500	training and tabletop exercise
EMO - Transfer to Reserve	\$ 5,000	\$ 5,000	\$ 5,000	Heated Bldg to house emerg. generator (\$ 5000/annum for 5 yrs)
TOTAL EXPENSE	\$ 16,900	\$ 8,172	\$ 18,400	\$ -
REVENUE				
JEPP Revenue	\$ -	\$ -	\$ 3,000	every 3rd year, next application 2011
TOTAL REVENUE	\$ -	\$ -	\$ 3,000	\$ -
TOTAL	\$ 16,900	\$ 8,172	\$ 15,400	\$ -

2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiatives	Comments
EXPENSE					
PPP - CBO Salary/Wages/Benefits & Other	\$ 63,424	\$ 65,421	\$ 64,375		
PPP - CBO - Legal	\$ -	\$ 175	\$ -		
PPP - CBO - G.I.S.	\$ 2,460	\$ 2,852	\$ 2,900		
PPP - CBO Printing	\$ 250	\$ 57	\$ 60		
PPP - CBO Cell Phone	\$ 400	\$ 498	\$ 500		
PPP - CBO Training / Seminars / Conventions	\$ 1,000	\$ 878	\$ 1,000		
PPP - CBO Office Supplies/Telephone	\$ 2,000	\$ 1,062	\$ 1,000		
PPP - CBO Travel Expenses	\$ 1,200	\$ 863	\$ 600		
PPP - CBO Professional Memberships	\$ 950	\$ 550	\$ 950		
PPP - CBO Clerical Support	\$ 7,712	\$ 8,152	\$ 7,814		15% of Planning Assistant
PPP - CBO Gas & Oil	\$ 2,500	\$ 1,647	\$ 2,500		
PPP - CBO Repairs	\$ 500	\$ -	\$ 500		
PPP - Furniture / Equipment	\$ -	\$ -	\$ -		
PPP - Meals	\$ 100	\$ 66	\$ 100		
PPP - Publications	\$ 100	\$ 253	\$ 250		
PPP - CBO Other (Misc)	\$ -	\$ 1,934	\$ -		Professional Fee re SLCC \$ 1,725
TOTAL EXPENSES	\$ 82,596	\$ 84,408	\$ 82,549	\$ -	
REVENUE					
Other Rev - Building Permits	\$ 70,000	\$ 62,917	\$ 83,000		
TOTAL REVENUES	\$ 70,000	\$ 62,917	\$ 83,000	\$ -	
	\$ 12,596	\$ 21,491	\$ (451)	\$ -	

ANIMAL CONTROL						
2011 BUDGET						
			Status Quo			
	2010	2010	2011	New	Revenue	
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiatives	Offset	Comments
EXPENSE						
PPP - Livestock Valuer Salary	\$ 1,000	\$ 1,000	\$ 1,000			\$25/hour, based on # of incidents
PPP - Dog Pound Agreements	\$ 1,000	\$ 1,000	\$ 6,000			based on # of incidents
PPP - Animal Control Medical Treatment	\$ 250	\$ -	\$ 250			based on # of incidents
PPP - Animal Control Salary	\$ 10,000	\$ 10,000	\$ 10,000			\$450/month & # of incidents
PPP - Livestock Loss	\$ 8,000	\$ 6,300	\$ 6,500		\$ 6,500	100% Provincially Funded (OMAFRA)
PPP - Animal Control - Euthanasia	\$ 500	\$ 500	\$ 500			based on # of incidents
PPP - Animal Control Travel Expense	\$ 1,900	\$ 2,100	\$ 1,900			based on # of incidents
PPP - Animal Control Materials	\$ 1,200	\$ 1,200	\$ 1,200			Receipt Books, Dog Tags, Livestock, etc.
PPP - Livestock Valuer Travel Exp	\$ 550	\$ 500	\$ 550			Mileage
TOTAL EXPENSES	\$ 24,400	\$ 22,600	\$ 27,900	\$ -		
REVENUE						
Other Rev - Dog Licences	\$ 4,200	\$ 4,030	\$ 4,200			based on # sold
Other Rev - Livestock Losses	\$ 8,000	\$ 5,738	\$ 6,500		\$ 6,500	100% Provincially Funded (OMAFRA)
TOTAL REVENUES	\$ 12,200	\$ 9,768	\$ 10,700	\$ -		
TOTAL	\$ 12,200	\$ 12,832	\$ 17,200	\$ -		

POLICING						
2011 BUDGET						
			Status Quo			
	2010	2010	2011	New	Revenue	
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiatives	Offset	Comments
EXPENSE						
Policing	\$ 517,959	\$ 518,299	\$ 540,000			\$528,934 (subject to change, 2011 salary rates being re-negotiated)
Police - Ride Program	\$ 7,200	\$ 7,053	\$ 7,064		\$ 7,064	100% Provincially funded
Police Services Board - Committee Remuneration	\$ 6,400	\$ 4,800	\$ 6,600			
Police Services Board - Misc	\$ 8,946	\$ 10,951	\$ 10,410			
TOTAL EXPENSES	\$ 540,505	\$ 541,103	\$ 564,074	\$ -		
REVENUE						
Police - Ride Program	\$ 7,200	\$ 7,303	\$ 7,064		\$ 7,064	100% Provincially funded
Other Revenue - Recoverable Expenses	\$ 4,000	\$ 3,439	\$ 4,000			collision reports, criminal reference checks, witness statements, etc.
Other Revenue - Provincial Offences	\$ 30,000	\$ 30,681	\$ 30,000			estimate, based on # of POA's
Transfer from Reserve	\$ 9,858	\$ 9,380	\$ -			
TOTAL REVENUES	\$ 51,058	\$ 50,803	\$ 41,064	\$ -		
TOTAL	\$ 489,447	\$ 490,300	\$ 523,010	\$ -		
Police - Reserve		\$ -	\$ -			

PLANNING						
2011 BUDGET						
			Status Quo			
	2010	2010	2011	New	Revenue	
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiatives	Offset	Comments
EXPENSE						
OP & Zoning Consol. - Consulting	\$ 20,000	\$ 2,831	\$ 20,000			OP Review, Zoning By-Law RFP & Contract, GIS Mapping, Hall Rentals, Advertising, OP Printing Costs, etc.
Planning - OMB	\$ 20,000	\$ 20,538	\$ 5,000			Other - Currently None on Books
Planning Consulting Expense	\$ 10,000	\$ 23,900	\$ 20,000		\$ 20,000	Offset by Revenue (ex. Planning Applications)
Planning - Salary/Benefits & Other	\$ 66,442	\$ 68,756	\$ 66,753			25% of Clerk / 85% of Planning Assistant
Planning - Telephone	\$ 900	\$ 961	\$ 900			\$75 / Month
Planning - Training / Seminars / Conventions	\$ 3,500	\$ 1,492	\$ 3,500			OACA or AMCTO Conference & OACA Seminar, AMCTO Zone Mtg., Course
Planning - Office Supplies	\$ 500	\$ 500	\$ 500			Binders, Paper, Folders, Pens, etc.
Planning - Photocopies	\$ 1,000	\$ -	\$ -			
Planning - Furniture / Equipment	\$ 350	\$ 712	\$ -			
Planning - Meals	\$ 200	\$ 125	\$ 300			Meals for Council Meetings & Other
Planning - Publications	\$ 150	\$ 150	\$ 175			Planning Act x 2, Other
Planning - Memberships	\$ 600	\$ 430	\$ 600			OACA x 2, Property Standards (Corporate memberships)
Planning - G.I.S.	\$ 4,000	\$ 4,000	\$ 4,000			1/5 Contract, Planning Updates, 1/5 Tax Integration
Planning - Consulting & Legal Fees	\$ 2,000	\$ 6,000	\$ 2,000			Offset by Revenue (Registration of Agreements)
Planning - Advertising	\$ 500	\$ -	\$ 500			Legislated
Planning - Courier Service	\$ 100	\$ 139	\$ 150			
Planning - Travel Expense	\$ 500	\$ 400	\$ 500			
Planning - Peer Review	\$ 1,500	\$ 1,000	\$ 1,500		\$ 1,500	Offset by Revenue (ex. MVC)
Planning - Services & Materials (Misc.)	\$ 4,000	\$ 2,500	\$ 4,000			Other Planning Item with no application
TOTAL EXPENSE	\$ 136,242	\$ 134,434	\$ 130,378	\$ -		
REVENUE						
Planning - OP Amendments	\$ -	\$ 500	\$ -			
Planning - Severences	\$ 3,000	\$ 2,625	\$ 3,000			
Planning - Minor Variance (includes peer review)	\$ 2,000	\$ 1,500	\$ 2,000		\$ 1,500	
Planning - Zoning Amendments	\$ 3,000	\$ 4,000	\$ 3,000			
Planning - Zoning Compliance	\$ 1,000	\$ 1,050	\$ 1,000			
Planning - Application Fees	\$ 20,000	\$ 29,067	\$ 20,000		\$ 20,000	Stantec
Planning - Site Plans	\$ 3,000	\$ 2,406	\$ 3,000			
Planning - Development Agreements	\$ 450	\$ 2,587	\$ 1,500			Legal fees
Planning - Other	\$ 200	\$ -	\$ 200			Sale of OP & Zoning Books & CD's, etc.
TOTAL REVENUE	\$ 32,650	\$ 43,735	\$ 33,700	\$ -		
TOTAL	\$ 103,592	\$ 90,699	\$ 96,678	\$ -		

ENVIRONMENT ADVISORY COMMITTEE					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiatives	Comments
EAC - Advertising	\$ 200	\$ -	\$ 200		
EAC - Seminars & Conventions	\$ 1,200	\$ 12	\$ 1,200		EAC Symposium x 3 Members @ \$1000 ea. & AOBG Booth @ \$150
EAC - Miscellaneous	\$ 700	\$ 46	\$ 700		Materials & Supplies - Turtle Signs, Meeting Mileage, Public Forum
	\$ 2,100	\$ 58	\$ 2,100		
EAC - Miscellaneous Revenue -	\$ -				
TOTAL	\$ 2,100	\$ 58	\$ 2,100	\$ -	

COMMUNITY SERVICES SUMMARY					
2011 BUDGET					
			Status Quo		
	2010	2010	2011	New	
DEPARTMENT	BUDGET	FORECAST	BUDGET	Initiatives	BUDGET NOTES
Recreation & Culture	\$ 221,321	\$ 214,885	\$ 194,077	\$ 105,400	
Arena	\$ 24,211	\$ 41,052	\$ 23,592	\$ -	
TOTAL	\$ 245,532	\$ 255,937	\$ 217,669	\$ 105,400	

COMMUNITY SERVICE 2011 BUDGET	2010 BUDGET	2010 FORECAST	Status Quo 2011 BUDGET	NEW INITIATIVES	REVENUE OFFSET	INDEX	Comments
ACCOUNT DESCRIPTION							
Park & Property Maintenance							
Grant - Cent Park/Smyths Bay	\$ 1,400	\$ 1,400	\$ 1,400				to MERA for grass-cutting to offset fuel, centennial park for stocking washroom facilities & maintenance
Grant - Hopetown Park	\$ 500	\$ 500	\$ 500				to Hopetown CC volunteers for grass cutting
Robertson Lake Mtc Contract/Grass Cutting	\$ 5,290	\$ 5,540	\$ 5,449				as per 2011 contract , must be re-tendered, overage is due to beach clean-up from storm
Robertson Lake - General Maintenance	\$ 2,000	\$ 500	\$ 2,000				may be spring wash out; does not anticipate major work.
Parks/Boat Launches - Misc	\$ 2,000	\$ 300	\$ 4,000			CS-3	New signage at boat launches, parks on going maintenance Reduce liability risks
Clyde Ball Park & Waterfront							
Clyde Ball Pk Contract	\$ 8,000	\$ 9,544	\$ 12,000				Arena Manager's salary for max of 20 hours/week, April to August, for infield maintenance plus additional grounds keeping for ball diamond, implementing Health & Safety recommendations (ex. boardwalk steps)
Clyde Ball Pk - Supplies	\$ 1,000	\$ 161	\$ 1,000				keys, gas, washroom supplies
Clyde Ball Pk - Hydro	\$ 500	\$ 760	\$ 1,000				anticipated increase
Clyde Waterfront Park	\$ -	\$ 1,580	\$ 2,000	\$ 12,000	\$ 12,000	CS-1	2010 - PW maintenance clean-up, padlock, tree planting; 2011 - sand, yearly pumping fee, security light, raise & seed lawn - replace/repair washroom, replace/repair septic (both to be covered by Cash in Lieu of Parklands Reserve)
Clyde Ball Park - Capital	\$ 6,000	\$ -	\$ 6,000		\$ 3,000	CS-2	Not all completed in 2010. Dugout roof, concession roof (offset by Cash in Lieu of Parklands) boardwalk; connect underground sprinklers. In 2010, the following was completed by volunteers organized by Arena Manager - steps, nets on backstop, lighting at no capital cost to Twp.
Vincent Hall Park							
Vincent Hall Park - Hydro	\$ 400	\$ 700	\$ 1,000				anticipated increases
Vincent Hall Park- Other Supplies	\$ 1,100	\$ 3,792	\$ 1,100				2010 - rebuild base pads, ground work; 2011 - annual allocation
Vincent Hall Park- Grass cutting	\$ 5,400	\$ 5,409	\$ 5,500				to be re-tendered for 2011 season
Grant - Robb's Lake Park	\$ 400	\$ 400	\$ 400				annual grant for general maintenance
Other Hamlets & Miscellaneous	\$ 1,500	\$ -	\$ -				2010 - no requests; 2011 - no requests
Parks - Capital	\$ 1,500	\$ 818	\$ 1,500				2010 - replacement pump in washrooms for Centennial Park; 2011 - minor repairs as required
SUB-TOTAL	\$ 36,990	\$ 31,404	\$ 44,849	\$ 12,000	\$ 15,000		
Winter Carnival							
Winter Carnival - Other Supplies	\$ 500	\$ 500	\$ 500				\$500 Twp support of Frosty Fling each year
Youth Centre							
Youth Centre - Building Maintenance	\$ 2,000	\$ 781	\$ 3,000				2010 - general maintenance, annual septic pumping; 2011 - tree removal, general maintenance, annual septic pumping, annual furnace cleaning
Youth Centre - Hydro	\$ 2,700	\$ 2,700	\$ 3,500				anticipated increase
Youth Centre - Heat	\$ 4,000	\$ 4,000	\$ 4,000				
Youth Centre - Capital	\$ 20,000	\$ 25,731	\$ 9,000	\$ 18,000		CS-CC-Cap	\$ 1100 Clean/disinfect existing drywall in basement, \$ 4900 Remove all existing drywall, insulation, vapour barrier and clean and disinfect all interior basement walls \$ 10,000 Insulate, vapour barrier, drywall finished to interior basement \$ 1,000 Exhaust fans installed throughout basement with venting to exterior to aid in mold prevention
SUB-TOTAL	\$ 28,700	\$ 33,212	\$ 19,500	\$ 18,000	\$ -		

Septic System White Lake Community Centre	\$ 12,000	\$ -	\$ -				removed from budget until ready for installation, remains in reserves
Lanark Village Beautification							
Lanark Village Beautification-Waterfront PK Materials	\$ 1,000		\$ -				combined with Clyde Waterfront Park line item
Lanark Village Beautification-Grass & Maintenance	\$ 13,000	\$ 11,763	\$ 13,000				re-tender for 2012, 2013, 2014
Lanark Village Beautification-Flower Boxes/Baskets	\$ 8,000	\$ 8,600	\$ 8,000				re-tender for 2012, 2013, 2014, flower contract, watering contract
SUB-TOTAL	\$ 22,000	\$ 20,363	\$ 21,000	\$ -	\$ -		
Library Services							
Contribution to Other Library Board	\$ 900	\$ 900	\$ 900				Arnprior Library
Contribution to Lanark Library Board	\$ 47,464	\$ 49,990	\$ 50,000				Grant from Township
Library - Operations	\$ 3,000	\$ 2,000	\$ 3,000				Misc. Library Expenses
SUB-TOTAL	\$ 51,364	\$ 52,890	\$ 53,900	\$ -	\$ -		
Cemeteries - Grants to Cemetery Boards							
	\$ 200	\$ 200	\$ 200	\$ 5,000		CS-4	Annual \$200 Grant to Browning Cemetery for grass cutting; Clyde Forks Cemetery survey & legal costs for property acquisition
Museums							
Grant to Middleville Museum	\$ 3,000	\$ 3,000	\$ 3,000				annual grant for operations
Grant to Lanark Village Museum	\$ 3,000	\$ 3,000	\$ 3,000				annual grant for operations
Capital - Museum Boards	\$ 1,200	\$ 1,824	\$ 1,200	\$ 3,700		CS-CC-Cap	general items \$500; replace/repair windows & doors \$3,700
CSC - (R&C) - Long Term Planning Museum	\$ 5,000	\$ -	\$ -				RELOCATION DISPLAYS IF MUSEUMS COMBINED
SUB-TOTAL	\$ 12,200	\$ 7,824	\$ 7,200	\$ 3,700	\$ -		
CSC - Salary/Wages/Benefits & Other							
	\$ 38,630	\$ 36,200	\$ 22,573				split 50/50 with Fire Budget
CSC - (R&C) - Training/Seminars/Conventions	\$ 1,000	\$ 165	\$ 1,000				
CSC - (R&C) - Meals	\$ -	\$ 17	\$ -				
CSC - (R&C) - Publications	\$ -	\$ -	\$ 200				grant book
CSC - (R&C) - Grants Expense	\$ -	\$ 150	\$ 150				Shipping expenses
CSC - (R&C) - Legal	\$ -	\$ -	\$ -				
CSC - (R&C) - Advertising	\$ 3,000	\$ 2,000	\$ -				combined with Advertising below
CSC - (R&C) - Office Supplies	\$ 800	\$ 40	\$ 500				
CSC - (R&C) - Travel Expenses	\$ 1,000	\$ 500	\$ 1,500				
CSC - (R&C) - Furniture/Equipment	\$ 1,500	\$ -	\$ -				
CSC - (R&C) - Memberships	\$ 400	\$ 110	\$ -				combined with Memberships below
CSC - (R&C) - Misc	\$ 1,000	\$ 603	\$ 1,000				door prizes, outreach, float
CSC-(R&C) - Active Seniors Expense	\$ -	\$ 14,000	\$ 14,000				offset by grant
SUB-TOTAL	\$ 47,330	\$ 53,785	\$ 40,923	\$ -	\$ -		
Economic Development							
CSC - (ECO DEV) Small Business Support	\$ 3,000	\$ 3,000	\$ 3,000	\$ 1,000			Small Business Awards & Events (PD Chamber Functions)
CSC - (R&C) - Volunteer Appreciation	\$ 1,500	\$ -	\$ 1,500				Build volunteer base and volunteer recognition program
CSC - (ECO DEV) Lanark Highlands Business & Tourism	\$ 3,000	\$ 3,000	\$ 3,000				Annual Grant
CSC - (ECO DEV) - Calendar	\$ 4,500	\$ 4,713	\$ 4,900				RFQ pending for 2011 calendar, 500 calendars
CSC - (ECO DEV) - Advertising	\$ 1,000	\$ 167	\$ 3,000				Lanark County Tourism, Perth & District Guide, Ottawa's Country Side, etc. Combined line items from Community Services & Rec & Culture (- \$ 1000)
CSC - (ECO DEV) - Office Supplies	\$ -	\$ 168	\$ -				combined with Office Supplies above
CSC - (ECO DEV) - Doors Open	\$ -	\$ 100	\$ -				
CSC - (ECO DEV) - Travel Expense	\$ 500	\$ 82	\$ -				combined with Travel Expense above
CSC - (ECO DEV) - Membership	\$ 500	\$ 1,788	\$ 2,000				Perth Chamber of Commerce, Valley Heartland, Lanark County Tourism
CSC - (ECO DEV) - Furniture / Equipment	\$ -	\$ -	\$ -				
CSC - (ECO DEV) - Contingency	\$ 300	\$ -	\$ -				combined with Misc. above

SUB-TOTAL	\$ 14,300	\$ 13,018	\$ 17,400	\$ 1,000	\$ -		
Grants to Charitable Organizations	\$ 11,200	\$ 4,159	\$ 10,500				BASED ON REQUEST
Transfer to Reserve - Lottery Licences	\$ 4,750	\$ 3,800	\$ 4,750				95% of lottery licence proceeds
TOTAL EXPENSES	\$ 273,121	\$ 310,151	\$ 245,577	\$ 105,400	\$ 22,500		
REVENUES							
Transfer from Recreation Reserve	\$ 11,000	\$ -	\$ 6,000				Clyde Ball Park
Transfer from Tatlock Hall Reserve	\$ -	\$ -	\$ -				
Transfer from Cash in Lieu of Parklands	\$ 12,000	\$ -	\$ 15,000		\$ 15,000		2010 - White Lake septic system was not completed; 2011 - Clyde Waterfront Park, repair/replacement of septic and washrooms library to re-build reserves
Transfer from Devel. Chgs. Re Library	\$ -	\$ 2,526	\$ -				
Transfer from Tatlock Hall Reserve	\$ -	\$ -	\$ -				
Transfer from Reserve - Re Drainage Tiles	\$ 20,000	\$ 20,000	\$ -				
Clyde Ball Park Revenue	\$ 3,000	\$ 40	\$ 3,000				\$2,800 still outstanding for 2010 from Perth Little League
CSC-(R&C) - Active Seniors Revenue	\$ -	\$ 16,700	\$ 14,000				
Other Rev - Lottery Licences	\$ 5,000	\$ 4,000	\$ 5,000				
Calendars	\$ 800	\$ 1,000	\$ 1,000				
Grants	\$ -	\$ 51,000	\$ 7,500		\$ 7,500		2010 - Tatlock Hall Grant; 2011 - Grant approved for South Lavant CC
TOTAL REVENUES	\$ 51,800	\$ 95,266	\$ 51,500	\$ -	\$ 22,500		
TOTAL	\$ 221,321	\$ 214,885	\$ 194,077	\$ 105,400	\$ -		

ARENA						
2011 BUDGET						
			Status Quo			
ACCOUNT DESCRIPTION	2010	2010	2011	New		
	BUDGET	FORECAST	BUDGET	Initiatives	Index	COMMENTS
EXPENSE						
Wages - Arena Manager & Benefits	\$ 65,271	\$ 73,460	\$ 69,834			Manager & part Time
Transfer from Township - Grant (Tp Perth)	\$ 3,000	\$ 3,000	\$ 3,000			
Telephone	\$ 2,000	\$ 1,818	\$ 2,200			
Manager's - Cell Phone	\$ 300	\$ 300	\$ 300			
Summer Janitorial Service	\$ 800	\$ 500	\$ 500			
Building Maintenance	\$ 5,000	\$ 4,822	\$ 500			
Reg 170 Com Centre Water Test	\$ 500	\$ 281	\$ 350			
Hydro - Lights	\$ 15,000	\$ 14,430	\$ 20,000			
Building - Heat	\$ 12,000	\$ 8,173	\$ 8,000			
Propane - Plant	\$ 8,000	\$ 5,772	\$ 6,000			
Other Service & Rents	\$ 3,000	\$ 2,675	\$ 3,000			
Other Materials & Supplies	\$ 1,500	\$ 3,445	\$ 1,500			
PST on Sports Shop Sales	\$ 100	\$ 33	\$ 100			
Hydro - Plant	\$ 21,000	\$ 21,551	\$ 21,000			
Ice PlantMaintenance	\$ 2,000	\$ 9,253	\$ 2,000			
Zamboni Repairs	\$ 1,000	\$ 989	\$ 1,000			
Sport Shop Supplies	\$ 200	\$ -	\$ 200			
Septic Pumping	\$ 7,500	\$ 6,580	\$ 7,500			
Capital Expenditures	\$ 6,000	\$ 5,870	\$ -	\$ 5,000	Arena -1	Furnace
				\$ 3,000	Arena-2	Renovate Washrooms
				\$ 5,000	Arena-3	Curling Project
Insurance	\$ 10,000	\$ 10,000	\$ 10,000			
Transfer to Capital Reserve	\$ 25,000	\$ 25,000	\$ 25,000			Tranfer re Building Upgrades
TOTAL EXPENSES	\$ 189,171	\$ 197,952	\$ 181,984	\$ 13,000		
REVENUE						
Grants - Other Municipalities (Fr Perth)	\$ 13,600	\$ 7,056	\$ 7,232			
Ice Rental	\$ 133,000	\$ 133,000	\$ 140,000			
Booth Rental	\$ 2,400	\$ 2,400	\$ 2,400			
Sign Rental	\$ 3,760	\$ 3,760	\$ 3,760			
Hall Rentals	\$ 3,500	\$ 2,493	\$ 2,500			
Gate Receipts	\$ 2,000	\$ 1,810	\$ 2,000			
Sports Shop Sales	\$ 700	\$ 511	\$ 500			
Transfer from Reserves	\$ 6,000	\$ 5,870	\$ -	\$ 13,000		
TOTAL REVENUES	\$ 164,960	\$ 156,900	\$ 158,392	\$ 13,000		
TOTAL	\$ 24,211	\$ 41,052	\$ 23,592	\$ -		

PUBLIC WORKS & WASTE MANAGEMENT SUMMARY				
2011 BUDGET				
			Status Quo	
	2010	2010	2011	New
DEPARTMENT	BUDGET	FORECAST	BUDGET	Initiatives
Transportation	\$ 2,604,139	\$ 2,535,631	\$ 2,676,966	\$ 448,853
Environmental Services	\$ 416,783	\$ 278,166	\$ 380,735	\$ 35,000
TOTAL	\$ 3,020,922	\$ 2,813,798	\$ 3,057,701	\$ 483,853

BUDGET NOTES

TRANSPORTATION SERVICES						
2011 BUDGET						
			Status Quo			
	2010	2010	2011	New	Revenue	
ACCOUNT DESCRIPTION	BUDGET	FORECAST	BUDGET	Initiative	Offset	Index
EXPENSES						
CAPITAL WORKS						
CAPITAL - ROADS						
Highland Line	\$ 915,865	\$ 1,145,753	\$ 10,000		\$ 10,000	TS-1
Gailbraith Road	\$ 1,555,439	\$ 1,409,236	\$ 10,000		\$ 10,000	TS-2
Sheridan's Rapids Road	\$ 164,500	\$ 198,346				
7th Conc. Lanark	\$ 100,000	\$ 129,678				
Minor Capital Road Improvements	\$ 120,000	\$ 122,806	\$ 120,000			TS-3
North Shore Rd./9th Concession (Surgarbush Hill)	\$ 135,000	\$ 125,883				
Wabalac Road	\$ 8,100	\$ 13,950	\$ 12,000		\$ 3,600	TS-4
Annual Improvements - Class 6C Rds.	\$ 22,600	\$ 23,975	\$ 24,000			TS-5
Middleville Sidewalk (6th Concession Lanark)	\$ 25,000	\$ 22,382				
Mill Street - Concrete Sidewalk Replacement				\$ 7,500	\$ 7,500	TS-6
Robertson Drive Sidewalk				\$ 67,000	\$ 67,000	TS-7
Re-Surface Treatment Ashby Road	\$ -	\$ -		\$ 65,000	\$ 65,000	TS-8
Surface Treatment Lavant Darling Road	\$ -	\$ -		\$ 160,000	\$ 160,000	TS-9
TOTAL CAPITAL ROAD	\$ 3,046,504	\$ 3,192,009	\$ 176,000	\$ 299,500	\$ 323,100	
Funded from Reserves						
Investing in Ontario	\$ (168,500)	\$ (168,500)	\$ (20,000)	\$ (7,500)	\$ (27,500)	
Roads Bridge Infrastructure	\$ (136,000)	\$ (136,000)				
Gas Tax	\$ (181,700)	\$ (201,035)		\$ (292,000)	\$ (292,000)	
North Shore Road	\$ (53,300)	\$ (53,300)				
Greater Madawaska		\$ (3,467)	\$ (3,600)		\$ (3,600)	
Grant Funding	\$ (1,554,202)	\$ (1,502,464)				
Borrowed Funds	\$ (777,101)	\$ (782,524)				
<i>Funded from Development Charges (Roads)</i>	\$ -	\$ (80,000)				
TOTAL CAPITAL ROADS FUNDING	\$ (2,870,803)	\$ (2,927,290)	\$ (23,600)	\$ (299,500)	\$ (323,100)	
TOTAL CAPITAL ROADS DIFFERENCE	\$ 175,701	\$ 264,719	\$ 152,400	\$ -	\$ -	

CAPITAL - BRIDGES						
Bridge Structure and Deck Assessment	\$ 55,000	\$ 179	\$ 5,000	\$ 60,000		TS-10
Build Ontario - Joe's Lake Bridge	\$ 807,615	\$ 745,844	\$ 1,500	\$ -	\$ 1,500	
Bridge 1 - Geddes Bridge	\$ -	\$ -	\$ -	\$ 53,000		TS-11
Bridge 2 - Sheridan Rapids	\$ -	\$ 3,011	\$ -	\$ -		
Bridge 4 - Gunn Creek	\$ 11,000	\$ 8,352	\$ -	\$ -		
Bridge 5 - Umperson Bridge	\$ 34,000	\$ 14,607	\$ -	\$ -		
Bridge 6 - Joe's Lake Bridge			\$ -	\$ -		
Bridge 7 - Clyde Forks Bridge	\$ -	\$ -	\$ -	\$ 137,000	\$ 60,147	TS-12
Bridge 8 - Folger Road Bridge	\$ -	\$ -	\$ -	\$ 38,000		TS-13
Bridge 9 - Flower Station Bridge	\$ -	\$ 3,561	\$ -	\$ -		
Bridge 10 - French Line Bridge	\$ 36,000	\$ 16,574	\$ -	\$ 82,000		TS-14
Bridge 11 - Rosetta Rd. Bridge	\$ -	\$ -	\$ -	\$ 51,000		TS-15
Bridge 12 - Galbraith Rd. Bridge	\$ -	\$ 6,106	\$ -	\$ -		
Bridge 13 - Clyde River Bridge	\$ -	\$ 3,354	\$ -	\$ -		
Bridge 14 - Cedardale Bridge	\$ 5,000	\$ 6,260	\$ -	\$ -		
TOTAL CAPITAL - BRIDGES	\$ 948,615	\$ 807,848	\$ 6,500	\$ 421,000	\$ 61,647	
Funded from Reserves						
Roads Bridge Infrastructure	\$ (807,941)	\$ (745,844)	\$ (1,500)	\$ (60,147)	\$ (61,647)	
TOTAL CAPITAL BRIDGE FUNDING	\$ (807,941)	\$ (745,844)	\$ (1,500)	\$ (60,147)	\$ (61,647)	
TOTAL CAPITAL BRIDGE DIFFERENCE	\$ 140,674	\$ 62,004	\$ 5,000	\$ 360,853	\$ -	
CAPITAL - FLEET						
2010 Tandum Plow Truck	\$ 215,000	\$ 201,798	\$ -			
Rubber Tired Excavator c/w brushing head			\$ -	\$ 250,000	\$ 250,000	TS-16
Water tank			\$ -	\$ 25,000	\$ 25,000	TS-17
TOTAL CAPITAL - FLEET	\$ 215,000	\$ 201,798	\$ -	\$ 275,000	\$ 275,000	
Funded from Reserves						
<i>Funded from Road Equipment Reserves</i>	\$ (215,000)	\$ (170,298)	\$ -	\$ (266,000)	\$ (266,000)	
<i>Funded from Development Charges (Fleet)</i>	\$ -	\$ (31,500)	\$ -	\$ (9,000)	\$ (9,000)	
TOTAL CAPITAL FLEET FUNDING	\$ (215,000)	\$ (201,798)	\$ -	\$ (275,000)	\$ (275,000)	
TOTAL CAPITAL FLEET DIFFERENCE	\$ -	\$ 0	\$ -	\$ -	\$ -	
CAPITAL - FACILITIES						
Sand / Salt Shed - White Lake		\$ 11,575	\$ 6,000		\$ 6,000	TS-18
TOTAL CAPITAL - FACILITIES	\$ -	\$ 11,575	\$ 6,000	\$ -	\$ 6,000	
Funded from Reserves						
<i>Funded from Development Charges (Facilities)</i>	\$ -	\$ (11,575)	\$ (6,000)		\$ (6,000)	
TOTAL CAPITAL FACILITY FUNDING	\$ -	\$ (11,575)	\$ (6,000)	\$ -	\$ (6,000)	
TOTAL CAPITAL FACILITY DIFFERENCE	\$ -	\$ -	\$ -	\$ -	\$ -	
SOURCES OF FUNDING SUMMARY						
Funded from Reserves						
Investing in Ontario	\$ (168,500)	\$ (168,500)	\$ (20,000)	\$ (7,500)	\$ (27,500)	
Roads Bridge Infrastructure	\$ (943,941)	\$ (881,844)	\$ (1,500)	\$ (60,147)	\$ (61,647)	
Gas Tax	\$ (181,700)	\$ (201,035)	\$ -	\$ (292,000)	\$ (292,000)	
North Shore Road	\$ (53,300)	\$ (53,300)	\$ -	\$ -	\$ -	
Greater Madawaska	\$ -	\$ (3,467)	\$ (3,600)	\$ -	\$ (3,600)	
Grant Funding	\$ (1,554,202)	\$ (1,502,464)	\$ -	\$ -	\$ -	
Borrowed Funds	\$ (777,101)	\$ (782,524)	\$ -	\$ -	\$ -	
<i>Funded from Road Equipment Reserves</i>	\$ (215,000)	\$ (170,298)	\$ -	\$ (266,000)	\$ (266,000)	
<i>Funded from Development Charges (Transportation)</i>	\$ -	\$ (80,000)	\$ -	\$ -	\$ -	
<i>Funded from Development Charges (Fleet)</i>	\$ -	\$ (31,500)	\$ -	\$ (9,000)	\$ (9,000)	
<i>Funded from Development Charges (Facilities)</i>	\$ -	\$ (11,575)	\$ (6,000)	\$ -	\$ (6,000)	
TOTAL CAPITAL FUNDING	\$ (3,893,744)	\$ (3,886,507)	\$ (31,100)	\$ (634,647)	\$ (665,747)	
TOTAL CAPITAL EXPENSES	\$ 4,210,119	\$ 4,213,230	\$ 188,500	\$ 995,500	\$ 665,747	
TOTAL NET CAPITAL	\$ 316,375	\$ 326,724	\$ 157,400	\$ 360,853	\$ -	

MAINTENANCE						
Bridge Maintenance	\$ 5,100	\$ 4,777	\$ 7,100			
Culverts	\$ 41,000	\$ 42,732	\$ 41,000			
Catch Basins	\$ 5,000	\$ 1,110	\$ 5,000			
Drains	\$ 1,000	\$ 171	\$ 6,000			
Beaver Control	\$ 35,000	\$ 37,658	\$ 35,000			
Sidewalk Repair	\$ 200	\$ 912	\$ 1,000			
Drainage / Structures - Total	\$ 87,300	\$ 87,360	\$ 95,100	\$ -	\$ -	
Surface Repair/Patching	\$ 34,000	\$ 19,965	\$ 34,000			
Hardsurface Sweep	\$ 15,000	\$ 10,052	\$ 20,000			
Hardtop Maintenance - Total	\$ 49,000	\$ 30,017	\$ 54,000	\$ -	\$ -	
Regravel / Resurfacing	\$ 250,000	\$ 242,807	\$ 250,000			
Gravel Patch	\$ 100,000	\$ 113,587	\$ 100,000			
Grading	\$ 140,000	\$ 179,098	\$ 150,000			
Dust Control	\$ 70,000	\$ 65,695	\$ 70,000			
Loosetop Maintenance - Total	\$ 560,000	\$ 601,187	\$ 570,000	\$ -	\$ -	
Mowing	\$ 15,000	\$ 14,327	\$ 20,000			
Brushing	\$ 60,000	\$ 59,909	\$ 60,000	\$ 20,000		
Ditching	\$ 65,000	\$ 105,797	\$ 75,000			
Fencing	\$ 7,500	\$ -	\$ 7,500			
Debris & Litter	\$ 2,223	\$ 4,277	\$ 5,000			
Roadside Maintenance - Total	\$ 149,723	\$ 184,311	\$ 167,500	\$ 20,000	\$ -	
Safety Devices	\$ 3,000	\$ 100	\$ 3,000			
Signs	\$ 10,000	\$ 6,123	\$ 10,000			
Guide Rails	\$ 5,000	\$ 712	\$ 5,000			
Line Painting	\$ -	\$ -	\$ 10,000			
Street Lights	\$ 28,000	\$ 36,500	\$ 32,000			
Crossing Guards	\$ 11,156	\$ 9,698	\$ 12,000			
Road Signs / Civic Addressing	\$ 4,000	\$ 8,505	\$ 5,000		\$ 3,750	
Road Patrol & Emergency Pager	\$ 10,000	\$ 18,863	\$ 25,000			
Road Safety - Total	\$ 71,156	\$ 80,501	\$ 102,000	\$ -	\$ 3,750	
Snow Plow	\$ 209,500	\$ 150,070	\$ 209,500			
Sand/Salt	\$ 350,000	\$ 283,755	\$ 350,000			
Winter Contract	\$ 70,000	\$ 69,262	\$ 85,000			
Culvert Thaw	\$ 10,000	\$ 2,249	\$ 10,000			
Sidewalks - Winter	\$ 13,000	\$ 12,984	\$ 13,000			
Winter Control - Total	\$ 652,500	\$ 518,320	\$ 667,500	\$ -	\$ -	
PSAB/GIS	\$ -	\$ 297	\$ 1,000			
PSAB/GIS - Total	\$ -	\$ 297	\$ 1,000			
Gravel Pit Rehabilitation	\$ -	\$ 3,699	\$ 3,000			
Gravel Pit Rehabilitation - Total	\$ -	\$ 3,699	\$ 3,000			
TOTAL MAINTENANCE	\$ 1,569,679	\$ 1,505,692	\$ 1,660,100	\$ 20,000	\$ 3,750	

Employee Benefits	\$ 268,268	\$ 227,525	\$ 260,000	\$ -	\$ -
Office / Fees / Communication Equipment	\$ 52,500	\$ 37,267	\$ 30,900	\$ -	\$ -
Equip. Depots	\$ 82,300	\$ 85,637	\$ 85,000		
WAGES / BENEFITS & OTHER					
Wages/Benefits & Other	\$ 134,359	\$ 195,213	\$ 205,975		
Cell Phone/Pager	\$ 600	\$ 1,698	\$ -		
Memberships	\$ 250	\$ 310	\$ 250		
Training/ Seminars / Conventions	\$ 6,000	\$ 3,495	\$ 3,000		
Office Supplies	\$ 500	\$ 47	\$ 500		
Furniture / Equipment	\$ 1,000	\$ -	\$ 1,000		
Public Works - Meals	\$ 500	\$ 74	\$ 500		
Public Works - Publications	\$ 100	\$ -	\$ 100		
	\$ 8,950	\$ 5,624	\$ 5,350	\$ -	
Surplus from Machinery Operations	\$ (125,000)	\$ (232,537)	\$ (130,000)	\$ -	\$ (130,000)
OTHER TRANSPORTATION					
PSAB / GIS					
Road Closing Costs	\$ -	\$ 297	\$ 1,000		
Clarkson Pit & 511 Rehab	\$ -	\$ 2,917	\$ -		
TOTAL OTHER TRANSPORTATION	\$ -	\$ 297	\$ 1,000		
Repayment of Road Paving Loan - Phase 1	\$ -	\$ -	\$ -		
Repayment of Road Paving Loan - Phase 2	\$ 32,972	\$ 32,972	\$ 32,972		
Repayment of Road Paving Loan - Phase 3	\$ 143,636	\$ 143,636	\$ 143,636		
Repayment of Debenture - Highland Line	\$ 27,600	\$ -	\$ 68,940		
Repayment of Debenture - Galbraith Road	\$ -	\$ -	\$ 32,943		
Total Repayment of Road Paving Financing	\$ 204,208	\$ 176,608	\$ 278,491	\$ -	\$ -
Transfer to Reserves					
Replacement of Equipment	\$ 125,000	\$ 232,537	\$ 130,000		\$ 130,000
Gas Tax Revenue	\$ 158,897	\$ 158,897	\$ 158,897		\$ 158,897
Road maintenance expense underage move to reserve	\$ -	\$ -	\$ -	\$ 64,000	
	\$ 283,897	\$ 391,434	\$ 288,897	\$ 64,000	\$ 288,897
TOTAL TRANSPORTATION EXPENSE	\$ 2,795,536	\$ 2,719,484	\$ 2,843,113	\$ 444,853	\$ 162,647
Revenues					
<i>Roads - County & Others</i>	\$ 25,000	\$ 15,943	\$ -		
<i>Fees & Permits</i>	\$ 2,500	\$ 2,113	\$ 2,500		
<i>Civic Addressing</i>	\$ 3,000	\$ 2,400	\$ 3,750		\$ 3,750
<i>Gas Tax Revenues</i>	\$ 158,897	\$ 158,897	\$ 158,897		\$ 158,897
<i>Refund re Power Take-off Units & Misc.</i>	\$ 2,000	\$ 4,500	\$ 1,000		
Total Revenues	\$ 191,397	\$ 183,853	\$ 166,147	\$ -	\$ 162,647
TOTAL	\$ 2,604,139	\$ 2,535,631	\$ 2,676,966	\$ 444,853	\$ -

Bi-annual Report and Deck & Structural Assessment
Roads Bridge Infrastructure - Legal costs/land transfer
SAI Bridge Report 2009
SAI Bridge Report 2009 - Guide Rails 2010
SAI Bridge Report 2009 - Guide Rails 2010
SAI Bridge Report 2009 - Guide Rails 2010
See - Build Ontario - Joe's Lake Bridge (Above)
Roads Bridge Infrastructure - SAI Bridge Report 2009
SAI Bridge Report 2009
SAI Bridge Report 2009 - Guide Rails 2010
SAI Bridge Report 2009 - Guide Rails 2010
SAI Bridge Report 2009
SAI Bridge Report 2009 - Guide Rails 2010
SAI Bridge Report 2009 - Lanark County - Boundary Bridge
SAI Bridge Report 2009 - Guide Rails 2010
Joe's Lake Bridge / Clyde Forks Bridge
Replace 41-83 John Deere (McDonalds Corners)
Replace old steel tank with new plastic tank
Rubber Tired Excavator c/w brushing head & Water Tank
DC Component towards Brushing Arm on R T Excavator
Asphalt base inside shed 2011 (DCs)
2010 re Salt Shed / 2011 re Grader
Highland Line / Gailbraith Road / Mill Street Sidewalk
Joe's Lake Bridge / Clyde Forks Bridge
Ashby Road / Lavant Darling Rd / Robertson Drive Sidewalk
Wabalac Road - Cost Sharing Agreement
Rubber Tired Excavator c/w brushing head & Water Tank
DC Component towards Brushing Arm on R T Excavator
2010 re Salt Shed / 2011 re Grader

Clean for 2011 Inspection - General maintenance (13 Bridges)
Over 1,200 culverts - (66 to replace - 34 blocked)
54 structures to be inspected and cleaned
1,240 metres of underground pipe (CCTV & Flush)
Contract out blasting vs New Regs. to renew licence
Address trip hazards

Increased cost in asphalt and coldpatch activity
Higher demand for sweeping hardtop rural
Annual maintenance
Annual maintenance
Annual maintenance
Annual maintenance
Existing Contract - (second cut at specific locations)
High demand for roadside brushing - Contract out \$20,000
Priority activity for road maintenance increased
Iron Mine Road - Sheridans Rapids Road
Increased waste on back roads
Additional construction signs and barrels at depots
Update reflectivity of older regulatory signs
Maintain existing infrastructure - replace/tighten
Safety item on curves and hills
Aging infrastructure - Hydro One billing up 9%
Status-quo
offset by revenue
Mandated Patrol - Provincial Standards
Status Quo - historical average
Status Quo - historical average
New Wabalac Road Contract
Status Quo - historical average
Reflect 2008 actuals
Annual updates

ENVIRONMENTAL SERVICES							
2011 BUDGET							
			Status Quo				
ACCOUNT DESCRIPTION	2010 BUDGET	2010 FORECAST	2011 BUDGET	New Initiatives	Revenue Offset	Index	BUDGET NOTES
EXPENSE							
ENVIRONMENTAL SERVICES							
Collection - Service Agreement (Lanark Village)	\$ 47,300	\$ 47,300	\$ 48,000		\$ 48,000		Curbside Collection
Waste Site Contract - Ewen Alexander	\$ 258,118	\$ 240,000	\$ 278,000				3.3% CPI + Scale House attendant
Reserve for Waste Site Closure	\$ 73,500	\$ 73,500	\$ 73,500				
Capital - Implementation of Transfer Stations	\$ 50,000	\$ 51,352	\$ -				
Recycling Removal - Processing Charge OVWR			\$ 10,000				Temporary Charge 2011
Solid Waste Annual Report			\$ 3,350				Aecom & Stantec
Integrated Solid Waste & Recycling Plan				\$ 25,000	\$ 15,000	ES-1	CIF 75% up to \$15,000
SUB-TOTAL	\$ 428,918	\$ 412,152	\$ 412,850	\$ 25,000	\$ 63,000		
Waste - EHT							
Waste - OMERS							
Waste - CPP							
Waste - EI							
Waste - Training/Seminars/Conventions			\$ 2,000				HHW Facility Operations (SWANA)
Waste - Wages & Benefits - Superintendent / Clerical			\$ 61,611		\$ 6,500		Stewardship Ontario Grant HHW
Waste - Clothing Allowance			\$ 200				
Waste - Office Supplies			\$ 200				
Waste - Promotional Material/Advertising			\$ 1,000		\$ 500		CIF & OES
Waste - Misc.			\$ 1,000				
SUB-TOTAL	\$ -	\$ -	\$ 66,011	\$ -	\$ 7,000		
Site 1 Flower - Sand & Gravel			\$ 500				Upgrade roadway through site
Site 1 Flower - Equipment			\$ 500				Twp. equipment
Site 1 Flower - Wages			\$ 500				Twp. staff time
Site 1 Flower - Telephone			\$ 370				Emergency communication equipment
Site 1 Flower - Materials	\$ 500		\$ 200				Fencing etc.
Site 1 Flower - Site Maintenance		\$ 31	\$ 600				Clear back brush and yard
Site 1 Flower - Supplies	\$ 100		\$ 100				Misc. supplies
SUB-TOTAL	\$ 600	\$ 31	\$ 2,770	\$ -	\$ -		

Site 3 Lanark Village - Off Site Maintenance	\$ -	\$ -	\$ -				
Site 3 Lanark Village - Snowplowing	\$ -	\$ -	\$ -				
Site 3 Lanark Village - Sand & Gravel	\$ 3,000	\$ 6,235	\$ 3,000				Upgrade roadway to site
Site 3 Lanark Village - Studies	\$ 8,100	\$ 6,606	\$ 4,800				Aecom
Site 3 Lanark Village - Telephone	\$ -	\$ -	\$ 370				Emergency communication
Site 3 Lanark Village - Hydrogeological	\$ 9,500	\$ 12,022	\$ 9,000				Stantec
Site 3 Lanark Village - Equipment	\$ 1,000	\$ -	\$ 1,000				Twp. equipment
Site 3 Lanark Village - Wages	\$ -	\$ -	\$ 500				Twp. staff time
Site 3 Lanark Village - Materials	\$ -	\$ -	\$ 500				Various material
Site 3 Lanark Village - Site Maintenance	\$ 2,500	\$ 230	\$ 2,500				Major site clean-up
Site 3 Lanark Village - Supplies	\$ 500	\$ 156	\$ 500				Misc. supplies
Site 3 Lanark Village - Water Testing	\$ 3,200	\$ 3,200	\$ 3,400				Lab Costs
Site 3 Lanark Village - Removal Contract	\$ -	\$ -	\$ -				
Site 3 Lanark Village - Capital	\$ 4,000	\$ -	\$ -	\$ 240,000	\$ 240,000	ES-2	Waste Site Closure
SUB-TOTAL	\$ 31,800	\$ 28,449	\$ 25,570	\$ 240,000	\$ 240,000		
Site 4 McDonald's - Off Sit Mtc	\$ 500	\$ 232	\$ -				
Site 4 McDonald's - Snowplowing	\$ -	\$ -	\$ -				
Site 4 McDonald's - Sand & Gravel	\$ 2,000	\$ 9,779	\$ 4,000				Upgrade roadway to site
Site 4 McDonald's - Removal Processing Charge	\$ -	\$ -	\$ 500				2012 E Waste
Site 4 McDonald's - Studies	\$ 4,700	\$ 4,700	\$ 4,500				Aecom
Site 4 McDonald's - Hydrogeological	\$ 10,000	\$ 12,466	\$ 9,500				Stantec
Site 4 McDonald's - Telephone	\$ 250	\$ -	\$ 370				Emergency communication etc. / lighting
Site 4 McDonald's - Equipment	\$ 1,000	\$ -	\$ 1,000				Twp. equipment
Site 4 McDonald's - Wages	\$ -	\$ -	\$ 500				Twp. staff time
Site 4 McDonald's - Materials	\$ 1,000	\$ -	\$ 1,000				Various material
Site 4 McDonald's - Site Maintenance	\$ 1,000	\$ 1,085	\$ 3,000				Bush-hog footprint
Site 4 McDonald's - Supplies	\$ 100	\$ 266	\$ 300				Misc. supplies
Site 4 McDonald's - Hydro	\$ 2,000	\$ 1,426	\$ 2,000				Hydro One
Site 4 McDonald's - Water Testing	\$ 3,200	\$ -	\$ 3,400				Lab Costs
Site 4 McDonald's - Re-Use Centre Supplies	\$ -	\$ 61	\$ 100				Misc. supplies
Site 4 McDonald's - Re-Use Centre Capital	\$ 3,000	\$ 227	\$ 1,500		\$ 1,500		Various bldg. upgrades - shelving etc.
Site 4 McDonald's - Capital	\$ -	\$ -	\$ -				
Site 4 McDonald's - Removal Contract	\$ -	\$ -	\$ -				
SUB-TOTAL	\$ 28,750	\$ 30,242	\$ 31,670	\$ -	\$ 1,500		
Site 5 Middleville - Off Site Mtc	\$ 500	\$ -	\$ -				
Site 5 Middleville - Snowplowing	\$ -	\$ -	\$ -				
Site 5 Middleville - Sand & Gravel	\$ 3,000	\$ 3,891	\$ 10,000				Cover material & Roadway maintenance
Site 5 Middleville - Removal Processing Charge	\$ -	\$ 8,305	\$ -				
Site 5 Middleville - Studies	\$ 6,300	\$ 6,300	\$ 6,200				Aecom
Site 5 Middleville - Hydrogeological	\$ 16,000	\$ 19,821	\$ 15,000				Stantec
Site 5 Middleville - Telephone	\$ 785	\$ 870	\$ 900				Bell
Site 5 Middleville - Equipment	\$ 3,000	\$ -	\$ 3,000				Twp. equipment
Site 5 Middleville - Wages	\$ -	\$ -	\$ 500				Twp. staff time
Site 5 Middleville - Materials	\$ 2,000	\$ -	\$ 2,000				Various material
Site 5 Middleville - Site Maintenance	\$ 3,000	\$ 2,084	\$ 3,000				Bush-hog site
Site 5 Middleville - Supplies	\$ 500	\$ 3,122	\$ 500				Misc. supplies (New Blue Boxes)
Site 5 Middleville - Hydro	\$ 100	\$ 645	\$ 1,000				New weigh scale operations
Site 5 Middleville - Water Testing	\$ 5,000	\$ -	\$ 5,300				Lab costs
Site 5 Middleville - Capital	\$ 70,000	\$ 76,012	\$ 30,000		\$ 30,000	ES-3	Scale House/Land Purchase/Survey/Legal
Site 5 Middleville - Removal Contract	\$ -	\$ -	\$ -				
SUB-TOTAL	\$ 110,185	\$ 121,050	\$ 77,400	\$ -	\$ 30,000		

Site 6 Robertson's - Off Site Maintenance	\$ -	\$ -	\$ -				
Site 6 Robertson's - Legal	\$ 1,000	\$ -	\$ 1,000				
Site 6 Robertson's - Snowplowing	\$ -	\$ -	\$ -				
Site 6 Robertson's - Sand & Gravel	\$ 1,000	\$ -	\$ 1,000				Roadway maintenance
Site 6 Robertson's - Studies	\$ 5,200	\$ 4,482	\$ 4,500				Aecom
Site 6 Robertson's - Hydrogeological	\$ 17,500	\$ 29,376	\$ 17,000				Stantec
Site 6 Robertson's - Telephone		\$ -	\$ 370				Emergency Communication
Site 6 Robertson's - Equipment	\$ 500	\$ -	\$ 800				Twp. equipment
Site 6 Robertson's - Wages	\$ -	\$ -	\$ 500				Twp. staff time
Site 6 Robertson's - Materials	\$ 500	\$ 122	\$ 500				Various material
Site 6 Robertson's - Site Maintenance	\$ 1,000	\$ 16	\$ 1,500				Bush-hog footprint
Site 6 Robertson's - Supplies	\$ -	\$ -	\$ 100				Misc. supplies
Site 6 Robertson's - Water Testing	\$ 3,200	\$ -	\$ 3,400				Lab costs
Site 6 Robertson's - Capital	\$ 100,000	\$ -	\$ 60,000	\$ 60,000	ES-4		Land Purchase/Survey/Legal
Site 6 Robertson's - Removal Contract	\$ -	\$ -	\$ -				
SUB-TOTAL	\$ 129,900	\$ 33,996	\$ 90,670	\$ -	\$ 60,000		
Site 8 Watson's - Legal	\$ 1,000	\$ -	\$ -				
Site 8 Watson's - Off Site Mtc	\$ 500	\$ -	\$ -				
Site 8 Watson's - Snowplowing	\$ -	\$ -	\$ -				
Site 8 Watson's - Sand & Gravel	\$ 500	\$ -	\$ 1,000				Yard & roadway maintenance
Site 8 Watson's - Studies	\$ 4,000	\$ 3,874	\$ 4,500				Aecom
Site 8 Watson's - Hydrogeological	\$ 17,500	\$ 24,300	\$ 17,000				Stantec
Site 8 Watson's - Telephone	\$ 280	\$ -	\$ 370				Emergency Communication
Site 8 Watson's - Equipment	\$ -	\$ -	\$ 500				Twp. equipment
Site 8 Watson's - Wages	\$ -	\$ -	\$ 300				Twp. staff time
Site 8 Watson's - Materials	\$ -	\$ -	\$ 500				Various material
Site 8 Watson's - Supplies	\$ 150	\$ -	\$ 100				Misc. supplies
Site 8 Watson's - Site Maintenance	\$ -	\$ 272	\$ 1,500				Berm upgrades
Site 8 Watson's - Hydro	\$ 500	\$ -	\$ -				
Site 8 Watson's - Water Testing	\$ 3,800	\$ -	\$ 4,000				Lab costs
Site 8 Watson's - Capital	\$ -	\$ -	\$ -	\$ 9,000	\$ 9,000	ES-5	Shelter building/Hydro/Bell
Site 8 Watson's - Removal Contract	\$ -	\$ -	\$ -				
SUB-TOTAL	\$ 28,230	\$ 28,446	\$ 29,770	\$ 9,000	\$ 9,000		
Site 9 White Lake - Off Site Mtc	\$ 500	\$ 383	\$ -				
Site 9 White Lake - Snowplowing	\$ -	\$ -	\$ -				
Site 9 White Lake - Sand & Gravel	\$ 3,000	\$ 200	\$ 3,000				Yard & roadway maintenance
Site 9 White Lake - Studies	\$ 5,200	\$ 3,305	\$ 5,200				Aecom
Site 9 White Lake - Hydrogeological	\$ 15,500	\$ 24,904	\$ 15,500				Stantec
Site 9 White Lake - Telephone	\$ 400	\$ -	\$ 370				Emergency Communication
Site 9 White Lake - Equipment	\$ 1,000	\$ -	\$ 1,000				Twp. equipment
Site 9 White Lake - Wages	\$ -	\$ -	\$ 800				Twp. staff time
Site 9 White Lake - Materials	\$ 500	\$ -	\$ 500				Various material
Site 9 White Lake - Supplies	\$ -	\$ -	\$ 100				Misc. supplies
Site 9 White Lake - Site Maintenance	\$ 3,200	\$ 771	\$ 3,000				Front gate & roadside brushing
Site 9 White Lake - Water Testing	\$ 5,000	\$ -	\$ 5,000				Lab costs
Site 9 White Lake - Capital	\$ -	\$ -	\$ -	\$ 10,000		ES-6	Legal survey costs - Land purchase
Site 9 White Lake - Removal Contract	\$ -	\$ -	\$ -				
SUB-TOTAL	\$ 34,300	\$ 29,563	\$ 34,470	\$ 10,000	\$ -		
WASTE - TOTAL	\$ 792,683	\$ 683,929	\$ 771,181	\$ 284,000	\$ 410,500		

Household Hazardous Waste-Tay Valley Reinburs	\$ (3,000)	\$ 2,390	\$ (3,000)				Credit from TVT % share
Household Hazardous Waste-Disposal Contracts	\$ 22,000	\$ 21,860	\$ 25,000		\$ 20,000		MOE transport & operation subsity
Household Hazardous Waste-Attendant Wages	\$ 6,200	\$ 5,880	\$ 6,500		\$ 6,500		Stewardship Ontario Grant HHW
Household Hazardous Waste-EHT		\$ 144	\$ 145				
Household Hazardous Waste-CPP		\$ 273	\$ 275				
Household Hazardous Waste-EI		\$ 179	\$ 180				
Household Hazardous Waste-Materials/Supplies	\$ 1,000	\$ 95	\$ 1,000		\$ 1,000		Stewardship Ontario Grant HHW
Household Hazardous Waste-Misc (Hydro)	\$ 500	\$ 606	\$ 500				
HHW - Promotional Material/Advertising	\$ 500	\$ 564	\$ 500		\$ 500		Stewardship Ontario Grant HHW
Capital - HHWD	\$ 5,000	\$ 2,114	\$ 1,000		\$ 500		Stewardship Ontario Grant HHW
HH WASTE-TOTAL	\$ 32,200	\$ 34,106	\$ 32,100	\$ -	\$ 28,500		
TOTAL EXPENSE	\$ 824,883	\$ 718,035	\$ 803,281	\$ 284,000	\$ 439,000		
REVENUE							
<i>Transfer from Move Ontario Funding Reserve</i>	\$ 50,000	\$ 50,000	\$ -				
<i>Transfer from Capital Reserve</i>	\$ 100,000	\$ -	\$ 90,000	\$ 9,000	\$ 99,000		Watson's Corners/Robertson Lake/Middleville
<i>Transfer from Reserve for Waste Site Closure</i>	\$ -	\$ -	\$ -	\$ 240,000	\$ 240,000		Lanark Village Waste Site Closure
Garbage Collection - Tipping Fees	\$ 30,000	\$ 51,744	\$ 30,000				
Garbage Collection - Bag Tags	\$ -	\$ -	\$ -				
G/F Mun - Recycling Refund-Stewardship	\$ 18,500	\$ 50,231	\$ 43,746				WDO Data Call 2yrs Behind BB
MHSW - Refund - Stewardship Ont. Agreement	\$ 18,000	\$ 14,007	\$ 18,000		\$ 20,000		2009 funding
MHSW - MOE Operation Subsidy	\$ -	\$ -	\$ 20,000		\$ 15,000		New MOE Subsidy for hours of operaton
Garbage Collection - Composters	\$ 200	\$ 319	\$ 200				
Garbage Collection - Blue Boxes	\$ 100	\$ 122	\$ 100				
Garbage Collection - Recycling Reimbursement	\$ 12,000	\$ 37,704	\$ 5,000				Gim \$11,735 2009 / WM \$11,200 2008-10
Miscellaneous Revenue		\$ 32,240	\$ 20,000				Scrap/E-waste/Tires (WM Payback 12,850)
Recycling Grants Revenue		\$ 3,158	\$ 500		\$ 500		CIF & OES
Integrated Solid Waste & Recycling Plan Grant			\$ 15,000		\$ 15,000		CIF 75% up to \$15,000
Bear Wise Funding Agreement	\$ -	\$ 20,000	\$ -				N/A 2010
Re Use Centre Funding Reserve					\$ 1,500		\$24,000 reserve
Special Levy Household Waste	\$ 132,000	\$ 133,493	\$ 132,000				2 bags/houshold
Lanark Village Tax Levy	\$ 47,300	\$ 46,851	\$ 48,000		\$ 48,000		Curbside Collection
TOTAL REVENUES	\$ 408,100	\$ 439,869	\$ 422,546	\$ 249,000	\$ 439,000		
TOTAL	\$ 416,783	\$ 278,166	\$ 380,735	\$ 35,000	\$ -		
WATER AND SEWER PROJECT							
Honorarium		\$ 12,880					funded from reserve
Consulting Fees		\$ 482,279					funded from reserve
Technician							funded from reserve
Pre-Engineering							funded from reserve
Other Contracted Services		\$ 428,741					funded from reserve
Land Acquisition							funded from reserve
Miscellaneous		\$ 712					funded from reserve
Well Monitoring							funded from reserve
	\$ -	\$ 924,612	\$ -				
<i>Transfer from Sewer & Water Reserve</i>		\$ 924,612					
TOTAL WATER & SEWER	\$ -	\$ -	\$ -				
TOTAL	\$ 416,783	\$ 278,166	\$ 380,735	\$ 35,000			Transfer to front page