



# **TOWNSHIP OF LANARK HIGHLANDS**

## **BUDGET**

**2016**

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## Township of Lanark Highlands

### 2016 Budget

#### Introduction

##### Summary

For the second year in a row and similar to 2015, despite having to absorb a significant increase in policing costs, we are able to present a draft budget with a **0% increase in taxes** while maintaining the current level of service. The increase in policing costs and other inflationary pressures has been offset primarily by:

- 1) Approximately \$114,000 in savings from the re-organization of staff positions last year (A portion of the savings was reflected in the 2015 budget)
- 2) A reduction in some costs (Insurance \$14,747), Diesel Fuel/Gasoline(\$55,000), Road Maintenance Materials (Salt/Sand etc. \$19,000), Heating Fuel (\$18,000)
- 3) An increase in revenues of \$96,000 due to additional taxes from assessment growth (\$75,000) and an increase in the unconditional grant (\$21,000) from the Province.
- 4) A departmental analysis of all expenditure items was undertaken to assure that the budget amounts are warranted

##### Policing Costs

On August 13, 2014 the Province announced a new cost-recovery formula for municipalities that use OPP services. This new formula resulted in a drastic shift of costs from urban to rural municipalities including Lanark Highlands. The new formula was to be phased in over 4 years with a maximum cost per year to each municipality of \$40 per property.

For 2015, policing costs increased by 148,440 or 26%

For 2016, a 'Cost Growth Amount' of \$8.50 has been added to the per property limit of \$40 making the phase amount for this year \$48.50. In addition, the number of properties included in the calculation increased by 145. As a result the policing costs have increased by \$202,041 or 28% for 2016.

By the end of 2017, policing costs will have increased from \$574,135 in 2014 to over \$1.1million. If steps were not taken to offset at least a portion of the increase, local taxes would increase by 11.6% over that period for policing costs alone

## Highlights

Some of the highlights of the 2016 Budget are as follows:

- **\$7,500** for an Asset Management Plan
- **\$75,000** for upgrades to the Administration Building and **\$12,000** for a new telephone system
- **\$50,000** for a new condenser at the Arena
- **\$82,000** to complete the reconstruction of the Lavant Mill Rd – Robertson Lake
- **\$360,000** for re-surfacing 4.8 km of Galbraith Rd
- **\$240,000** for a new Plow Truck
- **\$32,172** has been included as a contingency
- **\$10,000** for the Highland Voice
- **\$17,300** for Fire Services protective equipment (SCBA/Bunker Gear)
- **\$24,000** for Outsourced Fire Fighter training

## Reserves

2015 ended with a substantial surplus of **\$415,823** and we will be recommending that the surplus be added to various reserves. If council accepts the recommendation, combined with an addition of \$604,746 included in the 2015 Budget, the total reserves will increase from a starting balance of **\$2,393,664** at Jan 1, 2015 to **\$3,414,233** at Dec 31, 2015.

The **2016 Budget** provides for an addition of \$551,483 and reductions of \$706,000 leaving a balance of **\$3,334,716** at Dec 31, 2016.

## 2017 and the Future

The increase in policing costs will once again be a challenge for 2017. We are anticipating that these costs will increase in excess of \$200k again in 2017.

The final payment (\$143k) on a long term public works loan will occur in 2017 and we have recommended that a similar amount be placed in a reserve from the 2015 surplus to offset this cost. That will in turn, partially alleviate the increase in policing costs.

Lanark Highlands is burdened with a huge amount of infrastructure (503km of roads, 7 waste sites, 5 fire stations and 3 substations) and very little commercial assessment. It will require diligence to continue to meet the needs of maintaining the infrastructure while keeping the tax levy at an acceptable rate. In order to continue to qualify for grants for projects, an asset management plan must be in place by the end of this year. The development of an asset management plan will give council an opportunity to assess and prioritize the needs.

While an analysis of the organizational structure has resulted in significant changes and savings, the planned undertaking of a comprehensive operational review may unveil where some potential savings can be realized without impacting the current level of service.

Matt Craig  
Chief Administrative Officer/Clerk  
March 12, 2016

Township of Lanark Highlands

Run Date: 2016 Mar 14

	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual	Explanation
<b>REVENUE</b>						
TAXES	\$4,376,540	\$4,379,518	\$4,451,313	\$74,773	\$71,796	0% Tax Levy Increase - Additional due to Assessment Growth
PAYMENTS-IN-LIEU OF TAXES	\$58,000	\$67,603	\$60,000	\$2,000	-\$7,603	Post Office etc.
UNCONDITIONAL GRANTS	\$1,424,700	\$1,424,700	\$1,445,700	\$21,000	\$21,000	Ontario Municipal Partnership Fund
FINES AND PENALTIES	\$175,000	\$169,335	\$160,000	-\$15,000	-\$9,335	Interest on Tax Arrears
OTHER REVENUES	\$95,000	\$110,716	\$109,000	\$14,000	-\$1,716	Investment Interest (\$45k)/Pits (\$64k)
POLICE SERVICES	\$50,000	\$38,290	\$50,000	\$0	\$11,710	Share of Fines
TOTAL REVENUE	\$6,179,240	\$6,190,162	\$6,276,013	\$96,773	\$85,851	
<b>EXPENDITURE</b>						
COUNCIL	\$151,307	\$130,118	\$134,720	-\$16,587	\$4,602	
CORPORATE SERVICES	\$1,063,274	\$942,764	\$1,055,184	-\$8,090	\$112,420	
FIRE SERVICES	\$663,880	\$606,001	\$623,153	-\$40,727	\$17,152	
POLICE SERVICES	\$725,575	\$716,959	\$926,116	\$200,541	\$209,157	
BUILDING INSPECTION SERVICES	\$32,451	\$32,235	\$34,721	\$2,270	\$2,486	
COMMUNITY SERVICES	\$228,388	\$198,518	\$272,940	\$44,552	\$74,422	
ARENA	\$68,044	\$82,675	\$68,258	\$214	-\$14,418	
PUBLIC WORKS	\$2,923,296	\$2,792,949	\$2,843,506	-\$79,790	\$50,557	
WASTE SITES	\$323,025	\$272,120	\$317,415	-\$5,610	\$45,295	
TOTAL EXPENDITURE	\$6,179,240	\$5,774,339	\$6,276,013	\$96,773	\$501,674	
NET	\$0	\$415,823	\$0	\$0	-\$415,823	

Township of Lanark Highlands

Run Date: 2016 Mar 14

Function	Page	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual
COUNCIL	7	\$151,307	\$130,118	\$134,720	-\$16,587	\$4,602
<b>CORPORATE SERVICES</b>						
22 CORPORATE MANAGEMENT-ADMIN	7	\$188,785	\$183,946	\$269,074	\$80,289	\$85,127
23 CORPORATE OVERHEAD	8	\$216,592	\$120,954	\$198,110	-\$18,482	\$77,156
24 ELECTIONS	8	\$8,290	\$8,280	\$8,208	-\$82	-\$72
25 CAO OFFICE	9	\$135,580	\$92,101	\$137,145	\$1,565	\$45,044
26 CLERK'S OFFICE	9	\$121,717	\$117,706	\$60,947	-\$60,770	-\$56,759
27 FINANCE DEPARTMENT	10	\$257,161	\$262,324	\$256,075	-\$1,086	-\$6,248
28 CORPORATE INFORMATION TECH.	10	\$28,700	\$48,672	\$36,700	\$8,000	-\$11,972
81 LAND USE PLANNING AND ZONING	10	\$106,449	\$108,781	\$88,924	-\$17,525	-\$19,857
TOTAL		\$1,063,274	\$942,764	\$1,055,184	-\$8,090	\$112,420
FIRE SERVICES	11	\$663,880	\$606,001	\$623,153	-\$40,727	\$17,152
POLICE SERVICES	13	\$725,575	\$716,959	\$926,116	\$200,541	\$209,157
BUILDING INSPECTION SERVICES	14	\$32,451	\$32,235	\$34,721	\$2,270	\$2,486
<b>COMMUNITY SERVICES</b>						
33 CONSERVATION AUTHORITIES	14	\$28,559	\$28,558	\$29,326	\$767	\$768
35 EMERGENCY MEASURES	14	\$5,800	\$2,400	\$5,800	\$0	\$3,400
36 ANIMAL CONTROL	15	\$13,250	\$12,039	\$13,850	\$600	\$1,811
71 PARKS	15	\$61,850	\$46,360	\$89,676	\$27,826	\$43,316
72 YOUTH CENTRE	15	\$10,036	\$7,020	\$19,004	\$8,968	\$11,984
73 COMMUNITY FACILITIES	16	\$28,438	\$19,562	\$29,670	\$1,232	\$10,108
74 BEAUTIFICATION	16	\$9,000	\$7,713	\$10,000	\$1,000	\$2,287
76 LIBRARIES	16	\$62,015	\$59,901	\$59,200	-\$2,815	-\$701
77 CEMETERIES	16	\$1,700	\$1,038	\$1,800	\$100	\$763
78 MUSEUMS	16	\$6,240	\$6,240	\$6,364	\$124	\$124
79 OTHER RECREATION & CULTURAL	17	-\$1,000	\$5,910	\$5,250	\$6,250	-\$660
84 ECOMOMIC DEVELOPMENT / TOURISM	17	\$2,500	\$1,776	\$3,000	\$500	\$1,224
TOTAL		\$228,388	\$198,518	\$272,940	\$44,552	\$74,422

Township of Lanark Highlands

Run Date: 2016 Mar 14

Function	Page	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual
ARENA	18	\$68,044	\$82,675	\$68,258	\$214	-\$14,418
<b>PUBLIC WORKS</b>						
41 ROADWAYS & BRIDGES	19	\$225,000	\$337,103	\$225,000	\$0	-\$112,103
42 MAINTENANCE	19	\$886,438	\$781,853	\$906,750	\$20,312	\$124,897
43 PUBLIC WORKS ADMINISTRATION	20	\$146,950	\$118,884	\$128,785	-\$18,165	\$9,901
44 EQUIPMENT OPERATIONS	20	\$642,000	\$563,666	\$599,783	-\$42,217	\$36,117
47 OTHER TRANSPORTATION SERV.	21	\$1,022,908	\$991,443	\$983,188	-\$39,720	-\$8,255
TOTAL		\$2,923,296	\$2,792,949	\$2,843,506	-\$79,790	\$50,557
<b>WASTE SITES</b>						
51 WASTE COLLECTION	23	-\$79,155	-\$60,939	-\$60,000	\$19,155	\$939
52 SITE OPERATIONS	23	\$464,450	\$415,007	\$444,915	-\$19,535	\$29,908
53 RECYCLING	24	-\$67,270	-\$81,948	-\$67,500	-\$230	\$14,448
56 WATER & SEWER	24	\$5,000	\$0	\$0	-\$5,000	\$0
TOTAL		\$323,025	\$272,120	\$317,415	-\$5,610	\$45,295
TOTAL		\$6,179,240	\$5,774,339	\$6,276,013	\$96,773	\$501,674

THE TOWNSHIP OF LANARK HIGHLANDS  
2016 Statement of Reserves

	Balance				Balance
	Jan 1, 2016	Additions	Reductions		Dec 31, 2016
Surplus/Deficit	\$163,211				\$163,211
Working Capital	\$496,430				\$496,430
Capital Expenditure	\$504,506	\$50,000.00	\$10,000.00	Waste Site - McDonald's Corners	\$544,506
Road Equipment Replacement	\$500,571	\$200,000.00	\$240,000.00	New Truck	\$460,571
Recreation	\$36,636	\$1,000.00			\$37,636
Vincent Hall Park	\$5,116				\$5,116
White Lake CC	\$255				\$255
CBO Vehicle Replacement	\$20,679				\$20,679
Election Expense	\$16,743	\$7,000.00			\$23,743
Roads - Crain's Construction Agreement	\$30,000				\$30,000
Generator Building	\$10,000				\$10,000
Gas Tax Infrastructure	\$508,699	\$148,483.00	\$267,000.00	Galbraith Road	\$390,182
Administration Building	\$216,500	\$25,000.00	\$12,000.00	Telephone System	\$229,500
			\$75,000.00	Administration Building Upgrades	
Council Chamber Upgrades	\$12,000		\$12,000.00	Council Chamber Upgrades	\$0
Policing Contingency	\$47,503				\$47,503
Computer Upgrades	\$30,000				\$30,000
Lanark Highlands - Fire Department	\$472,089	\$85,000.00			\$557,089
PPE Equipment	\$50,000	\$10,000.00	\$20,000.00	Bunker Gear/SCBA Training	\$40,000
Master Fire Plan	\$20,000		\$20,000.00	Master Fire Plan	\$0
Lanark Highlands Arena	\$105,295	\$25,000.00	\$50,000.00	New condenser	\$80,295
Recreation Equipment	\$25,000				\$25,000
2017 Loan Payment	\$143,000				\$143,000
<b>SUB TOTAL</b>	<b>\$3,414,233</b>	<b>\$551,483</b>	<b>\$706,000</b>		<b>\$3,334,716</b>
Development Charges	\$351,870				\$351,870
Parkland	\$102,119				\$102,119
Water & Sewer	\$6,996,971				\$6,996,971
					\$0
Waste Site Closure	\$598,095	\$100,000	\$5,000	HHWD	\$693,095
Lanark Village Museum	\$6,992				\$6,992



Township of Lanark Highlands  
Budget Report  
Run Date: 2016 Mar 14

Function	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual	Explanation
<b>COUNCIL</b>						
<b>21 COUNCIL</b>						
221 HONORARIUMS	\$104,707	\$103,337	\$102,920	-\$1,787	-\$417	
240 VOLUNTEER APPRECIATION	\$1,000	\$0	\$1,000	\$0	\$1,000	
334 ADVERTISING	\$0	\$0	\$0	\$0	-\$0	
336 COUNCILOR INTERNET	\$4,000	\$0	\$2,000	-\$2,000	\$2,000	
339 SEMINARS / CONVENTIONS.	\$10,000	\$6,857	\$10,000	\$0	\$3,143	
365 DRUG STRATEGY	\$1,200	\$200	\$1,000	-\$200	\$800	Mileage, etc.
406 OFFICE SUPPLIES	\$500	\$278	\$400	-\$100	\$122	
409 COMPUTER/PRINTER SUPPLIES	\$2,100	\$219	\$2,100	\$0	\$1,881	\$300 per Councillor
413 MAYOR'S COMMUNICATION	\$800	\$0	\$800	\$0	\$800	
414 TRAVEL EXPENSES	\$10,000	\$5,371	\$10,000	\$0	\$4,629	COW, Council & other meetings
416 MEALS	\$1,000	\$369	\$1,000	\$0	\$631	Special Meetings, Tour etc.
428 SPECIAL ITEMS/EVENTS	\$3,000	\$1,285	\$2,500	-\$500	\$1,215	Flowers, gifts, retirements, Rembr day
487 MAYOR'S PUBLIC RELATIONS	\$1,000	\$202	\$1,000	\$0	\$798	
599 MAJOR CAPITAL	\$12,000	\$0	\$12,000	\$0	\$12,000	Council Chamber Upgrades
601 TRANSFER TO RESERVE	\$0	\$12,000	\$0	\$0	-\$12,000	
981 TRANSFER FROM RESERVE	\$0	\$0	-\$12,000	-\$12,000	-\$12,000	For Council Chamber Upgrades
<b>TOTAL COUNCIL</b>	<b>\$151,307</b>	<b>\$130,118</b>	<b>\$134,720</b>	<b>-\$16,587</b>	<b>\$4,602</b>	
<b>CORPORATE SERVICES</b>						
<b>22 CORPORATE MANAGEMENT-ADMIN</b>						
201 WAGES AND BENEFITS	\$0	-\$0	\$54,374	\$54,374	\$54,374	Receptionist
238 RECRUITMENT	\$3,000	\$982	\$5,000	\$2,000	\$4,018	
240 EMPLOYEE APPRECIATION	\$1,000	\$520	\$1,000	\$0	\$480	
301 LEGAL SERVICES	\$6,000	\$12,817	\$14,000	\$8,000	\$1,183	
302 CONTRACTED SERVICES	\$5,000	\$1,603	\$1,500	-\$3,500	-\$103	Tel Cons(Discontinued)\Tax Bill assist 2016
303 AUDIT & FINANCIAL SERVICES	\$14,500	\$19,759	\$16,500	\$2,000	-\$3,259	interim and final audits
307 OTHER CONSULTING SERVICES	\$0	\$0	\$7,500	\$7,500	\$7,500	Asset Management Plan (Required Dec 31, 2016)
315 STUDIES	\$8,585	\$0	\$7,500	-\$1,085	\$7,500	Heath & Safety/Peer Review
329 TELEPHONE	\$10,000	\$11,259	\$12,000	\$2,000	\$741	
332 PRINTING/COPYING	\$2,000	\$773	\$2,000	\$0	\$1,227	
334 ADVERTISING	\$21,000	\$22,236	\$21,000	\$0	-\$1,236	Municipal Matters / ERA etc.
338 EQUIPMENT RENTALS / LEASES	\$9,000	\$9,458	\$10,000	\$1,000	\$542	photocopier, phone sys., alarm

Township of Lanark Highlands

Budget Report

Run Date: 2016 Mar 14

Function	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual	Explanation
401 POSTAGE / COURIER	\$18,000	\$18,400	\$19,500	\$1,500	\$1,100	All correspondence incl. tax bills and notices
406 OFFICE SUPPLIES	\$6,500	\$6,933	\$7,000	\$500	\$67	Corporate wide office supplies
411 FOOD SUPPLIES	\$0	\$314	\$1,000	\$1,000	\$686	Bottled Water Etc.
417 PROF. FEES / DUES / MEMBERSHIP	\$4,000	\$3,893	\$4,200	\$200	\$307	Gain / CLCTA / AMO / OGRA / MFOA
418 PERIODICALS&NEWSPAPERS	\$200	\$0	\$0	-\$200	\$0	
464 HIGHLAND VOICE	\$5,000	\$0	\$10,000	\$5,000	\$10,000	
601 TRANSFER TO RESERVE	\$75,000	\$75,000	\$75,000	\$0	\$0	Capital (\$50,000)/Admin Bldg (\$25,000)
<b>TOTAL CORPORATE MANAGEMENT-ADMIN</b>	<b>\$188,785</b>	<b>\$183,946</b>	<b>\$269,074</b>	<b>\$80,289</b>	<b>\$85,127</b>	
<b>23 CORPORATE OVERHEAD</b>						
201 WAGES AND BENEFITS	\$0	\$322	\$0	\$0	-\$322	
301 LEGAL SERVICES	\$10,000	\$4,932	\$3,000	-\$7,000	-\$1,932	re: tax sale properties vested in township
335 CLEANING CONTRACT	\$12,500	\$11,499	\$12,000	-\$500	\$501	Administrative Building
337 BUILDING MAINTENANCE	\$12,000	\$7,850	\$15,000	\$3,000	\$7,150	
412 CLEANING SUPPLIES	\$1,800	\$1,213	\$1,300	-\$500	\$87	
456 HYDRO	\$14,000	\$11,650	\$12,815	-\$1,185	\$1,165	
457 HEATING FUEL	\$20,000	\$10,813	\$11,894	-\$8,106	\$1,081	
467 CONTINGENCY	\$31,706	\$0	\$32,172	\$466	\$32,172	
599 MAJOR CAPITAL	\$0	\$0	\$87,000	\$87,000	\$87,000	Telephone System (12K)/Admin Bldg (75K)
625 INSURANCE	\$121,336	\$121,336	\$116,589	-\$4,747	-\$4,747	Incldues Arena for 2016 (Savings \$14,747)
627 BANK CHARGES	\$1,250	\$1,355	\$1,600	\$350	\$245	
801 TAX CERTIFICATE	\$0	-\$3,035	-\$3,000	-\$3,000	\$35	
802 NSF/RETURNED CHEQUES	\$0	-\$232	-\$260	-\$260	-\$28	
803 COMMISSIONER FEES	\$0	-\$277	-\$300	-\$300	-\$23	
870 PHOTOCOPIES	\$0	-\$721	-\$700	-\$700	\$21	
873 MISC SALES	-\$8,000	-\$45,749	-\$4,000	\$4,000	\$41,749	2015 - Excess proceeds from Tax Sales
981 TRANSFER FROM RESERVE	\$0	\$0	-\$87,000	-\$87,000	-\$87,000	For Major Capital (Above)
<b>TOTAL CORPORATE OVERHEAD</b>	<b>\$216,592</b>	<b>\$120,954</b>	<b>\$198,110</b>	<b>-\$18,482</b>	<b>\$77,156</b>	
<b>24 ELECTIONS</b>						
406 OFFICE SUPPLIES	\$90	\$71	\$0	-\$90	-\$71	
470 ELECTION SUPPLIES	\$1,200	\$1,208	\$1,208	\$8	-\$0	Voter List Software - Annual Mtce Fee
601 TRANSFER TO RESERVE	\$7,000	\$7,000	\$7,000	\$0	\$0	for 2018 election costs
<b>TOTAL ELECTIONS</b>	<b>\$8,290</b>	<b>\$8,280</b>	<b>\$8,208</b>	<b>-\$82</b>	<b>-\$72</b>	

Township of Lanark Highlands  
Budget Report  
Run Date: 2016 Mar 14

Function	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual	Explanation
<b>25 CAO OFFICE</b>						
201 WAGES AND BENEFITS	\$114,830	\$83,884	\$115,845	\$1,015	\$31,961	CAO
301 LEGAL SERVICES	\$3,000	\$3,446	\$5,000	\$2,000	\$1,554	
307 OTHER CONSULTING SERVICES	\$12,000	\$1,018	\$5,000	<b>-\$7,000</b>	\$3,982	HR Etc.
315 STUDIES	\$0	\$164	\$5,000	\$5,000	\$4,836	WebSite Upgrades
333 CELLULAR PHONE	\$750	\$639	\$900	\$150	\$261	
339 SEMINARS / CONVENTIONS.	\$2,000	\$2,094	\$2,000	\$0	<b>-\$94</b>	
406 OFFICE SUPPLIES	\$0	\$130	\$0	\$0	<b>-\$130</b>	
414 TRAVEL EXPENSES	\$750	\$116	\$750	\$0	\$634	
416 MEALS	\$250	\$0	\$250	\$0	\$250	
417 PROF. FEES / DUES / MEMBERSHIP	\$400	\$0	\$400	\$0	\$400	
418 PERIODICALS&NEWSPAPERS	\$100	\$0	\$0	<b>-\$100</b>	\$0	
463 OFFICE FURNITURE	\$1,500	\$610	\$2,000	\$500	\$1,390	General Office - F & E
<b>TOTAL CAO OFFICE</b>	<b>\$135,580</b>	<b>\$92,101</b>	<b>\$137,145</b>	<b>\$1,565</b>	<b>\$45,044</b>	
<b>26 CLERK'S OFFICE</b>						
201 WAGES AND BENEFITS	\$116,767	\$114,339	\$57,197	<b>-\$59,570</b>	<b>-\$57,142</b>	Deputy Clerk (60%)
339 SEMINARS / CONVENTIONS.	\$1,500	\$1,482	\$1,500	\$0	\$18	
364 ACCESSIBILITY	\$750	\$91	\$250	<b>-\$500</b>	\$159	
366 MFIPPA - FOI	\$100	\$0	\$0	<b>-\$100</b>	\$0	
406 OFFICE SUPPLIES	\$500	\$51	\$250	<b>-\$250</b>	\$199	
408 MARRIAGE LICENCES	\$1,000	\$0	\$0	<b>-\$1,000</b>	\$0	No longer issue licences
414 TRAVEL EXPENSES	\$700	\$661	\$700	\$0	\$39	
416 MEALS	\$200	\$28	\$200	\$0	\$172	
417 PROF. FEES / DUES / MEMBERSHIP	\$1,000	\$647	\$400	<b>-\$600</b>	<b>-\$247</b>	
418 PERIODICALS&NEWSPAPERS	\$200	\$192	\$200	\$0	\$9	
441 CLOTHING ALLOWANCE	\$0	\$217	\$250	\$250	\$33	
836 MARRIAGE LICENCES	<b>-\$1,000</b>	\$0	\$0	\$1,000	\$0	No longer issiue marriage licences
<b>TOTAL CLERK'S OFFICE</b>	<b>\$121,717</b>	<b>\$117,706</b>	<b>\$60,947</b>	<b>-\$60,770</b>	<b>-\$56,759</b>	

Township of Lanark Highlands

Budget Report

Run Date: 2016 Mar 14

Function	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual	Explanation
<b>27 FINANCE DEPARTMENT</b>						
201 WAGES AND BENEFITS	\$243,891	\$253,408	\$242,325	-\$1,566	-\$11,083	Treasurer + 2 Clerks
305 GEOGRAPHIC INFORMATION SYSTEM	\$3,370	\$3,144	\$3,200	-\$170	\$56	1/5 of Total Cost
339 SEMINARS / CONVENTIONS.	\$5,600	\$2,333	\$4,500	-\$1,100	\$2,167	MFOA Confr / CPA workshops & misc.
406 OFFICE SUPPLIES	\$950	\$111	\$950	\$0	\$839	printer cartridges etc.
414 TRAVEL EXPENSES	\$600	\$302	\$450	-\$150	\$148	Auditor / Lawyer / Banking in Perth
416 MEALS	\$50	\$64	\$100	\$50	\$36	
417 PROF. FEES / DUES / MEMBERSHIP	\$2,600	\$2,447	\$2,700	\$100	\$253	CMA / AMCTO / CPA
418 PERIODICALS&NEWSPAPERS	\$100	\$94	\$100	\$0	\$6	Employment Standards Publication
441 CLOTHING ALLOWANCE	\$0	\$419	\$750	\$750	\$331	
463 OFFICE FURNITURE	\$0	\$0	\$1,000	\$1,000	\$1,000	Chair, possible printer
<b>TOTAL FINANCE DEPARTMENT</b>	<b>\$257,161</b>	<b>\$262,324</b>	<b>\$256,075</b>	<b>-\$1,086</b>	<b>-\$6,248</b>	
<b>28 CORPORATE INFORMATION TECH.</b>						
322 COMPUTER HARDWARE	\$5,000	\$782	\$5,000	\$0	\$4,218	
323 COMPUTER SOFTWARE	\$17,000	\$0	\$0	-\$17,000	\$0	Financial System Upgrade (2015)
325 COMPUTER SUPPORT	\$20,000	\$30,245	\$28,000	\$8,000	-\$2,245	Financial System/County Support
326 WEBSITE SERVICES	\$2,500	\$1,811	\$2,500	\$0	\$689	
327 WIRELESS NETWORK	\$1,200	\$1,132	\$1,200	\$0	\$68	
599 MAJOR CAPITAL	\$17,000	\$14,703	\$0	-\$17,000	-\$14,703	Server Replacement (2015)
982 TRANSFER FROM RESERVE	-\$34,000	\$0	\$0	\$34,000	\$0	Financial System/Server Upgrade (2015)
<b>TOTAL CORPORATE INFORMATION TECH.</b>	<b>\$28,700</b>	<b>\$48,672</b>	<b>\$36,700</b>	<b>\$8,000</b>	<b>-\$11,972</b>	
<b>81 LAND USE PLANNING AND ZONING</b>						
201 WAGES AND BENEFITS	\$77,699	\$78,221	\$66,724	-\$10,975	-\$11,497	Plan Admin (40%)/Admin Asst (50%)
301 LEGAL SERVICES	\$3,000	\$1,265	\$3,000	\$0	\$1,735	
305 GEOGRAPHIC INFORMATION SYSTEM	\$3,700	\$3,144	\$3,200	-\$500	\$56	
308 OTHER PROFESSIONAL FEES	\$9,000	\$13,347	\$8,000	-\$1,000	-\$5,347	Planning
313 PLANNING - OMB	\$20,000	\$37,875	\$15,000	-\$5,000	-\$22,875	
315 STUDIES	\$1,000	\$335	\$0	-\$1,000	-\$335	
339 SEMINARS / CONVENTIONS.	\$1,500	\$1,500	\$1,500	\$0	\$0	
406 OFFICE SUPPLIES	\$250	\$302	\$300	\$50	-\$2	
414 TRAVEL EXPENSES	\$500	\$527	\$600	\$100	\$73	
416 MEALS	\$200	\$175	\$200	\$0	\$25	
417 PROF. FEES / DUES / MEMBERSHIP	\$0	\$711	\$0	\$0	-\$711	

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418 PERIODICALS&NEWSPAPERS	\$200	\$0	\$0	-\$200	\$0	
441 CLOTHING ALLOWANCE	\$0	\$90	\$250	\$250	\$160	
466 OTHER	\$0	\$7	\$0	\$0	-\$7	
816 MINOR VARIANCE FEES (PEER REVI	-\$1,500	-\$1,500	-\$1,500	\$0	\$0	
817 ZONING CHARGES (AMENDMENTS)	-\$1,000	-\$1,250	-\$1,500	-\$500	-\$250	
818 ZONING COMPLIANCE	-\$600	-\$950	-\$950	-\$350	\$0	
820 PLANNING FEES	-\$1,000	-\$1,335	-\$1,400	-\$400	-\$65	
822 SITE PLAN FEES	-\$3,500	-\$222	-\$1,000	\$2,500	-\$778	
823 CONSULTING FEES	-\$3,000	-\$3,700	-\$3,500	-\$500	\$200	
824 PLANNING - OTHER	\$0	-\$17	\$0	\$0	\$17	
982 CONTR. FR.- RES. FUND- CAPITAL	\$0	-\$19,745	\$0	\$0	\$19,745	
TOTAL LAND USE PLANNING AND ZONING	\$106,449	\$108,781	\$88,924	-\$17,525	-\$19,857	
<b>TOTAL CORPORATE SERVICES</b>	<b>\$1,063,274</b>	<b>\$942,764</b>	<b>\$1,055,184</b>	<b>-\$8,090</b>	<b>\$112,420</b>	
<b>FIRE SERVICES</b>						
<b>31 FIRE SERVICES</b>						
201 WAGES AND BENEFITS	\$157,413	\$138,636	\$131,050	-\$26,363	-\$7,586	Chief/Admin Assistant (60%)
221 HONORARIUMS - VOLUNTEER FIRE FIGHTER	\$179,000	\$184,595	\$186,000	\$7,000	\$1,405	Includes WSIB, Mileage
240 VOLUNTEER APPRECIATION	\$2,000	\$456	\$2,000	\$0	\$1,544	
305 GEOGRAPHIC INFORMATION SYSTEM	\$4,200	\$3,144	\$3,500	-\$700	\$356	
307 OTHER CONSULTING SERVICES	\$20,000	\$0	\$20,000	\$0	\$20,000	Master Fire Plan/Training Consultant
311 SNOWPLOWING	\$5,500	\$916	\$6,000	\$500	\$5,084	
317 ALARM / SECURITY	\$1,600	\$1,429	\$1,750	\$150	\$321	Alarm Systems
323 COMPUTER SOFTWARE	\$1,500	\$1,777	\$1,800	\$300	\$23	Fire Pro - Annual Mtce Fee
<b>329 TELEPHONE</b>						
STN 1 LV - TELEPHONE	\$1,500	\$753	\$800	-\$700	\$47	
STN 2 MID - TELEPHONE	\$1,100	\$773	\$800	-\$300	\$27	
STN 3 MDC - TELEPHONE	\$900	\$767	\$800	-\$100	\$33	
STN 4 TAT - TELEPHONE	\$900	\$772	\$800	-\$100	\$28	
STN 5 WL - TELEPHONE	\$800	\$545	\$800	\$0	\$255	
FIRE CHIEF/STN CELL PHONE	\$1,000	\$1,243	\$1,300	\$300	\$57	
TOTAL - 329 TELEPHONE	\$6,200	\$4,854	\$5,300	-\$900	\$446	
337 BUILDING MAINTENANCE	\$10,000	\$6,544	\$10,000	\$0	\$3,456	
339 SEMINARS / CONVENTIONS.	\$2,000	\$1,334	\$1,500	-\$500	\$166	Conferance/ Fire College

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340 TRAINING	\$22,500	\$16,042	\$24,000	\$1,500	\$7,958	Outsourced FireFighter Training
350 MNR SERVICES	\$4,200	\$4,159	\$4,200	\$0	\$41	MNR Agreement
406 OFFICE SUPPLIES	\$2,000	\$1,086	\$1,500	-\$500	\$414	
416 MEALS	\$1,000	\$476	\$800	-\$200	\$324	Training meals/ Out of town meals
417 PROF. FEES / DUES / MEMBERSHIP	\$1,800	\$1,597	\$1,500	-\$300	-\$97	OAFC Dues
422 GASOLINE / DIESEL	\$15,100	\$6,512	\$9,000	-\$6,100	\$2,488	Fleet Fuel Cost's
429 CHIEF'S VEHICLE MAINTENANCE	\$2,500	\$111	\$2,000	-\$500	\$1,889	
430 VEHICLE & EQUIPMENT MAINTENANCE						
FIRE - PPE - MAINTENANCE	\$4,000	\$3,278	\$4,000	\$0	\$722	
FIRE - VEHICLE - MAINTENANCE	\$50,400	\$44,696	\$50,000	-\$400	\$5,304	
FIRE - EQUIPMENT - MAINTENACE	\$11,500	\$8,620	\$10,000	-\$1,500	\$1,380	
STN 1 LV - EQUIPMENT MAINTENANCE	\$0	\$45	\$0	\$0	-\$45	
TOTAL - 430 VEHICLE & EQUIPMENT MAINTENANCE	\$65,900	\$56,639	\$64,000	-\$1,900	\$7,361	
431 MEDICAL EQUIPMENT	\$2,500	\$2,005	\$2,500	\$0	\$495	
432 MUTUAL AID TRAVEL	\$0	\$81	\$0	\$0	-\$81	
433 FIRE PREVENTION	\$6,500	\$5,772	\$6,500	\$0	\$728	Fire Prevention Material/Advertizing
435 DISPATCH / COMMUNICATIONS	\$14,000	\$14,418	\$15,000	\$1,000	\$582	Pagers/Radios
436 FIRE - DRY HYDRANT - MTC	\$5,500	\$4,753	\$750	-\$4,750	-\$4,003	Part of training for 2016
437 SMALL TOOLS	\$1,200	\$715	\$1,000	-\$200	\$285	Hand tools for stations
438 AUTOMATIC AID AGREEMENT	\$10,000	\$10,000	\$10,000	\$0	\$0	MMFD Agreement
440 HEALTH & SAFETY EQUIPMENT	\$0	\$0	\$1,000	\$1,000	\$1,000	
441 CLOTHING ALLOWANCE	\$0	-\$0	\$250	\$250	\$250	Admin Asst.
448 MATERIALS	\$1,000	\$1,501	\$0	-\$1,000	-\$1,501	
456 HYDRO						
STN 7 RL - HYDRO	\$600	\$288	\$317	-\$283	\$29	
STN 1 LV - HYDRO	\$1,300	\$1,200	\$1,320	\$20	\$120	
STN 2 MID - HYDRO	\$1,700	\$1,627	\$1,789	\$89	\$162	
STN 3 MDC - HYDRO	\$1,400	\$697	\$767	-\$633	\$70	
STN 8 JL - HYDRO	\$1,200	\$850	\$935	-\$265	\$85	
STN 6 WC- HYDRO	\$700	\$511	\$562	-\$138	\$51	
STN 4 TAT - HYDRO	\$900	\$1,077	\$1,185	\$285	\$108	
STN 5 WL - HYDRO	\$1,500	\$1,099	\$1,209	-\$291	\$110	
TOTAL - 456 HYDRO	\$9,300	\$7,350	\$8,084	-\$1,216	\$734	

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<b>457 HEATING FUEL</b>						
STN 1 LV - HEAT	\$1,300	\$1,200	\$1,320	\$20	\$120	
STN 7 RL- HEAT	\$750	\$56	\$61	-\$689	\$5	
STN 2 MID - HEAT	\$3,600	\$2,233	\$2,457	-\$1,143	\$224	
STN 3 MDC - HEAT	\$4,000	\$3,491	\$3,840	-\$160	\$349	
STN 6 WC - HEAT	\$1,500	\$1,755	\$1,930	\$430	\$175	
STN 4 TAT - HEAT	\$3,000	\$1,270	\$1,397	-\$1,603	\$127	
STN 5 WL- HEAT	\$3,500	\$3,695	\$4,064	\$564	\$369	
<b>TOTAL - 457 HEATING FUEL</b>	<b>\$17,650</b>	<b>\$13,699</b>	<b>\$15,069</b>	<b>-\$2,581</b>	<b>\$1,370</b>	
<b>467 MISCELLANEOUS</b>	<b>\$3,000</b>	<b>\$1,939</b>	<b>\$2,500</b>	<b>-\$500</b>	<b>\$561</b>	
499 PPE - NEW	\$15,000	\$17,520	\$17,300	\$2,300	-\$220	Boots/Gloves/ Bunker Gear/Helmets
599 MAJOR CAPITAL	\$23,100	\$0	\$20,000	-\$3,100	\$20,000	
601 TRANSFER TO RESERVE	\$94,300	\$114,300	\$95,000	\$700	-\$19,300	Vehicle Replacement (85K)/PPE (10K)
625 INSURANCE	\$17,617	\$16,959	\$17,000	-\$617	\$41	VFIS - Life
766 BYLAWS - FINES - MNR	-\$12,700	-\$12,538	-\$12,500	\$200	\$38	
769 AUTOMATIC AID AGREEMENT	-\$10,000	-\$10,000	-\$10,000	\$0	\$0	BBD&E Fire Agreement
838 FIRE PERMITS	-\$900	-\$2,153	-\$1,200	-\$300	\$953	
875 MISCELLANEOUS REVENUE	-\$4,500	-\$10,626	-\$1,000	\$3,500	\$9,626	Sale of trucks (2015)
981 CONTR. FR. RESERVES - CAPITAL	-\$23,100	\$0	-\$20,000	\$3,100	-\$20,000	
983 CONTR. FR. RESRVES - OPERATION	-\$10,000	\$0	-\$20,000	-\$10,000	-\$20,000	For Master Fire Plan
<b>TOTAL FIRE SERVICES</b>	<b>\$663,880</b>	<b>\$606,001</b>	<b>\$623,153</b>	<b>-\$40,727</b>	<b>\$17,152</b>	
<b>POLICE SERVICES</b>						
<b>32 POLICE SERVICES</b>						
221 HONORARIUMS	\$2,500	\$650	\$1,500	-\$1,000	\$850	
320 OPP CONTRACT	\$722,575	\$722,580	\$924,616	\$202,041	\$202,036	
321 RIDE PROGRAM	\$7,500	\$5,214	\$7,500	\$0	\$2,286	Offset by Revenue
467 MISCELLANEOUS	\$6,000	\$2,747	\$5,000	-\$1,000	\$2,253	Memberships, Conferences, Mileage
601 TRANSFER TO RESERVE	\$0	\$17,381	\$0	\$0	-\$17,381	
772 RIDE PROGRAM	-\$7,500	-\$5,642	-\$7,500	\$0	-\$1,858	
875 MISCELLANEOUS REVENUE	-\$5,500	-\$25,971	-\$5,000	\$500	\$20,971	
<b>TOTAL POLICE SERVICES</b>	<b>\$725,575</b>	<b>\$716,959</b>	<b>\$926,116</b>	<b>\$200,541</b>	<b>\$209,157</b>	

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<b>BUILDING INSPECTION SERVICES</b>						
<b>34 BUILDING INSPECTION</b>						
201 WAGES AND BENEFITS	\$77,311	\$78,814	\$80,521	\$3,210	\$1,707	
305 GEOGRAPHIC INFORMATION SYSTEM	\$3,370	\$3,144	\$3,200	-\$170	\$56	
332 PRINTING/COPYING	\$350	\$543	\$350	\$0	-\$193	
333 CELLULAR PHONE	\$720	\$314	\$500	-\$220	\$186	
339 SEMINARS / CONVENTIONS.	\$1,500	\$0	\$1,500	\$0	\$1,500	
406 OFFICE SUPPLIES	\$150	\$125	\$150	\$0	\$25	
417 PROF. FEES / DUES / MEMBERSHIP	\$600	\$665	\$750	\$150	\$85	
422 GASOLINE / DIESEL	\$2,200	\$1,255	\$1,500	-\$700	\$245	
429 VEHICLE MAINTENANCE	\$1,000	\$634	\$1,000	\$0	\$366	
441 CLOTHING ALLOWANCE	\$250	\$371	\$250	\$0	-\$121	
463 OFFICE FURNITURE	\$0	\$532	\$0	\$0	-\$532	
831 BUILDING PERMITS	-\$55,000	-\$54,163	-\$55,000	\$0	-\$837	
<b>TOTAL BUILDING INSPECTION</b>	<b>\$32,451</b>	<b>\$32,235</b>	<b>\$34,721</b>	<b>\$2,270</b>	<b>\$2,486</b>	
<b>COMMUNITY SERVICES</b>						
<b>33 CONSERVATION AUTHORITIES</b>						
656 REQUISTION - MVC	\$28,559	\$28,558	\$29,326	\$767	\$768	
<b>TOTAL CONSERVATION AUTHORITIES</b>	<b>\$28,559</b>	<b>\$28,558</b>	<b>\$29,326</b>	<b>\$767</b>	<b>\$768</b>	
<b>35 EMERGENCY MEASURES</b>						
329 TELEPHONE	\$2,800	\$2,400	\$2,800	\$0	\$400	\$ 400 X 7 Community centres
339 TRAINING	\$1,000	\$0	\$1,000	\$0	\$1,000	
467 MISC - MOCK EXERCISE etc	\$2,000	\$0	\$2,000	\$0	\$2,000	
<b>TOTAL EMERGENCY MEASURES</b>	<b>\$5,800</b>	<b>\$2,400</b>	<b>\$5,800</b>	<b>\$0</b>	<b>\$3,400</b>	



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<b>36 ANIMAL CONTROL</b>						
341 LIVESTOCK VALUATOR	\$1,000	\$538	\$1,000	\$0	\$463	
342 DOG POUND AGREEMENTS	\$3,000	\$1,450	\$3,000	\$0	\$1,550	
343 MEDICAL TREATMENT	\$250	\$0	\$250	\$0	\$250	
352 ANIMAL CONTROL OFFICIER CONTRAC	\$8,500	\$9,460	\$8,500	\$0	-\$960	
359 LIVESTOCK LOSS	\$4,500	\$10,816	\$4,500	\$0	-\$6,316	offset by revenue
361 ANIMAL CONTRO - OPER. EXPENSES	\$2,000	\$955	\$2,000	\$0	\$1,045	
414 TRAVEL EXPENSES	\$0	\$0	\$1,000	\$1,000	\$1,000	
466 OTHER	\$0	-\$0	\$0	\$0	\$0	
471 LIVESTOCK VALUER TRAVEL	\$500	\$408	\$500	\$0	\$92	
829 LIVESTOCK LOSS REIMBURSEMENT	-\$4,500	-\$9,828	-\$4,500	\$0	\$5,328	offsets expense
832 DOG LICENCES	-\$2,000	-\$1,405	-\$2,000	\$0	-\$595	
875 MISCELLANEOUS REVENUE	\$0	-\$355	-\$400	-\$400	-\$45	
<b>TOTAL ANIMAL CONTROL</b>	<b>\$13,250</b>	<b>\$12,039</b>	<b>\$13,850</b>	<b>\$600</b>	<b>\$1,811</b>	
<b>71 PARKS</b>						
201 WAGES AND BENEFITS	\$0	\$20,278	\$60,725	\$60,725	\$40,447	Manager (50%) + \$20,000 Summer Students
276 GRANTS	\$9,000	\$1,856	\$1,000	-\$8,000	-\$856	Hopetown /Robb's Lake (\$500 each)
422 GASOLINE / DIESEL	\$4,500	\$1,497	\$2,000	-\$2,500	\$503	
430 EQUIPMENT MAINTENANCE/REPAIRS	\$0	\$1,563	\$1,500	\$1,500	-\$63	
449 SITE MAINTENANCE	\$42,000	\$24,024	\$12,000	-\$30,000	-\$12,024	Parks/Boat Launches etc.
456 HYDRO	\$2,850	\$2,137	\$2,351	-\$499	\$214	
467 MISCELLANEOUS	\$2,500	\$538	\$2,500	\$0	\$1,962	
474 VEHICLE REPAIRS	\$0	\$866	\$1,500	\$1,500	\$634	
599 MAJOR CAPITAL	\$5,000	\$0	\$10,000	\$5,000	\$10,000	
810 CLYDE BALL PK REVENUE	-\$1,500	-\$3,999	-\$1,500	\$0	\$2,499	
882 SUBSIDY - SUMMER STUDENTS	-\$2,500	-\$2,400	-\$2,400	\$100	\$0	
<b>TOTAL PARKS</b>	<b>\$61,850</b>	<b>\$46,360</b>	<b>\$89,676</b>	<b>\$27,826</b>	<b>\$43,316</b>	
<b>72 YOUTH CENTRE</b>						
276 GRANTS	\$1,436	\$1,436	\$1,465	\$29	\$29	
337 BUILDING MAINTENANCE	\$2,000	\$592	\$12,000	\$10,000	\$11,408	New Furnace 2016 (10K)
353 WATER TESTING	\$100	\$48	\$100	\$0	\$52	
456 HYDRO	\$3,000	\$2,441	\$2,685	-\$315	\$244	
457 HEATING FUEL	\$3,500	\$2,503	\$2,754	-\$746	\$251	
<b>TOTAL YOUTH CENTRE</b>	<b>\$10,036</b>	<b>\$7,020</b>	<b>\$19,004</b>	<b>\$8,968</b>	<b>\$11,984</b>	

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<b>73 COMMUNITY FACILITIES</b>						
276 GRANTS	\$11,488	\$11,488	\$11,720	\$232	\$232	\$ 1465 X 8 community centres
353 WATER TESTING	\$800	\$762	\$800	\$0	\$38	\$ 100 X 8 community centres
401 POSTAGE / COURIER	\$150	\$173	\$150	\$0	-\$23	water sample shipping charges
462 U.V. WATER FILTER SYSTEM	\$3,000	\$999	\$2,000	-\$1,000	\$1,001	
599 MAJOR CAPITAL	\$13,000	\$6,139	\$15,000	\$2,000	\$8,861	capital expense all community centres
<b>TOTAL COMMUNITY FACILITIES</b>	<b>\$28,438</b>	<b>\$19,562</b>	<b>\$29,670</b>	<b>\$1,232</b>	<b>\$10,108</b>	
<b>74 BEAUTIFICATION</b>						
466 LANARK VILLAGE	\$9,000	\$7,713	\$10,000	\$1,000	\$2,287	Flowers etc for Lanark Village
<b>TOTAL BEAUTIFICATION</b>	<b>\$9,000</b>	<b>\$7,713</b>	<b>\$10,000</b>	<b>\$1,000</b>	<b>\$2,287</b>	
<b>76 LIBRARIES</b>						
276 GRANTS	\$60,215	\$59,605	\$58,900	-\$1,315	-\$705	
467 MISCELLANEOUS	\$1,800	\$295	\$300	-\$1,500	\$5	
<b>TOTAL LIBRARIES</b>	<b>\$62,015</b>	<b>\$59,901</b>	<b>\$59,200</b>	<b>-\$2,815</b>	<b>-\$701</b>	
<b>77 CEMETERIES</b>						
276 GRANTS	\$200	\$262	\$300	\$100	\$38	
467 MISCELLANEOUS	\$1,500	\$1,092	\$1,500	\$0	\$408	
478 OTHER FEES	\$0	-\$316	\$0	\$0	\$316	
<b>TOTAL CEMETERIES</b>	<b>\$1,700</b>	<b>\$1,038</b>	<b>\$1,800</b>	<b>\$100</b>	<b>\$763</b>	
<b>78 MUSEUMS</b>						
276 GRANTS	\$6,240	\$6,240	\$6,364	\$124	\$124	
<b>TOTAL MUSEUMS</b>	<b>\$6,240</b>	<b>\$6,240</b>	<b>\$6,364</b>	<b>\$124</b>	<b>\$124</b>	

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<b>79 OTHER RECREATION &amp; CULTURAL</b>						
276 GRANTS - OTHER ORGANIZATIONS	\$1,500	\$2,000	\$2,000	\$500	\$0	Civitan Fireworks (\$1,500)/Frosty Fling \$500
334 ADVERTISING	\$0	\$110	\$250	\$250	\$140	Summer Student Ad
339 SOLAR APPLICATION PROJECT - COUNTY	\$0	\$5,000	\$0	\$0	-\$5,000	County - Solar Application Project (2015)
469 SIGNS	\$3,000	\$0	\$3,000	\$0	\$3,000	Entrance Signs
601 TRANSFER TO RESERVE	\$1,500	\$0	\$0	-\$1,500	\$0	
605 TR TO RECREATION RESERVE	\$0	\$670	\$1,000	\$1,000	\$330	
837 LOTTERY LICENCES	-\$1,500	-\$670	-\$1,000	\$500	-\$330	
873 MISC SALES	\$0	-\$1,200	\$0	\$0	\$1,200	
982 CONTR. FR.- RES. FUND- CAPITAL	-\$5,500	\$0	\$0	\$5,500	\$0	
<b>TOTAL OTHER RECREATION &amp; CULTURAL</b>	<b>-\$1,000</b>	<b>\$5,910</b>	<b>\$5,250</b>	<b>\$6,250</b>	<b>-\$660</b>	
<b>84 ECOMOMIC DEVELOPMENT / TOURISM</b>						
201 WAGES AND BENEFITS	\$0	\$0	\$0	\$0	\$0	
334 ADVERTISING	\$1,500	\$1,198	\$2,000	\$500	\$802	
417 PROF. FEES / DUES / MEMBERSHIP	\$1,000	\$578	\$1,000	\$0	\$422	
<b>TOTAL ECOMOMIC DEVELOPMENT / TOURISM</b>	<b>\$2,500</b>	<b>\$1,776</b>	<b>\$3,000</b>	<b>\$500</b>	<b>\$1,224</b>	
<b>TOTAL COMMUNITY SERVICES</b>	<b>\$228,388</b>	<b>\$198,518</b>	<b>\$272,940</b>	<b>\$44,552</b>	<b>\$74,422</b>	

Township of Lanark Highlands  
Budget Report  
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Function	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual	Explanation
<b>ARENA</b>						
<b>80 ARENA</b>						
201 WAGES AND BENEFITS	\$72,494	\$82,421	\$68,655	-\$3,839	-\$13,767	Manager (50%)/PartTime staff
250 LOAN REPAYMENT	\$170,050	\$169,005	\$170,050	\$0	\$1,045	re ice plant replacement
276 GRANTS	\$3,000	\$3,000	\$3,000	\$0	\$0	to Perth
329 TELEPHONE	\$1,000	\$866	\$1,000	\$0	\$134	
333 CELLULAR PHONE	\$650	\$720	\$750	\$100	\$30	
337 BUILDING MAINTENANCE	\$4,000	\$6,409	\$6,000	\$2,000	-\$409	
353 WATER TESTING	\$100	\$73	\$100	\$0	\$27	
456 HYDRO	\$13,000	\$12,218	\$13,440	\$440	\$1,222	
457 HEATING FUEL	\$14,000	\$13,982	\$15,381	\$1,381	\$1,399	
458 PROPANE - ZAMBONI	\$1,500	\$1,078	\$1,300	-\$200	\$222	
466 OTHER	\$3,000	\$3,244	\$3,000	\$0	-\$244	Snow Plowing Etc.
467 MISCELLANEOUS	\$3,500	\$1,224	\$2,000	-\$1,500	\$776	Cleaning Supplies/Tissue etc.
480 SPORT SHOP - PST	\$50	\$0	\$0	-\$50	\$0	
481 HYDRO - ICE PLANT	\$40,000	\$38,670	\$43,332	\$3,332	\$4,662	
482 ICE PLANT REPAIRS	\$3,500	\$4,581	\$4,500	\$1,000	-\$81	
483 ZAMBONI REPAIRS	\$500	\$404	\$500	\$0	\$96	
485 SPORT SHOP SUPPLIES	\$200	\$290	\$200	\$0	-\$90	
486 SEPTIC PUMPING	\$7,500	\$5,408	\$5,000	-\$2,500	-\$408	
599 MAJOR CAPITAL	\$50,000	\$0	\$50,000	\$0	\$50,000	New condenser
601 TRANSFER TO RESERVE	\$25,000	\$25,000	\$25,000	\$0	\$0	
625 INSURANCE	\$10,000	\$10,000	\$0	-\$10,000	-\$10,000	In Corp Overhead for 2016
785 OTHER MUNICIPALITIES - ARENA	-\$10,900	-\$10,837	-\$10,900	\$0	-\$63	Perth / DNE / Tay Valley
841 RENTAL - ICE	-\$115,000	-\$106,933	-\$105,000	\$10,000	\$1,933	
842 RENTAL - BOOTH	-\$3,150	-\$2,813	-\$3,000	\$150	-\$187	
843 RENTAL - SIGNS	-\$3,000	-\$2,560	-\$3,000	\$0	-\$440	
844 RENTAL - HALL	\$0	-\$300	-\$100	-\$100	\$200	
887 PUBLIC SKATING	-\$2,500	-\$1,994	-\$2,500	\$0	-\$506	
889 SPORT SHOP SALES	-\$400	-\$430	-\$400	\$0	\$30	
981 CONTR. FR. RESERVES - CAPITAL	-\$220,050	-\$170,049	-\$220,050	\$0	-\$50,001	IcePlant Upgrade \$170k / Condenser \$50k
<b>TOTAL ARENA</b>	<b>\$68,044</b>	<b>\$82,675</b>	<b>\$68,258</b>	<b>\$214</b>	<b>-\$14,418</b>	

Township of Lanark Highlands

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Function	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual	Explanation
<b>PUBLIC WORKS</b>						
<b>41 ROADWAYS &amp; BRIDGES</b>						
201 WAGES AND BENEFITS	\$0	\$0	\$0	\$0	\$0	Public Works Tech (2015)
<b>302 BRIDGE PROJECTS</b>						
BRIDGE 12 GALBRAITH ROAD BRIDGE - CON	\$37,840	\$25,972	\$0	-\$37,840	-\$25,972	
BRIDGE 13 CLYDE RIVER BRIDGE - CONTRAC	\$0	\$254	\$0	\$0	-\$254	
BRIDGE 2 SHERIDAN RAPIDS S - CONTRACT	\$35,000	\$28,102	\$0	-\$35,000	-\$28,102	
BRIDGE 10 FRENCH LINE BRIDGE - CONTRAC	\$1,215,000	\$1,184,089	\$0	-\$1,215,000	-\$1,184,089	
TOTAL - 302 BRIDGE PROJECTS	\$1,287,840	\$1,238,417	\$0	-\$1,287,840	-\$1,238,417	
<b>306 ROAD PROJECTS</b>						
CAPITAL ROADS - UNALLOCATED	\$250,000	\$0	\$0	-\$250,000	\$0	
VARIOUS CONST - CONTRACT/MISC	\$10,000	\$28,703	\$10,000	\$0	-\$18,703	
LAVANT MILL RD - ROBERTSON LAKE - CONT	\$0	\$57,224	\$82,000	\$82,000	\$24,776	
UPPER PERTH ROAD - CULVERT - CONTRAC1	\$45,000	\$27,450	\$0	-\$45,000	-\$27,450	
DALHOUSIE 3RD LINE ROAD - CONTRACT/MI	\$0	\$61,781	\$0	\$0	-\$61,781	
COON HILL IMPROVEMENTS	\$20,000	\$18,377	\$0	-\$20,000	-\$18,377	
BRIDGE STRUCTURE & DECK ASSESSMENT	\$5,000	\$2,265	\$0	-\$5,000	-\$2,265	
GAILBRAITH ROAD - CONTRACT/MISC	\$0	\$0	\$360,000	\$360,000	\$360,000	
CLASS 6C ROADS - CONTRACT/MISC	\$40,000	\$1,974	\$40,000	\$0	\$38,026	
TOTAL - 306 ROAD PROJECTS	\$370,000	\$197,774	\$492,000	\$122,000	\$294,226	
767 GRANT FOR FRENCH LINE BRIDGE	-\$1,099,088	-\$1,099,088	\$0	\$1,099,088	\$1,099,088	
981 CONTR. FR. RESERVES - CAPITAL	-\$333,752	\$0	-\$267,000	\$66,752	-\$267,000	Transfer from reserves
TOTAL ROADWAYS & BRIDGES	\$225,000	\$337,103	\$225,000	\$0	-\$112,103	
<b>42 MAINTENANCE</b>						
302 SNOW REMOVAL CONTRACTS	\$75,000	\$74,977	\$75,000	\$0	\$23	
<b>448 MATERIALS</b>						
DUST CONTROL - MATERIAL	\$80,000	\$82,924	\$83,000	\$3,000	\$76	
REGRAVEL - MATERIAL	\$300,000	\$299,197	\$300,000	\$0	\$803	
SIGNS - MATERIAL	\$1,500	\$1,221	\$1,500	\$0	\$279	
SAND/SALT -MATERIAL	\$234,600	\$164,863	\$215,000	-\$19,600	\$50,137	
ASPHALT REPAIR - MATERIAL	\$20,000	\$22,208	\$22,000	\$2,000	-\$208	
GRAVEL PATCH - MATERIAL	\$47,000	\$47,005	\$47,000	\$0	-\$5	
CULVERTS MATERIAL	\$0	\$362	\$0	\$0	-\$362	
TOTAL - 448 MATERIALS	\$683,100	\$617,778	\$668,500	-\$14,600	\$50,722	

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Function	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual	Explanation
<b>467 MISCELLANEOUS</b>						
BRUSHING - MISC.	\$60,000	\$50,601	\$60,000	\$0	\$9,399	
DITCHING - MISC.	\$8,000	\$2,111	\$18,000	\$10,000	\$15,889	
SIDEWALK/CURB REPAIR - MISC.	\$1,000	\$0	\$1,000	\$0	\$1,000	
GUIDE RAILS - MISC.	\$7,000	\$0	\$7,000	\$0	\$7,000	
BEAVER CONTROL - MISC.	\$4,000	\$6,869	\$6,000	\$2,000	-\$869	
BRIDGES - MISC	\$1,000	\$0	\$1,000	\$0	\$1,000	
FENCING - MISC.	\$1,538	\$31	\$1,500	-\$38	\$1,469	
SWEEPING - MISC	\$1,300	\$414	\$4,500	\$3,200	\$4,086	
ROADSIDE MOWING - MISC	\$15,000	\$14,023	\$17,500	\$2,500	\$3,477	
SAFETY DEVICES - MISC	\$0	\$1,089	\$1,000	\$1,000	-\$89	
CULVERTS - MISC.	\$14,000	\$13,660	\$15,000	\$1,000	\$1,340	
ROAD SIGNS / CIVIC ADDRESSING - MISC.	\$500	\$0	\$750	\$250	\$750	
LINE PAINTING	\$15,000	\$300	\$5,000	-\$10,000	\$4,700	
WEED CONTROL - MISC.	\$0	\$0	\$25,000	\$25,000	\$25,000	
<b>TOTAL - 467 MISCELLANEOUS</b>	<b>\$128,338</b>	<b>\$89,097</b>	<b>\$163,250</b>	<b>\$34,912</b>	<b>\$74,153</b>	
<b>TOTAL MAINTENANCE</b>	<b>\$886,438</b>	<b>\$781,853</b>	<b>\$906,750</b>	<b>\$20,312</b>	<b>\$124,897</b>	
<b>43 PUBLIC WORKS ADMINISTRATION</b>						
201 WAGES AND BENEFITS	\$141,650	\$116,672	\$123,485	-\$18,165	\$6,813	Superintendent + Admin Asst (50%)
333 CELLULAR PHONE	\$1,500	\$940	\$1,500	\$0	\$560	Superintendent / emergency phone
339 SEMINARS / CONVENTIONS.	\$2,000	\$732	\$2,000	\$0	\$1,268	
406 OFFICE SUPPLIES	\$500	\$27	\$300	-\$200	\$273	
417 PROF. FEES / DUES / MEMBERSHIP	\$300	\$513	\$500	\$200	-\$13	OACETT / LCRSA
463 OFFICE FURNITURE	\$1,000	\$0	\$1,000	\$0	\$1,000	
<b>TOTAL PUBLIC WORKS ADMINISTRATION</b>	<b>\$146,950</b>	<b>\$118,884</b>	<b>\$128,785</b>	<b>-\$18,165</b>	<b>\$9,901</b>	
<b>44 EQUIPMENT OPERATIONS</b>						
420 GASOLINE STOCK	\$25,000	\$17,507	\$23,000	-\$2,000	\$5,493	
421 DIESEL STOCK	\$190,000	\$107,270	\$150,000	-\$40,000	\$42,730	
422 GASOLINE / DIESEL	\$7,500	\$6,070	\$7,500	\$0	\$1,430	
423 OIL & FLUIDS	\$10,000	\$5,087	\$6,000	-\$4,000	\$913	
424 STOCK PARTS	\$5,000	\$2,608	\$5,000	\$0	\$2,392	
425 LICENCES	\$20,000	\$22,757	\$23,283	\$3,283	\$526	

Township of Lanark Highlands

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Function	2015	2015	2016	2016	2016	Explanation
	Budget	Actual	Budget	Inc/Dec Over 2015 Budget	Inc/Dec Over 2015 Actual	
467 MISCELLANEOUS	\$4,500	\$8,859	\$5,000	\$500	-\$3,859	
474 ROADS - VEHICLE / EQUIPMENT REP	\$180,000	\$165,829	\$180,000	\$0	\$14,171	
599 MAJOR CAPITAL	\$33,000	\$27,679	\$240,000	\$207,000	\$212,321	Plow Truck
601 TRANSFER TO RESERVE	\$200,000	\$200,000	\$200,000	\$0	\$0	
981 CONTR. FR. RESERVES - CAPITAL	-\$33,000	\$0	-\$240,000	-\$207,000	-\$240,000	2016 - Plow Truck
TOTAL EQUIPMENT OPERATIONS	\$642,000	\$563,666	\$599,783	-\$42,217	\$36,117	
<b>47 OTHER TRANSPORTATION SERV.</b>						
201 WAGES AND BENEFITS	\$633,467	\$630,405	\$592,761	-\$40,706	-\$37,643	Roads Staff
250 LOAN REPAYMENT	\$274,541	\$273,987	\$274,541	\$0	\$554	
301 LEGAL SERVICES	\$0	\$3,602	\$0	\$0	-\$3,602	Survey Forced Road
305 GEOGRAPHIC INFORMATION SYSTEM	\$3,200	\$3,144	\$3,200	\$0	\$56	
317 ALARM / SECURITY	\$1,000	\$794	\$1,000	\$0	\$206	
329 TELEPHONE	\$4,000	\$3,368	\$4,000	\$0	\$632	
337 BUILDING MAINTENANCE	\$15,000	\$3,519	\$15,000	\$0	\$11,481	Roof Repair Tatlock / Joes Lake
339 PW STAFF TRAINING	\$7,000	\$47	\$7,000	\$0	\$6,953	
406 OFFICE SUPPLIES	\$3,200	\$984	\$1,500	-\$1,700	\$516	
437 SMALL TOOLS	\$1,000	\$1,755	\$2,000	\$1,000	\$245	
439 RADIO LICENCE & MAINTENANCE	\$13,000	\$12,112	\$13,000	\$0	\$888	
442 SAFETY EQUIPMENT	\$10,000	\$3,126	\$5,000	-\$5,000	\$1,874	
<b>456 HYDRO</b>						
DEPOT 1 LANARK - HYDRO	\$15,000	\$2,638	\$2,902	-\$12,098	\$264	
DEPOT 2 MCDONALDS - HYDRO	\$0	\$2,462	\$2,708	\$2,708	\$246	
DEPOT 3 MIDDLEVILLE - HYDRO	\$0	\$6,750	\$7,425	\$7,425	\$675	
DEPOT 4 TATLOCK - HYDRO	\$0	\$3,727	\$4,100	\$4,100	\$373	
DEPOT 6 WHITE LAKE - HYDRO	\$0	\$750	\$825	\$825	\$75	
STREET LIGHTS - DALHOUSIE	\$38,000	\$6,803	\$7,483	-\$30,517	\$680	
STREET LIGHTS - LANARK TWP	\$0	\$5,550	\$6,105	\$6,105	\$555	
STREET LIGHTS - LANARK VILLAGE	\$0	\$28,056	\$30,862	\$30,862	\$2,806	
STREET LIGHTS - LAVANT	\$0	\$1,833	\$2,016	\$2,016	\$183	
STREET LIGHTS - N SHERBROOKE	\$0	\$1,302	\$1,432	\$1,432	\$130	
TOTAL - 456 HYDRO	\$53,000	\$59,870	\$65,858	\$12,858	\$5,988	

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Function	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual	Explanation
<b>457 HEATING FUEL</b>						
DEPOT 1 LANARK - HEAT	\$40,000	\$0	\$0	-\$40,000	\$0	
DEPOT 2 MCDONALDS - HEAT	\$0	\$7,720	\$8,492	\$8,492	\$772	
DEPOT 3 MIDDLEVILLE - HEAT	\$0	\$8,050	\$8,855	\$8,855	\$805	
DEPOT 4 TATLOCK - HEAT	\$0	\$8,435	\$9,279	\$9,279	\$844	
DEPOT 5 JOES LAKE - HEAT	\$0	\$3,376	\$3,714	\$3,714	\$338	
DEPOT 6 WHITE LAKE - HEAT	\$0	\$1,625	\$1,788	\$1,788	\$163	
<b>TOTAL - 457 HEATING FUEL</b>	<b>\$40,000</b>	<b>\$29,207</b>	<b>\$32,128</b>	<b>-\$7,872</b>	<b>\$2,921</b>	
475 GARAGE DEPOT SUPPLIES	\$10,000	\$12,105	\$10,000	\$0	-\$2,105	
601 TRANSFER TO RESERVE	\$148,483	\$148,483	\$148,483	\$0	-\$0	Gas Tax / For Road Reconstruction
773 GAS TAX REVENUE	-\$148,483	-\$148,483	-\$148,483	\$0	\$0	
781 ROADS - COUNTY - MAINTENANCE	-\$14,000	-\$3,577	-\$3,000	\$11,000	\$577	
782 ROADS - OTHERS - MAINTENANCE	\$0	-\$11,727	-\$11,000	-\$11,000	\$727	
809 PROPERTY IDENTIFICATION NO.FEES	-\$2,500	-\$2,155	-\$2,000	\$500	\$155	
833 ROAD ENTRANCE PERMITS	-\$2,500	-\$2,953	-\$1,800	\$700	\$1,153	
875 MISCELLANEOUS REVENUE	-\$26,500	-\$26,171	-\$26,000	\$500	\$171	
<b>TOTAL OTHER TRANSPORTATION SERV.</b>	<b>\$1,022,908</b>	<b>\$991,443</b>	<b>\$983,188</b>	<b>-\$39,720</b>	<b>-\$8,255</b>	
<b>TOTAL PUBLIC WORKS</b>	<b>\$2,923,296</b>	<b>\$2,792,949</b>	<b>\$2,843,506</b>	<b>-\$79,790</b>	<b>\$50,557</b>	



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Function	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual	Explanation
<b>WASTE SITES</b>						
<b>51 WASTE COLLECTION</b>						
309 WASTE COLLECTION CONTRACT	\$47,175	\$50,637	\$51,000	\$3,825	\$363	Curbside Pickup - Lanark Village
729 SPECIAL AREA CHARGE	-\$46,330	-\$48,488	-\$51,000	-\$4,670	-\$2,512	Charge for Curbside Pickup - LV
805 WASTE SITE TIPPING FEES	-\$80,000	-\$63,088	-\$60,000	\$20,000	\$3,088	
<b>TOTAL WASTE COLLECTION</b>	<b>-\$79,155</b>	<b>-\$60,939</b>	<b>-\$60,000</b>	<b>\$19,155</b>	<b>\$939</b>	
<b>52 SITE OPERATIONS</b>						
201 WAGES AND BENEFITS	\$35,187	\$2,638	\$29,436	-\$5,751	\$26,798	Admin Assistant (40%)
302 CONTRACTED SERVICES	\$310,248	\$311,814	\$321,300	\$11,052	\$9,487	Waste Site Operation
312 SAND & GRAVEL	\$10,200	\$3,830	\$5,000	-\$5,200	\$1,170	
315 STUDIES	\$85,000	\$76,492	\$82,000	-\$3,000	\$5,508	Report for MOE / Water Sample all sites
329 TELEPHONE	\$2,300	\$1,006	\$2,000	-\$300	\$994	
332 PRINTING/COPYING	\$5,000	\$1,144	\$1,500	-\$3,500	\$356	Printing Copying/Signs
338 EQUIPMENT RENTALS / LEASES	\$5,000	\$0	\$0	-\$5,000	\$0	
346 HAZARDOUS WASTE DISPOSAL	\$12,000	\$7,714	\$8,500	-\$3,500	\$786	From HHWD in Middleville
406 OFFICE SUPPLIES	\$1,000	\$658	\$1,000	\$0	\$342	
427 FUEL SUR-CHARGE	\$0	-\$2,168	\$0	\$0	\$2,168	
442 SAFETY EQUIPMENT	\$250	\$0	\$250	\$0	\$250	
447 WASTE SITE OPERATORS	\$7,300	\$9,511	\$9,000	\$1,700	-\$511	HHWD Attendant
448 MATERIALS	\$6,150	\$0	\$1,000	-\$5,150	\$1,000	
449 SITE MAINTENANCE	\$18,000	\$10,755	\$18,000	\$0	\$7,245	
450 SITE SUPPLIES	\$1,900	\$764	\$1,000	-\$900	\$236	
451 PAYMENT IN LIEU	\$0	\$1,821	\$1,900	\$1,900	\$79	County Levy on Waste Sites
456 HYDRO	\$3,750	\$1,526	\$1,679	-\$2,071	\$153	
467 MISCELLANEOUS	\$0	\$162	\$300	\$300	\$138	
476 PROMOTIONAL MATERIAL	\$250	\$96	\$250	\$0	\$154	
477 WASTE SITE CLOSURE EXPENSE	\$100,000	\$100,000	\$100,000	\$0	\$0	
597 MINOR CAPITAL	\$1,500	\$0	\$1,500	\$0	\$1,500	Re-Use Centre
<b>599 MAJOR CAPITAL</b>						
WASTE SITE - CAPITAL	\$340,000	\$0	\$0	-\$340,000	\$0	
CAPITAL - SITE 4 MCDONALDS	\$0	\$27,969	\$10,000	\$10,000	-\$17,969	
CAPITAL - SITE 5 MIDDLEVILLE	\$0	\$201,706	\$0	\$0	-\$201,706	
CAPITAL - HHWD	\$5,000	\$0	\$5,000	\$0	\$5,000	
<b>TOTAL - 599 MAJOR CAPITAL</b>	<b>\$345,000</b>	<b>\$229,675</b>	<b>\$15,000</b>	<b>-\$330,000</b>	<b>-\$214,675</b>	

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Function	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	2016 Inc/Dec Over 2015 Actual	Explanation
727 SPECIAL LEVY HOUSEHOLD WASTE	-\$137,485	-\$137,643	-\$137,700	-\$215	-\$57	\$39.95 Per Household & Commercial
788 REIMBURSEMENT - TAY VALLEY	-\$3,100	-\$3,081	-\$3,000	\$100	\$81	
981 CONTR. FR. RESERVES - CAPITAL	-\$345,000	-\$201,705	-\$15,000	\$330,000	\$186,705	From Capital (10k)/WS Closure (5k)
TOTAL SITE OPERATIONS	\$464,450	\$415,007	\$444,915	-\$19,535	\$29,908	
<b>53 RECYCLING</b>						
314 REMOVAL CONTRACT	\$22,500	\$20,855	\$22,500	\$0	\$1,645	Transport of recyclables to Renfrew
762 MHSW MOE OPERATIONS SUBSIDY	-\$13,920	-\$12,605	-\$11,000	\$2,920	\$1,605	
763 MHSW REFUND	-\$1,500	\$0	-\$1,000	\$500	-\$1,000	
764 RECYC. REFUND STEWARDSHIP ONT	-\$58,000	-\$72,527	-\$65,000	-\$7,000	\$7,527	
807 COMPOSTERS	-\$250	-\$456	\$0	\$250	\$456	
808 BLUE BOXES	-\$100	-\$48	\$0	\$100	\$48	
872 RECYCLABLES REVENUE	-\$1,000	\$0	\$0	\$1,000	\$0	
875 MISCELLANEOUS REVENUE	-\$15,000	-\$17,166	-\$13,000	\$2,000	\$4,166	Scrap Metal / Paint
TOTAL RECYCLING	-\$67,270	-\$81,948	-\$67,500	-\$230	\$14,448	
<b>56 WATER &amp; SEWER</b>						
466 OTHER	\$5,000	\$4,986	\$0	-\$5,000	-\$4,986	Decommissioning Well
981 CONTR. FR. RESERVES - CAPITAL	\$0	-\$4,986	\$0	\$0	\$4,986	
TOTAL WATER & SEWER	\$5,000	\$0	\$0	-\$5,000	\$0	
<b>TOTAL WASTE SITES</b>	<b>\$323,025</b>	<b>\$272,120</b>	<b>\$317,415</b>	<b>-\$5,610</b>	<b>\$45,295</b>	
<b>GRAND TOTAL</b>	<b>\$6,179,240</b>	<b>\$5,774,339</b>	<b>\$6,276,013</b>	<b>\$96,773</b>	<b>\$501,674</b>	

Township of Lanark Highlands  
Budget Report  
Summary By Category

Category	2015	2015	2016	2016		2016	
	Budget	Actual	Budget	2015 Budget	%	2015 Actual	%
201 REGULAR WAGES	\$1,306,300	\$1,268,656	\$1,262,317	-\$43,983	-3.4%	-\$6,338	-0.5%
205 PART-TIME WAGES	\$21,031	\$23,327	\$25,000	\$3,969	18.9%	\$1,673	7.2%
221 HONORARIUMS	\$276,736	\$280,944	\$282,736	\$6,000	2.2%	\$1,792	0.6%
224 TOWNSHIP INSURED BENEFITS	\$71,610	\$68,559	\$83,607	\$11,997	16.8%	\$15,048	21.9%
225 EHT	\$30,422	\$25,215	\$25,658	-\$4,764	-15.7%	\$444	1.8%
226 WSIB	\$39,582	\$35,278	\$36,067	-\$3,515	-8.9%	\$789	2.2%
227 VISION CARE	\$500	\$3,130	\$1,000	\$500	100.0%	-\$2,130	-68.0%
228 CLOTHING ALLOWANCE	\$0	\$2,645	\$3,375	\$3,375		\$730	27.6%
231 OMERS	\$122,506	\$104,135	\$114,920	-\$7,586	-6.2%	\$10,786	10.4%
233 CPP	\$56,196	\$48,811	\$51,092	-\$5,104	-9.1%	\$2,282	4.7%
235 EMPLOYMENT INSURANCE	\$32,033	\$27,924	\$27,746	-\$4,287	-13.4%	-\$178	-0.6%
238 Recruitment	\$3,000	\$982	\$5,000	\$2,000	66.7%	\$4,018	409.1%
240 EMPLOYEE / VOLUNTEER APPREC.	\$4,000	\$976	\$4,000	\$0	0.0%	\$3,024	309.8%
250 LOAN REPAYMENT	\$444,591	\$442,992	\$444,591	\$0	0.0%	\$1,599	0.4%
276 GRANTS	\$93,079	\$85,888	\$84,749	-\$8,330	-8.9%	-\$1,139	-1.3%
301 LEGAL SERVICES	\$22,000	\$26,062	\$25,000	\$3,000	13.6%	-\$1,062	-4.1%
302 CONTRACTED SERVICES	\$1,678,088	\$1,626,810	\$397,800	-\$1,280,288	-76.3%	-\$1,229,010	-75.5%
303 AUDIT & FINANCIAL SERVICES	\$14,500	\$19,759	\$16,500	\$2,000	13.8%	-\$3,259	-16.5%
305 GEOGRAPHIC INFORMATION SYSTEM	\$17,840	\$15,721	\$16,300	-\$1,540	-8.6%	\$579	3.7%
306 ROAD PROJECTS	\$370,000	\$197,774	\$492,000	\$122,000	33.0%	\$294,226	148.8%
307 OTHER CONSULTING SERVICES	\$32,000	\$1,018	\$32,500	\$500	1.6%	\$31,482	3093.8%
308 OTHER PROFESSIONAL FEES	\$9,000	\$13,347	\$8,000	-\$1,000	-11.1%	-\$5,347	-40.1%

Township of Lanark Highlands  
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Category	2015	2015	2016	2016		2016	
	Budget	Actual	Budget	Inc/Dec Over	%	Inc/Dec Over	%
				2015 Budget		2015 Actual	
309 WASTE COLLECTION CONTRACT	\$47,175	\$50,637	\$51,000	\$3,825	8.1%	\$363	0.7%
311 SNOWPLOWING	\$5,500	\$916	\$6,000	\$500	9.1%	\$5,084	555.1%
312 SAND & GRAVEL	\$10,200	\$3,830	\$5,000	-\$5,200	-51.0%	\$1,170	30.6%
313 Planning - OMB	\$20,000	\$37,875	\$15,000	-\$5,000	-25.0%	-\$22,875	-60.4%
314 REMOVAL CONTRACT	\$22,500	\$20,855	\$22,500	\$0	0.0%	\$1,645	7.9%
315 STUDIES	\$94,585	\$76,991	\$94,500	-\$85	-0.1%	\$17,509	22.7%
317 ALARM / SECURITY	\$2,600	\$2,222	\$2,750	\$150	5.8%	\$528	23.7%
320 OPP CONTRACT	\$722,575	\$722,580	\$924,616	\$202,041	28.0%	\$202,036	28.0%
321 RIDE PROGRAM	\$7,500	\$5,214	\$7,500	\$0	0.0%	\$2,286	43.8%
322 COMPUTER HARDWARE	\$5,000	\$782	\$5,000	\$0	0.0%	\$4,218	539.8%
323 COMPUTER SOFTWARE	\$18,500	\$1,777	\$1,800	-\$16,700	-90.3%	\$23	1.3%
325 COMPUTER SUPPORT	\$20,000	\$30,245	\$28,000	\$8,000	40.0%	-\$2,245	-7.4%
326 WEBSITE SERVICES	\$2,500	\$1,811	\$2,500	\$0	0.0%	\$689	38.1%
327 Wireless Network	\$1,200	\$1,132	\$1,200	\$0	0.0%	\$68	6.0%
329 TELEPHONE	\$26,300	\$23,753	\$27,100	\$800	3.0%	\$3,347	14.1%
332 PRINTING/COPYING	\$7,350	\$2,461	\$3,850	-\$3,500	-47.6%	\$1,389	56.5%
333 CELLULAR PHONE	\$3,620	\$2,613	\$3,650	\$30	0.8%	\$1,037	39.7%
334 ADVERTISING	\$22,500	\$23,545	\$23,250	\$750	3.3%	-\$295	-1.3%
335 CLEANING CONTRACT	\$12,500	\$11,499	\$12,000	-\$500	-4.0%	\$501	4.4%
336 COMMUNICATION INFRASTRUCTURE	\$4,000	\$0	\$2,000	-\$2,000	-50.0%	\$2,000	
337 BUILDING MAINTENANCE	\$43,000	\$24,913	\$58,000	\$15,000	34.9%	\$33,087	132.8%
338 EQUIPMENT RENTALS / LEASES	\$14,000	\$9,458	\$10,000	-\$4,000	-28.6%	\$542	5.7%

Township of Lanark Highlands  
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Category	2015	2015	2016	2016		2016	
	Budget	Actual	Budget	2015 Budget	%	2015 Actual	%
339 SEMINARS / CONVENTIONS.	\$34,100	\$21,379	\$32,500	-\$1,600	-4.7%	\$11,121	52.0%
340 TRAINING	\$22,500	\$16,042	\$24,000	\$1,500	6.7%	\$7,958	49.6%
341 LIVESTOCK VALUATOR	\$1,000	\$538	\$1,000	\$0	0.0%	\$463	86.0%
342 DOG POUND AGREEMENTS	\$3,000	\$1,450	\$3,000	\$0	0.0%	\$1,550	106.9%
343 MEDICAL TREATMENT	\$250	\$0	\$250	\$0	0.0%	\$250	
346 HAZARDOUS WASTE DISPOSAL	\$12,000	\$7,714	\$8,500	-\$3,500	-29.2%	\$786	10.2%
350 MNR SERVICES	\$4,200	\$4,159	\$4,200	\$0	0.0%	\$41	1.0%
352 ANIMAL CONTROL OFFICIER CONTRAC	\$8,500	\$9,460	\$8,500	\$0	0.0%	-\$960	-10.1%
353 WATER TESTING	\$1,000	\$883	\$1,000	\$0	0.0%	\$117	13.2%
359 LIVESTOCK LOSS	\$4,500	\$10,816	\$4,500	\$0	0.0%	-\$6,316	-58.4%
361 Animal Contro - Oper. Expenses	\$2,000	\$955	\$2,000	\$0	0.0%	\$1,045	109.3%
364 ACCESSIBILITY	\$750	\$91	\$250	-\$500	-66.7%	\$159	174.7%
365 DRUG STRATEGY	\$1,200	\$200	\$1,000	-\$200	-16.7%	\$800	400.0%
366 MFIPPA - FOI	\$100	\$0	\$0	-\$100		\$0	
401 POSTAGE / COURIER	\$18,150	\$18,574	\$19,650	\$1,500	8.3%	\$1,076	5.8%
406 OFFICE SUPPLIES	\$15,640	\$10,756	\$13,350	-\$2,290	-14.6%	\$2,594	24.1%
408 MARRIAGE LICENCES	\$1,000	\$0	\$0	-\$1,000		\$0	
409 COMPUTER EXPENSE	\$2,100	\$219	\$2,100	\$0	0.0%	\$1,881	857.7%
411 FOOD SUPPLIES	\$0	\$314	\$1,000	\$1,000		\$686	218.3%
412 CLEANING SUPPLIES	\$1,800	\$1,213	\$1,300	-\$500	-27.8%	\$87	7.2%
413 MAYOR'S COMMUNICATION	\$800	\$0	\$800	\$0	0.0%	\$800	
414 TRAVEL EXPENSES	\$12,550	\$6,977	\$13,500	\$950	7.6%	\$6,523	93.5%

Township of Lanark Highlands  
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Category	2015	2015	2016	2016		2016	
	Budget	Actual	Budget	Inc/Dec Over	%	Inc/Dec Over	%
				2015 Budget		2015 Actual	
416 MEALS	\$2,700	\$1,113	\$2,550	-\$150	-5.6%	\$1,437	129.2%
417 PROF. FEES / DUES / MEMBERSHIP	\$11,700	\$11,052	\$11,450	-\$250	-2.1%	\$398	3.6%
418 PERIODICALS&NEWSPAPERS	\$800	\$285	\$300	-\$500	-62.5%	\$15	5.1%
420 GASOLINE STOCK	\$25,000	\$17,507	\$23,000	-\$2,000	-8.0%	\$5,493	31.4%
421 DIESEL STOCK	\$190,000	\$107,270	\$150,000	-\$40,000	-21.1%	\$42,730	39.8%
422 GASOLINE / DIESEL	\$29,300	\$15,334	\$20,000	-\$9,300	-31.7%	\$4,666	30.4%
423 OIL & FLUIDS	\$10,000	\$5,087	\$6,000	-\$4,000	-40.0%	\$913	17.9%
424 STOCK PARTS	\$5,000	\$2,608	\$5,000	\$0	0.0%	\$2,392	91.7%
425 LICENCES	\$20,000	\$22,757	\$23,283	\$3,283	16.4%	\$526	2.3%
427 Fuel Sur-Charge	\$0	-\$2,168	\$0	\$0		\$2,168	
428 SPECIAL ITEMS/EVENTS	\$3,000	\$1,285	\$2,500	-\$500	-16.7%	\$1,215	94.6%
429 VEHICLE MAINTENANCE	\$3,500	\$745	\$3,000	-\$500	-14.3%	\$2,255	302.5%
430 EQUIPMENT MAINTENANCE	\$65,900	\$58,202	\$65,500	-\$400	-0.6%	\$7,298	12.5%
431 MEDICAL EQUIPMENT	\$2,500	\$2,005	\$2,500	\$0	0.0%	\$495	24.7%
432 MUTUAL AID TRAVEL	\$0	\$81	\$0	\$0		-\$81	
433 FIRE PREVENTION	\$6,500	\$5,772	\$6,500	\$0	0.0%	\$728	12.6%
435 DISPATCH / COMMUNICATIONS	\$14,000	\$14,418	\$15,000	\$1,000	7.1%	\$582	4.0%
436 FIRE - DRY HYDRANT - MTC	\$5,500	\$4,753	\$750	-\$4,750	-86.4%	-\$4,003	-84.2%
437 SMALL TOOLS	\$2,200	\$2,470	\$3,000	\$800	36.4%	\$530	21.5%
438 AUTOMATIC AID AGREEMENT	\$10,000	\$10,000	\$10,000	\$0	0.0%	\$0	0.0%
439 RADIO LICENCE & MAINTENANCE	\$13,000	\$12,112	\$13,000	\$0	0.0%	\$888	7.3%
440 HEALTH & SAFETY EQUIPMENT	\$0	\$0	\$1,000	\$1,000		\$1,000	

Township of Lanark Highlands  
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Category	2015	2015	2016	2016		2016	
	Budget	Actual	Budget	Inc/Dec Over	%	Inc/Dec Over	%
				2015 Budget		2015 Actual	
441 CLOTHING ALLOWANCE	\$250	\$1,097	\$1,750	\$1,500	600.0%	\$653	59.5%
442 SAFETY EQUIPMENT	\$10,250	\$3,126	\$5,250	-\$5,000	-48.8%	\$2,124	67.9%
447 WASTE SITE OPERATORS	\$7,300	\$9,511	\$9,000	\$1,700	23.3%	-\$511	-5.4%
448 MATERIALS	\$690,250	\$619,279	\$669,500	-\$20,750	-3.0%	\$50,221	8.1%
449 SITE MAINTENANCE	\$60,000	\$34,778	\$30,000	-\$30,000	-50.0%	-\$4,778	-13.7%
450 SITE SUPPLIES	\$1,900	\$764	\$1,000	-\$900	-47.4%	\$236	30.9%
451 PAYMENT IN LIEU	\$0	\$1,821	\$1,900	\$1,900		\$79	4.3%
456 HYDRO	\$98,900	\$97,192	\$106,912	\$8,012	8.1%	\$9,720	10.0%
457 HEATING FUEL	\$95,150	\$70,204	\$77,226	-\$17,924	-18.8%	\$7,022	10.0%
458 PROPANE	\$1,500	\$1,078	\$1,300	-\$200	-13.3%	\$222	20.6%
462 U.V. WATER FILTER SYSTEM	\$3,000	\$999	\$2,000	-\$1,000	-33.3%	\$1,001	100.1%
463 OFFICE FURNITURE	\$2,500	\$1,142	\$4,000	\$1,500	60.0%	\$2,858	250.2%
464 HIGHLAND VOICE	\$5,000	\$0	\$10,000	\$5,000	100.0%	\$10,000	
466 OTHER	\$17,000	\$15,951	\$13,000	-\$4,000	-23.5%	-\$2,951	-18.5%
467 MISCELLANEOUS	\$184,844	\$105,952	\$216,522	\$31,678	17.1%	\$110,571	104.4%
469 SIGNS	\$3,000	\$0	\$3,000	\$0	0.0%	\$3,000	
470 ELECTION SUPPLIES	\$1,200	\$1,208	\$1,208	\$8	0.7%	-\$0	0.0%
471 LIVESTOCK VALUER TRAVEL	\$500	\$408	\$500	\$0	0.0%	\$92	22.6%
474 ROADS - VEHICLE / EQUIPMENT REP	\$180,000	\$166,696	\$181,500	\$1,500	0.8%	\$14,804	8.9%
475 GARAGE DEPOT SUPPLIES	\$10,000	\$12,105	\$10,000	\$0	0.0%	-\$2,105	-17.4%
476 PROMOTIONAL MATERIAL	\$250	\$96	\$250	\$0	0.0%	\$154	160.0%
477 WASTE SITE CLOSURE EXPENSE	\$100,000	\$100,000	\$100,000	\$0	0.0%	\$0	0.0%

Township of Lanark Highlands  
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Category	2015	2015	2016	2016		2016	
	Budget	Actual	Budget	2015 Budget	%	2015 Actual	%
478 OTHER FEES	\$0	<b>-\$316</b>	\$0	\$0		\$316	
480 SPORT SHOP - PST	\$50	\$0	\$0	<b>-\$50</b>		\$0	
481 HYDRO - ICE PLANT	\$40,000	\$38,670	\$43,332	\$3,332	8.3%	\$4,662	12.1%
482 ICE PLANT REPAIRS	\$3,500	\$4,581	\$4,500	\$1,000	28.6%	<b>-\$81</b>	<b>-1.8%</b>
483 ZAMBONI REPAIRS	\$500	\$404	\$500	\$0	0.0%	\$96	23.7%
485 SPORT SHOP SUPPLIES	\$200	\$290	\$200	\$0	0.0%	<b>-\$90</b>	<b>-30.9%</b>
486 SEPTIC PUMPING	\$7,500	\$5,408	\$5,000	<b>-\$2,500</b>	<b>-33.3%</b>	<b>-\$408</b>	<b>-7.6%</b>
487 MAYOR'S PUBLIC RELATIONS	\$1,000	\$202	\$1,000	\$0	0.0%	\$798	395.6%
499 PPE - NEW	\$15,000	\$17,520	\$17,300	\$2,300	15.3%	<b>-\$220</b>	<b>-1.3%</b>
597 MINOR CAPITAL	\$1,500	\$0	\$1,500	\$0	0.0%	\$1,500	
599 MAJOR CAPITAL	\$498,100	\$278,196	\$449,000	<b>-\$49,100</b>	<b>-9.9%</b>	\$170,804	61.4%
601 TRANSFER TO RESERVE	\$551,283	\$599,164	\$550,483	<b>-\$800</b>	<b>-0.1%</b>	<b>-\$48,681</b>	<b>-8.1%</b>
605 TR TO RECREATION RESERVE	\$0	\$670	\$1,000	\$1,000		\$330	49.2%
625 INSURANCE	\$148,953	\$148,295	\$133,589	<b>-\$15,364</b>	<b>-10.3%</b>	<b>-\$14,706</b>	<b>-9.9%</b>
627 BANK CHARGES	\$1,250	\$1,355	\$1,600	\$350	28.0%	\$245	18.1%
656 REQUISITION - MVC	\$28,559	\$28,558	\$29,326	\$767	2.7%	\$768	2.7%
727 SPECIAL LEVY HOUSEHOLD WASTE	<b>-\$137,485</b>	<b>-\$137,643</b>	<b>-\$137,700</b>	<b>-\$215</b>	0.2%	<b>-\$57</b>	0.0%
729 SPECIAL AREA CHARGE	<b>-\$46,330</b>	<b>-\$48,488</b>	<b>-\$51,000</b>	<b>-\$4,670</b>	10.1%	<b>-\$2,512</b>	5.2%
762 MHSW MOE OPERATIONS SUBSIDY	<b>-\$13,920</b>	<b>-\$12,605</b>	<b>-\$11,000</b>	\$2,920	<b>-21.0%</b>	\$1,605	<b>-12.7%</b>
763 MHSW REFUND	<b>-\$1,500</b>	\$0	<b>-\$1,000</b>	\$500	<b>-33.3%</b>	<b>-\$1,000</b>	
764 RECYC. REFUND STEWARDSHIP ONT	<b>-\$58,000</b>	<b>-\$72,527</b>	<b>-\$65,000</b>	<b>-\$7,000</b>	12.1%	\$7,527	<b>-10.4%</b>
766 BYLAWS - FINES - MNR	<b>-\$12,700</b>	<b>-\$12,538</b>	<b>-\$12,500</b>	\$200	<b>-1.6%</b>	\$38	<b>-0.3%</b>



**Township of Lanark Highlands  
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Category	2015	2015	2016	2016		2016	
	Budget	Actual	Budget	Inc/Dec Over 2015 Budget	%	Inc/Dec Over 2015 Actual	%
767 OTHER GOVERNMENT GRANTS	-\$1,099,088	-\$1,099,088	\$0	\$1,099,088		\$1,099,088	
769 AUTOMATIC AID AGREEMENT	-\$10,000	-\$10,000	-\$10,000	\$0	0.0%	\$0	0.0%
772 RIDE PROGRAM	-\$7,500	-\$5,642	-\$7,500	\$0	0.0%	-\$1,858	32.9%
773 GAS TAX REVENUE	-\$148,483	-\$148,483	-\$148,483	\$0	0.0%	\$0	0.0%
781 ROADS - COUNTY - MAINTENANCE	-\$14,000	-\$3,577	-\$3,000	\$11,000	-78.6%	\$577	-16.1%
782 ROADS - OTHERS - MAINTENANCE	\$0	-\$11,727	-\$11,000	-\$11,000		\$727	-6.2%
785 OTHER MUNICIPALITIES - ARENA	-\$10,900	-\$10,837	-\$10,900	\$0	0.0%	-\$63	0.6%
788 REIMBURSEMENT - TAY VALLEY	-\$3,100	-\$3,081	-\$3,000	\$100	-3.2%	\$81	-2.6%
801 TAX CERTIFICATE	\$0	-\$3,035	-\$3,000	-\$3,000		\$35	-1.2%
802 NSF/RETURNED CHEQUES	\$0	-\$232	-\$260	-\$260		-\$28	12.1%
803 COMMISSIONER FEES	\$0	-\$277	-\$300	-\$300		-\$23	8.3%
805 WASTE SITE TIPPING FEES	-\$80,000	-\$63,088	-\$60,000	\$20,000	-25.0%	\$3,088	-4.9%
807 COMPOSTERS	-\$250	-\$456	\$0	\$250		\$456	
808 BLUE BOXES	-\$100	-\$48	\$0	\$100		\$48	
809 PROPERTY IDENTIFICATION NO.FEES	-\$2,500	-\$2,155	-\$2,000	\$500	-20.0%	\$155	-7.2%
810 CLYDE BALL PK REVENUE	-\$1,500	-\$3,999	-\$1,500	\$0	0.0%	\$2,499	-62.5%
816 MINOR VARIANCE FEES (PEER REVI	-\$1,500	-\$1,500	-\$1,500	\$0	0.0%	\$0	0.0%
817 ZONING CHARGES (AMENDMENTS)	-\$1,000	-\$1,250	-\$1,500	-\$500	50.0%	-\$250	20.0%
818 ZONING COMPLIANCE	-\$600	-\$950	-\$950	-\$350	58.3%	\$0	0.0%
820 Planning Fees	-\$1,000	-\$1,335	-\$1,400	-\$400	40.0%	-\$65	4.9%
822 SITE PLAN FEES	-\$3,500	-\$222	-\$1,000	\$2,500	-71.4%	-\$778	349.5%
823 CONSULTING FEES	-\$3,000	-\$3,700	-\$3,500	-\$500	16.7%	\$200	-5.4%

**Township of Lanark Highlands  
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Category	2015	2015	2016	2016		2016	
	Budget	Actual	Budget	2015 Budget	%	2015 Actual	%
824 PLANNING - OTHER	\$0	-\$17	\$0	\$0		\$17	
829 LIVESTOCK LOSS REIMBURSEMENT	-\$4,500	-\$9,828	-\$4,500	\$0	0.0%	\$5,328	-54.2%
831 BUILDING PERMITS	-\$55,000	-\$54,163	-\$55,000	\$0	0.0%	-\$837	1.5%
832 DOG LICENCES	-\$2,000	-\$1,405	-\$2,000	\$0	0.0%	-\$595	42.3%
833 ROAD ENTRANCE PERMITS	-\$2,500	-\$2,953	-\$1,800	\$700	-28.0%	\$1,153	-39.0%
836 MARRIAGE LICENCES	-\$1,000	\$0	\$0	\$1,000		\$0	
837 LOTTERY LICENCES	-\$1,500	-\$670	-\$1,000	\$500	-33.3%	-\$330	49.2%
838 FIRE PERMITS	-\$900	-\$2,153	-\$1,200	-\$300	33.3%	\$953	-44.3%
841 RENTAL - ICE	-\$115,000	-\$106,933	-\$105,000	\$10,000	-8.7%	\$1,933	-1.8%
842 RENTAL - BOOTH	-\$3,150	-\$2,813	-\$3,000	\$150	-4.8%	-\$187	6.7%
843 RENTAL - SIGNS	-\$3,000	-\$2,560	-\$3,000	\$0	0.0%	-\$440	17.2%
844 RENTAL - HALL	\$0	-\$300	-\$100	-\$100		\$200	-66.7%
870 PHOTOCOPIES	\$0	-\$721	-\$700	-\$700		\$21	-2.9%
872 RECYCLABLES REVENUE	-\$1,000	\$0	\$0	\$1,000		\$0	
873 MISC SALES	-\$8,000	-\$46,949	-\$4,000	\$4,000	-50.0%	\$42,949	-91.5%
875 MISCELLANEOUS REVENUE	-\$51,500	-\$80,289	-\$45,400	\$6,100	-11.8%	\$34,889	-43.5%
882 SUBSIDIES	-\$2,500	-\$2,400	-\$2,400	\$100	-4.0%	\$0	0.0%
887 PUBLIC SKATING	-\$2,500	-\$1,994	-\$2,500	\$0	0.0%	-\$506	25.4%
889 SPORT SHOP SALES	-\$400	-\$430	-\$400	\$0	0.0%	\$30	-7.0%
981 CONTR. FR. RESERVES - CAPITAL	-\$954,902	-\$376,741	-\$861,050	\$93,852	-9.8%	-\$484,309	128.6%
982 CONTR. FR.- RES. FUND- CAPITAL	-\$39,500	-\$19,745	\$0	\$39,500		\$19,745	
983 CONTR. FR. RESRVES - OPERATION	-\$10,000	\$0	-\$20,000	-\$10,000	100.0%	-\$20,000	

**Township of Lanark Highlands  
Budget Report  
Summary By Category**

Category	2015 Budget	2015 Actual	2016 Budget	2016 Inc/Dec Over 2015 Budget	%	2016 Inc/Dec Over 2015 Actual	%
<b>TOTAL ALL</b>	<b>\$6,179,240</b>	<b>\$5,774,339</b>	<b>\$6,276,013</b>	<b>\$96,773</b>	<b>1.6%</b>	<b>\$501,674</b>	<b>8.7%</b>