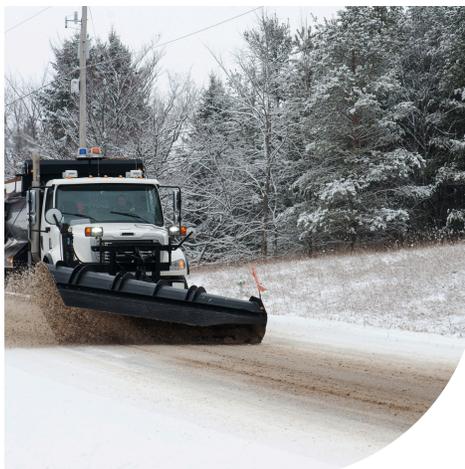


2026 Municipal Budget



Presented to
Council
10 March 2026

Presented by
Christian Illman

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Introduction

The Township of Lanark Highlands is a large rural community with a population of approximately 5,750 located in beautiful Lanark County.

The Township provides multiple services that are detailed in the 2026 budget document. These services are managed by several departments that employ over 40 staff as full time, part time, seasonal, casual and students to provide the quality programs and services that the community enjoys, enabling the Township to maintain its wonderful quality of life.

Council's responsibility is to provide wise stewardship of all of the municipality's assets; including financial, physical and human. Council makes financial decisions to provide quality services that meet the needs of the community. It is Council's responsibility to manage public funds effectively, ensuring that all residents receive the greatest benefit for their tax dollars and user fees.

Council also needs to consider and respect various pieces of legislation, municipal by-laws, policies and Federal/Provincial/County regulations.

Key pieces of legislation that may impact the 2026 budget are:

- Municipal Act, 2001
- Occupational Health & Safety Act
- Employment Standards Act

- Ontario Planning Act
- Environmental Assessment Act
- Drainage Act

- Fire Protection and Prevention Act
- Ontario Building Code
- Highway Traffic Act

- Education Act
- Libraries Act
- Infrastructure for Jobs and Prosperity Act

Municipalities are prevented from having budgets that do not balance per Section 290 (2) (b) of the Municipal Act. Unlike Federal and Provincial budgets that can be approved with a deficit, a Municipality's annual revenues and expenditures must be equal. Expenditures and revenues must also be kept separate and not netted against each other.

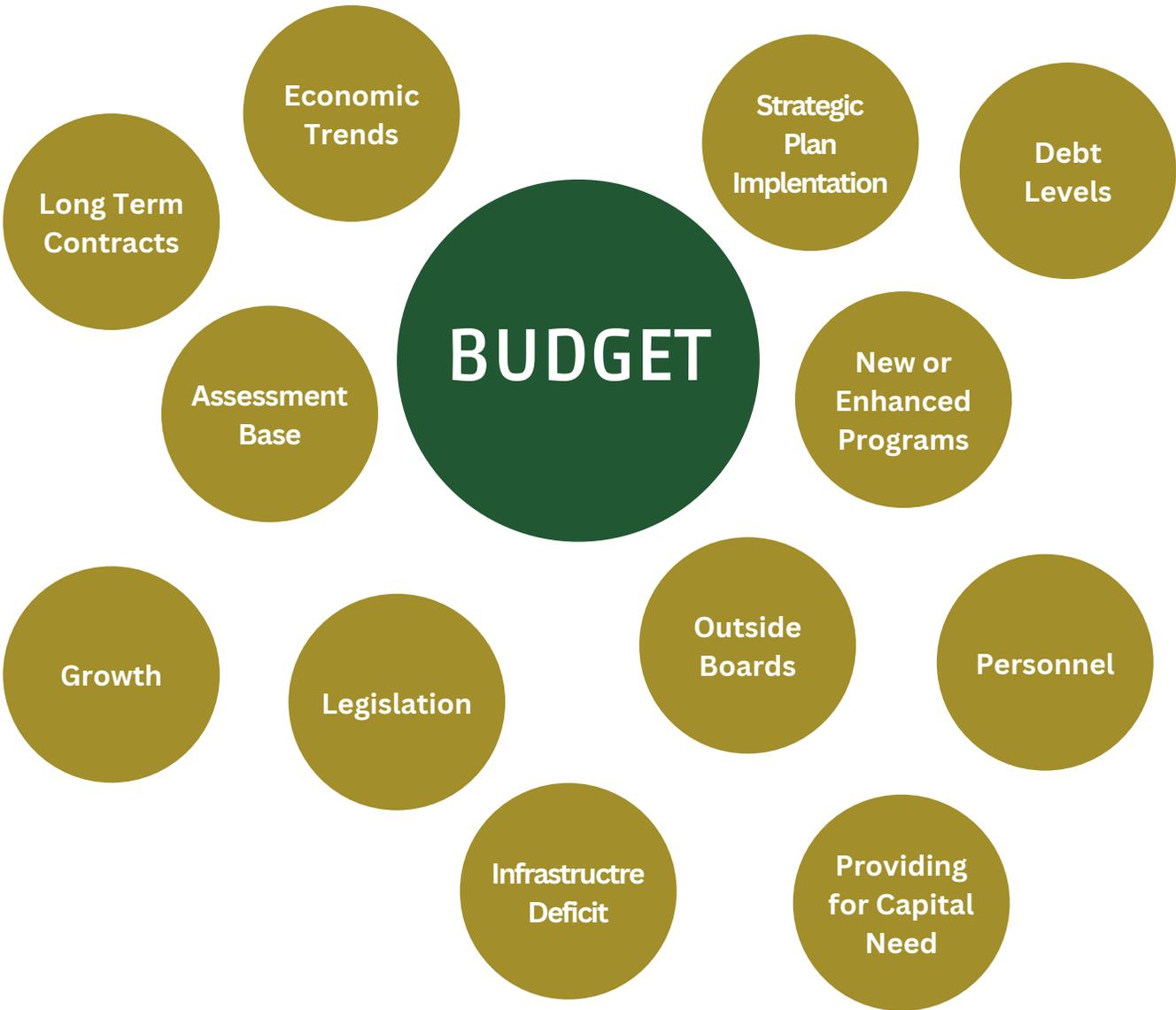


Why Budget?

- **Legislated Requirement**
Under the *Municipal Act* (estimated revenues equal estimated expenses)
- **Fiscal Accountability**
Manage and optimize human, financial and physical resources
- **Strategic Direction**
To implement the strategic direction of Council
- **Studies and Plans**
To implement the recommendations of other studies and plans (Master Plans, Asset Management Plans, etc.)
- **Annual Work Plan**
To provide an annual work plan (operating and capital) to deliver services to residents
- **Internal Control**
For internal control purposes (measures actual results against planned results)

Cost Drivers

There are many factors that influence the budget such as the property tax assessment base, long term contracts, economic trends, strategic plans, new programming requirements, debt levels, staffing needs, planning for future capital through reserve allocations, pressure from external groups and any legislative changes that do not come with funding. All of these must be considered along with the day-to-day operating needs of the Township. Some of the cost drivers are out of the control of the Township.



Sources of Funding



Grants

Federal
Provincial
County



Long Term Financing

Long term financing for assets with long lives



User Fees

For specific services such as recreation, waste



Special Charges & Levies

Special levies or charges to raise funds for a specific purpose



Reserves

Funds set aside in a previous year



Taxation

Property taxes collected to fund municipal services and infrastructure

The 2026 budget consists of two parts: operating and capital.

The operating budget includes funding to support the day-to-day operations of the Township to provide programs and services to residents and includes such items as salaries and benefits, materials, contracts, insurance, utilities, etc.

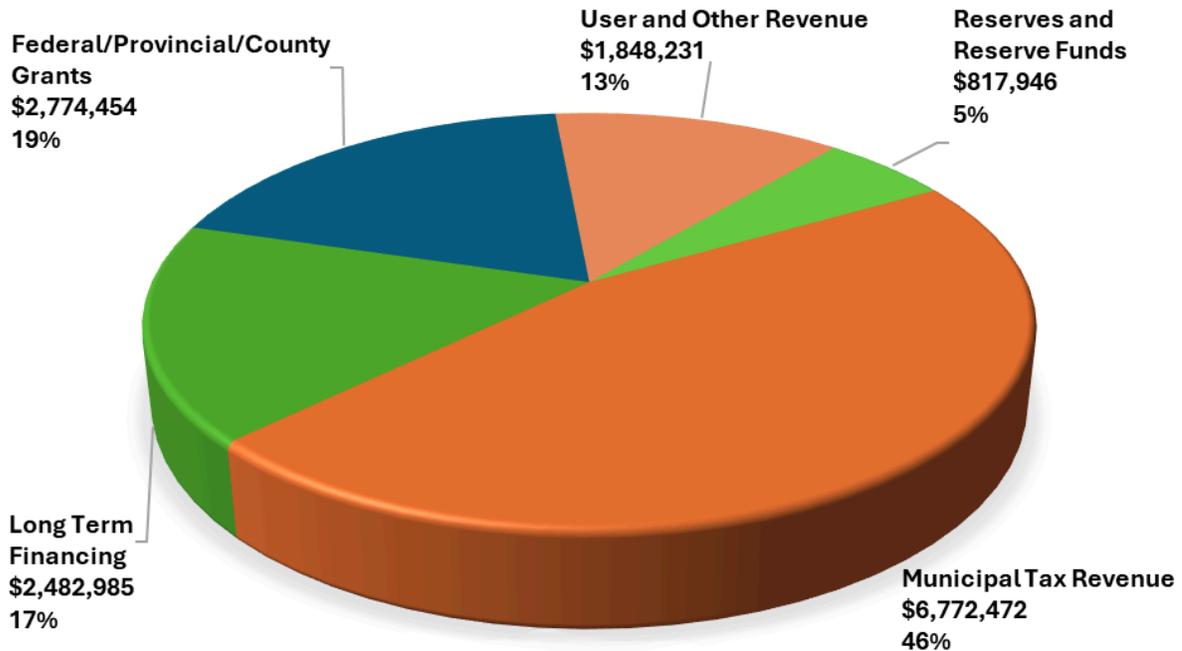
The capital budget includes asset replacement and rehabilitation for roads, bridges, facilities, fleet, etc. along with the required studies to support the capital program.

2026 Budget Assumptions and Challenges

2026 Budget Summary

Description	2026	2025	Change
Municipal Operations and Capital (Total Expenditures)	\$14,696,088	\$14,676,597	\$19,491
Funding for Municipal Operations and Capital			
Municipal Tax Revenue	\$6,772,472	\$6,394,976	\$377,496
Long Term Financing	\$2,482,985	\$3,480,035	-\$997,050
Federal/Provincial/County Grants	\$2,774,454	\$2,426,998	\$347,456
User and Other Revenue	\$1,848,231	\$1,720,908	\$127,323
Reserves and Reserve Funds	\$817,946	\$653,680	\$164,266
TOTAL FUNDING	\$14,696,088	\$14,676,597	\$19,491
Current Shortfall	-	-	-

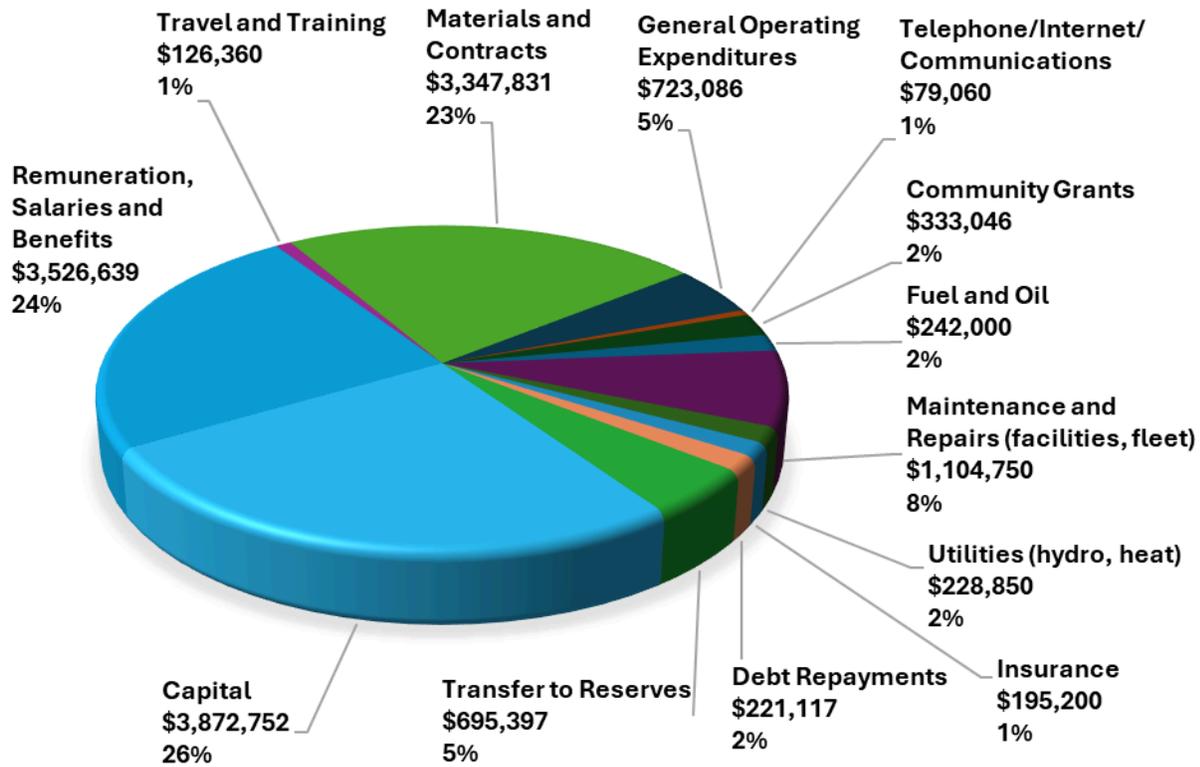
2026 Funding Sources



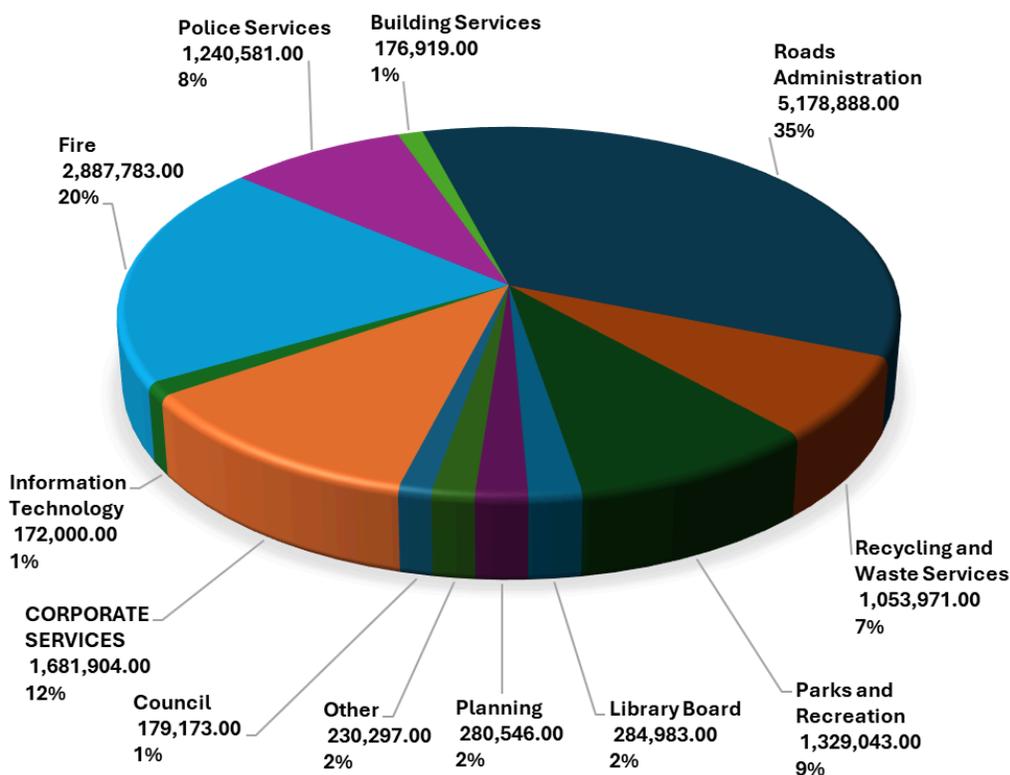
Description	2026	2025	Change	%
Municipal Operations and Capital (Total Expenditures)				
Remuneration, Salaries and Benefits	\$3,526,639	\$3,183,366	\$343,273	10.8%
Travel and Training	\$126,360	\$117,400	\$8,960	7.6%
Materials and Contracts	\$3,347,831	\$3,312,692	\$35,139	1.1%
General Operating Expenditures	\$723,086	\$588,492	\$134,594	22.9%
Telephone/Internet/Communications	\$79,060	\$70,250	\$8,810	12.5%
Community Grants	\$333,046	\$312,265	\$20,781	6.7%
Fuel and Oil	\$242,000	\$244,000	-\$2,000	-0.8%
Maintenance and Repairs (facilities, fleet)	\$1,104,750	\$1,100,800	\$3,950	0.4%
Utilities (hyrdo, heat)	\$228,850	\$225,000	\$3,850	1.7%
Insurance	\$195,200	\$185,730	\$9,470	5.1%
Debt Repayments	\$221,117	\$0	\$221,117	100.0%
Transfer to Reserves	\$695,397	\$655,897	\$39,500	6.0%
Capital	\$3,872,752	\$4,680,705	-\$807,953	-17.3%
TOTAL EXPENDITURES	\$14,696,088	\$14,676,597	\$19,491	0.13%

2026 Expenditures

This figure depicts the total 2026 expenditures by type:



This figure shows the total 2026 expenditures by department and highlights that public works has the highest percentage of the total Township budget:



For clarity, the 2026 budget does not include potential impacts (if any) that US tariffs will have on municipal operations and capital, as they are unknown at this time.

User fees, special levies, and grants are available to support various Township departments or specific capital projects as highlighted in the respective budget areas. The net amount to be funded from taxation and other general revenues, such as interest on investments, interest on overdue taxes and the Ontario Municipal Partnership Fund (OMPF), is depicted as follows:

2026 Budget Summary

Net Capital and Operating-To Be Funded from Taxation & Other General Revenue

Department	2026 Budget	2025 Budget	\$ Change over 2025	% Change over 2025
Council	179,173.00	174,575.00	4,598.00	3%
Corporate Services	1,485,105.00	1,410,024.00	75,081.00	5%
Elections	-	13,500.00	-13,500.00	-100%
IT	130,000.00	195,000.00	-65,000.00	-33%
Fire Department	1,134,889.00	1,042,640.00	92,249.00	9%
Police	-	-	-	0%
Conservation Authority	48,600.00	45,411.00	3,189.00	7%
Building Department	85,919.00	73,805.00	12,114.00	16%
Emergency Measures	2,000.00	4,500.00	-2,500.00	-56%
Livestock	1,500.00	1,500.00	-	0%
Animal Control/Bylaw	25,000.00	18,650.00	6,350.00	34%
Public Works	3,428,793.00	3,105,508.00	323,285.00	10%
Recycling & Waste Services	10,271.00	186,609.00	-176,338.00	-94%
Parks & Recreation	824,738.00	808,525.00	16,213.00	2%
Library Board	284,983.00	262,982.00	22,001.00	8%
Cemeteries	10,575.00	13,925.00	-3,350.00	-24%
Museums	32,622.00	30,122.00	2,500.00	8%
Planning	210,989.00	97,615.00	113,374.00	116%
Economic Development	25,000.00	1,000.00	24,000.00	2,400%
Totals	7,920,157.00	7,485,891.00	434,266.00	6%

Staffing

- Long Term Disability benefits are included for all full time employees for the full year-2025 was for 10 months.
- A full time Planner position has been added with a partial offset by a reduction in the contract for planning services.
- The Admin. position for Fire (40%) and Public Works (60%) has been reallocated 100% to Public Works.
- Cost of Living increases are estimated at CPI for non-union Staff. Union Staff increases are in accordance with the collective agreement.

General Operating

- The OPP contract increased by 11% over the 2025 contract amount. This increase is to be funded by the Police Levy.
- Insurance increased by \$9,470 based on the actual premium provided by the insurance provider. Part of the increase is a result to changes in the replacement value of buildings which was too low in prior years. The increase is offset by the insurance reserve resulting in no impact on the tax base. Insurance includes liability, property, cyber, etc.
- Long term financing is included in the Fire and Public Works budgets for projects included in the 2025 capital budget-Fire Truck, Plow Truck, Sheridan Rapids Bridge
- Senior Staff reviewed operational budgets to confirm that the 2026 budget reflects trend data and is comparable to the actual spending levels in 2025 to date.

Funding

- A 5.11% Tax Levy is included in the budget. Of this, 1.52% is growth (new assessment) and 3.59% is the net Township levy for 2026. Note: a 1% tax levy increase is approximately \$52,000.
- The Police Levy reflects the increase in the police budget due to a collective bargaining ratification.
- Ontario Municipal Partnership Fund (OMPF) increased by \$170,000 to \$1,987,100.
- Ontario Community Infrastructure Fund (OCIF) increased by \$25,000 to \$125,000. This grant is included in the capital budget.
- Canada Community Building Fund (CCBF, formerly gas tax) increased by \$1,582 to \$189,462. This grant is included in the capital budget.

- The ability to use reserves is somewhat limited based on past budget decisions and the remaining reserve totals. The 2026 budget includes an allocation from reserves for both operating and capital expenditures of \$832,946.
- Long term financing has been included to fund assets included in the capital budget that have long lives. Refer to the capital budget for details. Future requirements for asset replacement and rehabilitation for fleet, buildings and bridges are considerable. With limited financial resources from reserves/taxation, long term financing is a viable option for consideration.

Capital/Transfer to Reserves

- The overall capital budget is \$3,872,752 which is \$807,953 lower than the 2025 budget. Refer to the capital budget for details.
- Transfers to reserves for future capital and operating needs is \$695,397. Included is an allocation back to the Water and Sewer reserve of \$189,431 for capital work done in 2023. A further discussion on transfers to reserves is required by Council.
- The capital program and asset replacement is underfunded. The capital replacement requirements of the Township will continue to grow as infrastructure ages. The Asset Management Plan, started in 2025, will be completed in 2026. This document will provide a guideline for future investments in capital replacement and rehabilitation.

Changes Made by Staff - First Draft

	Total	Explanation
2026 Draft Budget Version 1 Shortfall	\$1,521,598	Original compilation of all 2026 budget submissions by Staff
2026 Draft Budget Version 2 Shortfall	\$ -	After revisions made by Staff
Change made by Staff	\$1,521,598	Explanation follows
Explanation of Changes:		
Capital Budget:		
Removed 4 Admin Building Projects	\$61,000	Wait for Building Condition Assessments to confirm need/budget
Reduce Snye Rd. by 1.7 km (other roads considered below)	\$366,319	Split the project over 2 years for affordability. Cost for 3.4 km is \$749,000.
Joe's Lake Sand Dome-Use Reserves	\$172,650	Repay back to reserves over 10 years
Removed 4 Parks & Recreation Building Projects	\$83,000	Wait for Building Condition Assessments to confirm need/budget
Parks and Recreation Truck-Use Reserves	\$85,000	Repay back to reserves over 5 years
Total Changes to the Capital Budget	\$767,969	
Operating Budget:		
Change to multiple operating line items in all budgets	\$385,574	Adjusted to better reflect 2025 actuals and trend data
Changes made to salary and benefits	-\$42,234	Adding half-year admin and changes to benefits
Use previous years operating surplus to fund 1/4 gravel	\$100,00	Partial correction of 2024 funding from reserves.
Additional tax levy (prev. included at 5%)	\$110,289	Additional 2.14%. Total includes growth estimate of 1.57%
Additional Ontario Municipal Partnership Fund (OMPF)	\$170,000	Based on 2026 allocation notice
Add funds for PIL	\$5,000	Adjusted to better reflect 2025 actuals
Remove funds for accessibility plan	\$25,000	Will be completed as part of Building Condition Assessments
Total Changes to the Operating Budget	\$753,629	
Total Changes	\$1,521,598	

Other Roads Considered:	
Ashby Rd.- Sheridan Rapids Rd. to Boundary 3.2 km	\$734,000
3rd Conc. Dalhousie- Watson's Corners for 2.4 km south	\$500,000
Snye Rd.- California Rd. to Peneshula Rd. 1.8 km	\$412,000
Sheridan Rapids Rd.- 1.2 km west of Ashby Rd. to Iron Mine Rd. 2.6 km	\$581,000

Changes Made by Staff - Second Draft

Description	\$ Amount	% Increase	Explanation
Total Municipal Tax Revenue as Presented Jan 29th, 2026	\$6,870,910	7.14%	
Capital Changes			
Watson's Corners Community Hall	-\$39,994	-0.78%	Decreased by actual work done in 2025
Utilize Vincent Hall Reserve for Lighting	-\$3,000	-0.06%	Funding Vincent Hall lights from Vincent Hall Reserve
Move lights to capital	\$3,000	0.06%	Moved Vincent Hall lights from operating to capital to fund from Vincent Hall reserves
Operating Changes			
Building revenue	-\$30,000	-0.58%	Increase revenue forecasted by Chief Building Official
Playstructure Maintenance	-\$4,000	-0.08%	Motion not to proceed with new play structure stairs
Increase building maintenance - Parks and Recreation	\$10,000	0.019%	To align building maintenance with actuals
Move lights to capital	-\$3,000	-0.06%	Moved Vincent Hall lights from operating to capital to fund from Vincent Hall reserves
Zoning by-law review carry forward	\$17,857	0.35%	Project to increase to \$25k, from \$20K
Zoning by-law review reserve	-\$17,857	-0.35%	Cover the additional cost of zoning by-law review
Municipal Tax Revenue - Revised	\$6,803,916	5.84%	
Increase from Assessment Growth	\$78,201	1.52%	
Municipal Tax Revenue - Excluding Growth	\$6,725,715	4.32%	
Levy Impact of Changes	-\$66,994	-1.30%	

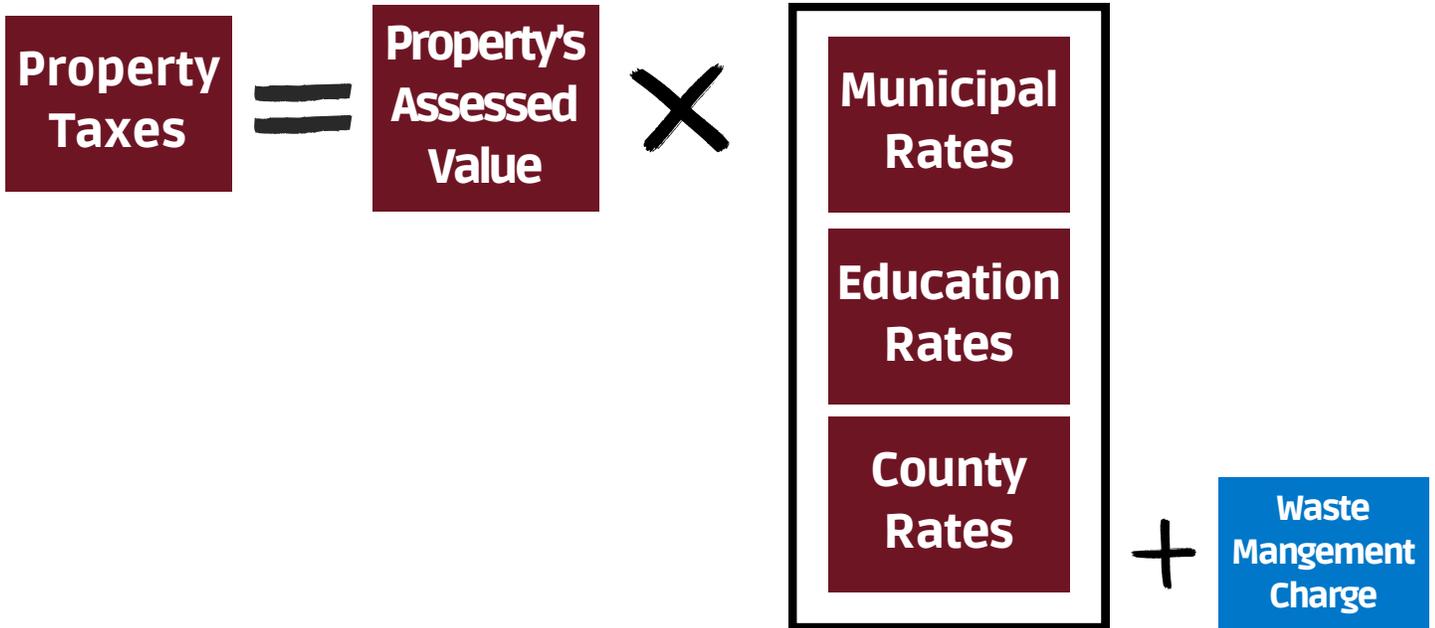
Changes Directed by Council - Municipal Tax Levy (March 10)

Description	\$ Amount	% Increase	Explanation
Total Municipal Tax Revenue as Presented February 24th, 2026	\$6,803,916	5.84%	
Capital Changes			
Traffic Count Study - To Be Approved Separately	-	-	No dollar impact
Pick Up Truck - To Be Approved Separately	-	-	No dollar impact
Operating Changes			
Compensation Review	-\$20,000	-0.39%	Deferred project to 2027
WSIB Health and Safety Grant	-\$15,000	-0.29%	Funding from WSIB for Health and Safety Excellence Program
Library Contribution	-\$2,600	-0.05%	To reflect cost of living adjustment from 3% to 2% for Library staff
Municipal Tax Revenue - Revised	\$6,766,316	5.11%	
Increase from Assessment Growth	\$78,201	1.52%	
Municipal Tax Revenue - Excluding Growth	\$6,688,115	3.59%	
Levy Impact of Changes	-\$37,600	-0.73%	
Description	\$ Amount	% Increase	Explanation
Total Police Tax Revenue as Presented February 24th, 2026	\$1,208,659	9.36%	1% Police Levy Increase=\$11,053
Operating Changes			
Removal of LCPSB Expense	-\$8,844	-0.80%	LCPSB now included in County Levy
Reverse Utilization of Police Reserve	\$15,000	1.36%	Funding increase in OPP cost through Police Levy
Police Tax Revenue - Revised	\$1,214,815	9.92%	
Levy Impact of Changes	\$6,156	0.56%	

Taxation

The Township must bill and collect taxes on behalf of the County of Lanark and the School Boards. These taxes are then paid to these entities regardless of whether the taxpayer has paid the Township or not. If not, they form part of the arrears of the Township, however the Township is permitted to keep any penalties and interest on those tax arrears.

How Property Taxes are Calculated



Allocation of 2025 Taxation



Municipalities are considered to be service delivery providers; therefore it is common that salaries, benefits and remuneration are one of the higher costs funded from taxation.

ASSESSMENT COMPARISON						
		2026 VS 2025				
		2025	2025	2026	2026	
Tax Class	2026 Tax Ratio	Assessment	Weighted Assessment	Assessment	Weighted Assessment	Growth/ Increase
Residential (RT)	1.000000	\$ 884,262,814.00	\$ 884,262,814.00	\$ 898,160,714.00	\$ 898,160,714.00	1.57%
Multi Residential (MT)	1.973331	\$ 3,175,000.00	\$ 6,265,325.93	\$ 3,175,000.00	\$ 6,265,325.93	0.00%
Farmlands (FT)	0.250000	\$ 34,598,975.00	\$ 8,649,743.75	\$ 34,928,475.00	\$ 8,732,118.75	0.95%
Commercial Small Scale (C7)	1.842928	\$ 7,300.00	\$ 13,453.37	\$ 7,300.00	\$ 13,453.37	0.00%
Commercial (CT)	1.842928	\$ 6,371,365.00	\$ 11,741,966.96	\$ 6,232,565.00	\$ 11,486,168.55	-2.18%
Commercial EXCESS/Vacant (CU)	1.842928	\$ 28,300.00	\$ 52,154.86	\$ 28,300.00	\$ 52,154.86	0.00%
Industrial (IT)	2.531635	\$ 1,150,800.00	\$ 2,913,405.56	\$ 1,150,800.00	\$ 2,913,405.56	0.00%
Industrial Excess(IU)	2.531635	\$ 22,000.00	\$ 55,695.97	\$ 22,000.00	\$ 55,695.97	0.00%
Managed Forest (TT)	0.250000	\$ 18,065,100.00	\$ 4,516,275.00	\$ 18,413,400.00	\$ 4,603,350.00	1.93%
Aggregate Extraction (VT)	2.060008	\$ 3,553,600.00	\$ 7,320,444.43	\$ 3,553,600.00	\$ 7,320,444.43	0.00%
		\$ 951,235,254.00	\$ 925,791,279.83	\$ 965,672,154.00	\$ 939,602,831.42	1.52%
Payment in Lieu						
Commercial PIL (CF)	1.842928	\$ 222,200.00	\$ 409,498.60	\$ 222,200.00	\$ 409,498.60	0.00%
Commercial NO Support (CG)	1.842928	\$ 943,000.00	\$ 1,737,881.10	\$ 943,000.00	\$ 1,737,881.10	0.00%
Commercial PIL Tenant(CP)	1.842928	\$ 20,500.00	\$ 37,780.02	\$ 20,500.00	\$ 37,780.02	0.00%
Commercial PIL Vacant (CZ)	1.842928	\$ 1,633,500.00	\$ 3,010,422.89	\$ 1,633,500.00	\$ 3,010,422.89	0.00%
Landfill (HF)	1.232450	\$ 389,100.00	\$ 479,546.30	\$ 389,100.00	\$ 479,546.30	0.00%
Industrial Hydro(IH)	2.531635	\$ 4,100.00	\$ 10,379.70	\$ 4,100.00	\$ 10,379.70	0.00%
Residential PIL no support(RG)	1.000000	\$ 4,716,900.00	\$ 4,716,900.00	\$ 4,716,900.00	\$ 4,716,900.00	0.00%
Residential PIL Shared(RH)	1.000000	\$ 55,800.00	\$ 55,800.00	\$ 55,800.00	\$ 55,800.00	0.00%
Residential PIL full support(RP)	1.000000	\$ 414,000.00	\$ 414,000.00	\$ 414,000.00	\$ 414,000.00	0.00%
		\$ 8,399,100.00	\$ 10,872,208.62	\$ 8,399,100.00	\$ 10,872,208.62	0.00%
Exempt		\$ 26,895,614.00		\$ 27,017,014.00		
	1.000000					
		\$ 986,529,968.00		\$ 1,001,088,268.00		

Impact to Residents

The following chart provides the impact to residents per \$100,000 of assessment in Lanark Highlands over 2025 with a 5.11% tax levy increase including growth of 1.52% and a 9.91% police levy increase as proposed in the 2026 draft budget.

2026 Estimated Overall Residential Tax Calculation

5.11% Municipal, 9.91% Police Increases on \$100,000 Assessment
\$262,931 municipal revenue increase, \$109,565 Police revenue increase

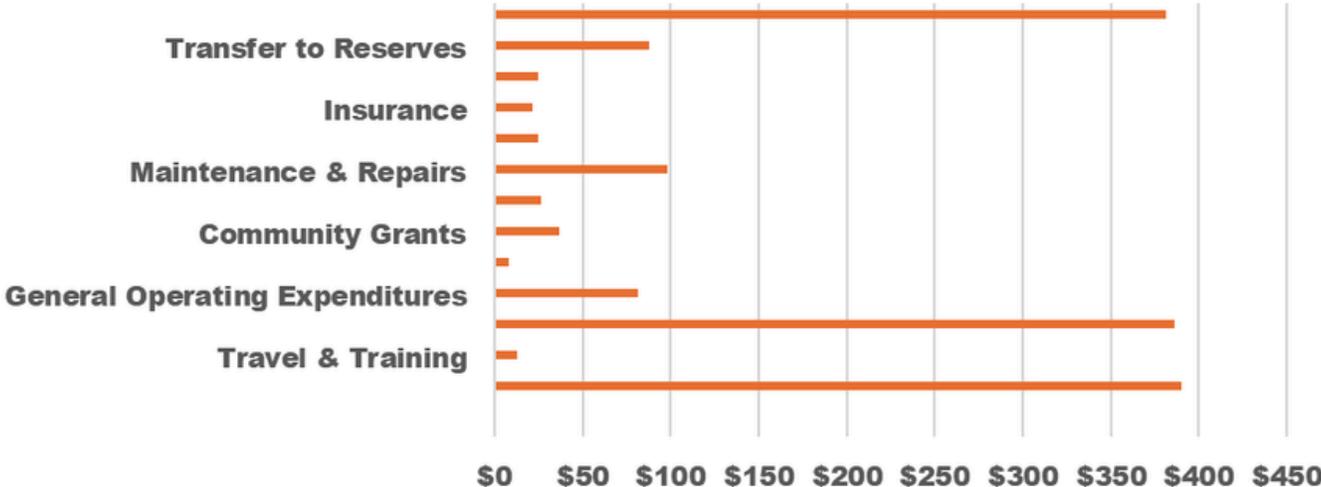
Year	Municipal	Police	Total
2025 taxes on \$100,000 assessment	\$555.71	\$119.38	\$675.10
2025 Tax Rate	0.00555711	0.00119384	0.00675095
2026 estimated taxes on \$100,000 assessment	\$576.66	\$129.29	\$704.95
2026 Projected Tax rate	0.0057566	0.0012929	0.0070495
\$ annual change	\$19.95	\$9.91	\$29.86
\$ monthly change	\$1.66	\$0.83	\$2.49
% change	3.59%	8.3%	4.42%

The 2026 average assessed value per the Municipal Property Assessment Corporation is \$221,000. Property values have not increased since the last Provincial reassessment.

Using the same information, the impact to the average residential taxpayer is:

Year	Municipal	Police	Total
2025 (average res. Assessment per MPAC=\$219,000)	\$1,217.01	\$261.45	\$1,478.46
2025 Tax Rate	0.00555711	0.00119384	0.00675095
2026 (average res. Assessment per MPAC=\$221,000)	\$1,272.21	\$285.73	\$1,557.94
2026 Projected Tax Rate	0.0057566	0.0012929	0.0070495
\$ annual change	\$55.20	\$24.28	\$79.48
\$ monthly change	\$4.60	\$2.02	\$6.62
% change	4.54%	9.29%	5.38%

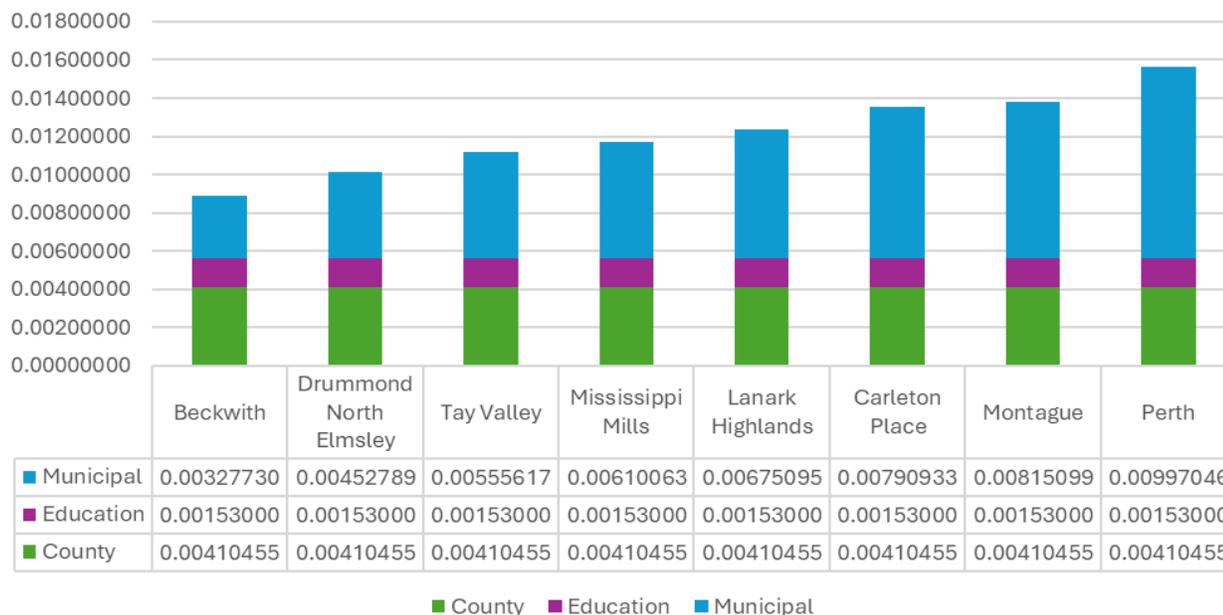
Allocation of Proposed Average 2026 Levy of \$1,558 by Expenditure Type



Municipalities are considered to be service delivery providers; therefore it is common that salaries, benefits and remuneration are one of the higher costs funded from taxation.

Lanark Highlands tax rate was 4th highest in the County in 2025. The Township is geographically large with an extensive road and bridge network, and a primarily residential tax base.

2025 Residential Tax Rates by Lower Tier Municipality



The 2025 municipal tax rates by lower tier, excluding County and School taxes, are provided below for reference. Alongside, the 2026 municipal tax rates and the proposed tax increase (excluding growth) are also presented for comparison.

Municipality	2025 Residential Tax Rate	Municipality	2026 Proposed or Actual Tax Increase
Beckwith	0.327730%	Carleton Place	1.95%
Drummond North Elmsley	0.452789%	Lanark Highlands	3.59%
Tay Valley	0.555617%	Montague	1.43% Operating + 3% Capital
Mississippi Mills	0.610063%	Tay Valley	5.29%
Lanark Highlands	0.675095%	Mississippi Mills	5.41% Operating + 1% Capital
Carleton Place	0.790933%	Drummond North Elmsley	6.98%
Montague	0.815099%	Perth	7.13% Operating + 1% Capital
Perth	0.997046%		

Debt and Reserves

When determining how to pay for the capital program, the Township considers the following options:

- 1) Out of the **current budget** (pay as you go). This means that the **residents of today pay** the full cost. This approach will increase taxes in the current year.
- 2) By **long term financing** (debt). This means that **future residents pay** the majority of the cost, as they are also the ones who benefit from capital items with long lives. This approach smooths tax rate increases over time and allows predictability when budgeting. This approach prevents large spikes in the tax rate when major capital replacement or rehabilitation is required.
- 3) Out of **reserves**. This means that the **residents of the past paid** for the assets through a previous allocation to reserves. This approach could deplete reserves.
- 4) By an **internal financing** arrangement. This means that funds are taken out of reserves in the current year and repaid over time. Again, this means that **future residents pay** the cost of the capital items but it also protects reserves from being depleted and smooths out the tax rate.
- 5) By **other revenue** sources such as fundraising, grants, user fees, etc.

Which option to choose depends on the availability of reserves, grants, other revenues, Council's desire to use long term financing, interest rates, etc.

Debt

Presently, the Township of Lanark Highlands has no long term debt and prior to 2025 had chosen to fund capital projects from reserves, grants and general taxation. Included in the 2025 approved budget and 2026 budget, long term financing (debt) has been utilized for larger capital acquisitions. Included in this for 2026 are fire trucks and village plow

Project	Estimated Annual Repayment
Sheridan Rapids Bridge – to begin in 2026 (4.5%, 20 yrs)	\$115,095
Fire and Plow Trucks – to begin in 2026 (4.5%, 10 years)	\$106,022
2026 Impact	\$221,117
Fire and Plow Trucks – to begin in 2027 (4.5%, 10 years)	\$199,668
2027 Impact	\$199,668
Overall Impact	\$420,785
2025 Internal Annual Repayment Limit (15% per Debt Management Policy)	\$1,067,737
Annual Repayment Room Remaining	\$646,952

Reserves

Reserves are projected to the end of 2026 based on the proposed budget. Note the 2025 year-end is incomplete at this time. It is recommended that any available surplus in the year be placed into reserves to increase the amounts available to fund future projects and programs.

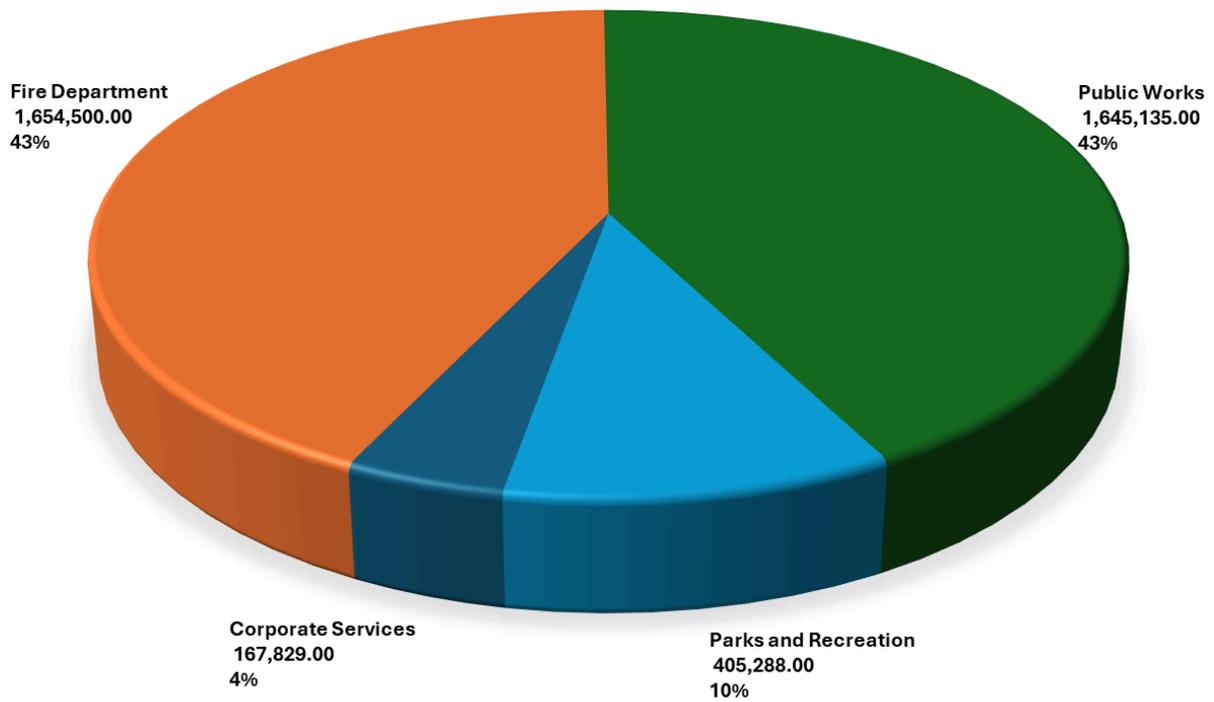
GL Account	RESERVE	Closing Balance 31-Dec-24	Actuals (unaudited)		Closing Balance 31-Dec-25 (Projected)	2026		Closing Balance 31-Dec-26 (Projected)
			2025 Additions	2025 Reductions		2026 Additions (Projected)	2026 Reductions (Projected)	
0880-000000-172	Lanark Highlands Arena	\$ 81,515	\$ -	\$ -	\$ 81,515	\$ -	\$ -	\$ 81,515
0880-000000-187	Frosty Fling Funds	\$ 12,380	\$ -	\$ -	\$ 12,380	\$ -	\$ -	\$ 12,380
2300-000000-169	Insurance	\$ 146,775	\$ -	\$ 26,997	\$ 119,778	\$ -	\$ 10,270	\$ 109,508
2300-000000-170	Surplus / Deficit	\$ 885,436	\$ 481,120	\$ 625,033	\$ 741,523	\$ -	\$ -	\$ 741,523
2300-000000-171	Operating Funds	\$ 539,443	\$ 3,731	\$ 221,378	\$ 321,797	\$ -	\$ 100,000	\$ 221,797
2300-000000-172	Capital Expenditures	\$ 1,117,072	\$ 367,179	\$ 356,904	\$ 1,127,347	\$ 108,300	\$ 404,819	\$ 830,828
2300-000000-173	Road Equipment Replacement	\$ 456,549	\$ 79,166	\$ -	\$ 535,715	\$ 79,166	\$ 21,000	\$ 593,881
2300-000000-174	Recreation	\$ 133,633	\$ 39,500	\$ 101,167	\$ 71,966	\$ 75,000	\$ 85,000	\$ 61,966
2300-000000-175	Microphones/Video	\$ 24,887	\$ -	\$ 24,887	\$ -	\$ -	\$ -	\$ -
2300-000000-176	Master Fire Plan	\$ 42,200	\$ -	\$ -	\$ 42,200	\$ -	\$ -	\$ 42,200
2300-000000-177	CBO Vehicle Replacement	\$ 35,679	\$ -	\$ -	\$ 35,679	\$ -	\$ -	\$ 35,679
2300-000000-178	Recreation Equipment	\$ 595	\$ 35,000	\$ -	\$ 35,595	\$ -	\$ -	\$ 35,595
2300-000000-180	Municipal Modernization Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2300-000000-181	Election Expense	\$ 36,000	\$ 13,500	\$ -	\$ 49,500	\$ -	\$ 49,500	\$ -
2300-000000-183	Vincent Hall Park	\$ 3,116	\$ -	\$ -	\$ 3,116	\$ -	\$ 3,000	\$ 116
2300-000000-184	White Lake Community Centre	\$ 255	\$ -	\$ -	\$ 255	\$ -	\$ -	\$ 255
2300-000000-185	Roads - Crain's Construction Agreement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2300-000000-186	Emergency Generator Building	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000
2300-000000-187	200th Anniversary Reserve	\$ 3,731	\$ -	\$ 3,731	\$ -	\$ -	\$ -	\$ -
2300-000000-188	Gas Tax Infrastructure Projects	\$ 1,575	\$ -	\$ -	\$ 1,575	\$ -	\$ -	\$ 1,575
2300-000000-190	Administration Building	\$ 89,786	\$ -	\$ 83,812	\$ 5,974	\$ -	\$ -	\$ 5,974
2300-000000-192	Lanark Village Museum	\$ 26,246	\$ -	\$ -	\$ 26,246	\$ -	\$ -	\$ 26,246
2300-000000-194	Policing Contingency	\$ 33,503	\$ -	\$ -	\$ 33,503	\$ -	\$ 15,000	\$ 18,503
2300-000000-195	Computer Upgrades	\$ 44,897	\$ 7,000	\$ -	\$ 51,897	\$ 7,000	\$ 42,000	\$ 16,897
2300-000000-196	Water & Sewer	\$ 1,957,991	\$ 189,431	\$ -	\$ 2,147,422	\$ 189,431	\$ -	\$ 2,336,853
2300-000000-197	Legal Costs Tax Sales	\$ 8,238	\$ -	\$ -	\$ 8,238	\$ -	\$ -	\$ 8,238
2300-000000-198	Middleville C.C Well/Septic	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2300-000000-199	Highland Voice	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2300-000000-200	Reserves Re Use Centre	\$ 4,000	\$ -	\$ -	\$ 4,000	\$ -	\$ -	\$ 4,000
2300-000000-201	Cemeteries	\$ 1,970	\$ -	\$ -	\$ 1,970	\$ -	\$ -	\$ 1,970
2331-126000-186	Lanark Highlands - Fire Department	\$ 1,028,873	\$ 150,000	\$ 15,914	\$ 1,162,959	\$ 150,000	\$ 39,000	\$ 1,273,959
2331-126000-187	PPE Equipment	\$ 58,225	\$ 30,000	\$ 32,500	\$ 55,725	\$ 35,000	\$ 37,000	\$ 53,725
2331-126000-188	Fire Hose Replacement	\$ 24,846	\$ -	\$ -	\$ 24,846	\$ 5,000	\$ 8,500	\$ 21,346
2331-126000-189	SCBA	\$ 22,000	\$ -	\$ -	\$ 22,000	\$ 30,000	\$ -	\$ 52,000
	Fire-Tools	\$ -	\$ -	\$ -	\$ -	\$ 12,500	\$ -	\$ 12,500
2381-000000-170	Planning Reserve- OPA	\$ 48,266	\$ 4,000	\$ -	\$ 52,266	\$ 4,000	\$ -	\$ 56,266
2381-000000-172	Planning Reserve- Zoning	\$ 26,839	\$ -	\$ 7,143	\$ 19,696	\$ -	\$ 17,857	\$ 1,839
		\$ 6,906,520	\$ 1,399,627	\$ 1,499,466	\$ 6,806,681	\$ 695,397	\$ 832,946	\$ 6,669,132

2026 Capital Budget

Project Description	Total Cost	Federal Grants	Prov/County Grants	Reserves	Long Term Financing	2026 Net Capital (paid from taxes)	Comments / Notes
						-	
Corporate Services						-	
Asset Management Plan	142,829.00			142,829.00		-	Updated to reflect actuals after 2025 invoices received
Admin Building CO Exhaust Fans Fire Chief Office	25,000.00					25,000.00	
Total Corporate Services	167,829.00	-	-	142,829.00	-	25,000.00	
Fire Department						-	
Protective Equipment	37,000.00			37,000.00		-	
Fire Trucks-2025 Chassis plus remainder of trucks	1,570,000.00				1,570,000.00	-	Two trucks ordered in 2024, delivery 2026
Hose and Nozzles	8,500.00			8,500.00		-	
Forestry Pumps (3)	39,000.00			39,000.00		-	
Total Fire Department	1,654,500.00	-	-	84,500.00	1,570,000.00	-	
Roads & Public Works							
Heaters in McDonalds Corners Garage - 2025 Carryforward	21,000.00			21,000.00		-	
Road Resurfacing-Snye Rd. from Loves Gate to 1.7 km	417,000.00	125,000.00	189,462.00			102,538.00	Grants are OCIF and CCBF
Capital to be approved at a later date	85,000.00					85,000.00	Originally for Traffic Count Study, this \$85,000 in capital is expected to be used by Public Works but the specific project will be discussed after a staff report is presented to council regarding the Traffic Count Study.
Electronic Fuel Management System-McDonald's Corner	36,500.00					36,500.00	
Joe's Lake Sand Dome Replacement	172,650.00			172,650.00		-	
Sheridan Rapids Bridge Guard Rails - 2025 Carryforward	25,000.00				25,000.00	-	Guard rails approved in 2025 - to be completed in 2026
Village Plow Truck with Tailgate Spreader	490,485.00				490,485.00	-	
Village Plow Truck - 2025 Carryforward	397,500.00				397,500.00	-	Approved in 2025 - to be received/paid in 2026
Total Roads & Public Works	1,645,135.00	125,000.00	189,462.00	193,650.00	912,985.00	224,038.00	
Parks & Recreation							
Watson's Corners Community Hall	277,288.00		139,282.00	59,340.00		78,666.00	Reduced by 2025 Actuals (Grant is CSRIF)
Clyde Boardwalk Drawings - 2025 Carryforward	30,000.00			30,000.00		-	Work started in 2025 - to be completed in 2026
Pick Up Truck (to be approved at a later date)	85,000.00			85,000.00		-	Staff report to be presented at a later date. Due to this being funded from reserves, it does not have a direct impact on the 2026 tax rate.
Recreation Scheduling Software	10,000.00					10,000.00	
Vincent Hall Lights	3,000.00			3,000.00		-	Moved from operating to capital to fund with reserves
Total Parks & Recreation	405,288.00	-	139,282.00	177,340.00	-	88,666.00	
Total	3,872,752.00	125,000.00	328,744.00	598,319.00	2,482,985.00	337,704.00	

This figure depicts the proportions of capital budget needs by department:

2026 Capital Budget by Department



**Township of Lanark Highlands 2026 Budget Summary
Council**

	A	B	C=A+B	D=C/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits	148,875	2,798	151,673	1.88%	Remuneration and benefits
Travel & Training	5,000	- 2,000	3,000	-40.00%	Conventions & Travel
Materials & Contracts	6,000	-	6,000	0.00%	Legal Fees
General Operating Expenditures	14,700	3,800	18,500	25.85%	Increase is computer costs, post election training events
Telephone					
Community Grants					
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)					
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves					
Debt Repayments					
Capital					
Total Expenditures	174,575	4,598	179,173	2.63%	
Funding:					
Grants					
User Fees					
Other Fees & Charges					
Transfers from Reserves					
Transfers from Reserve Funds					
Total Revenues					
Net	174,575	4,598	179,173	2.63%	

Township of Lanark Highlands 2026 Draft Operating Budget							
Line #	2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	Change over 2025	Notes	
Council							
Expenditures							
1	\$ 130,312.76	\$ 128,595.00	\$ 130,994.00	\$ 2,399.00	2%		
2	\$ 2,541.07	\$ 2,510.00	\$ 2,554.00	\$ 44.00	2%		
3	\$ 11,535.72	\$ 11,575.00	\$ 11,789.00	\$ 214.00	2%		
4	\$ 4,081.11	\$ 6,195.00	\$ 6,336.00	\$ 141.00	2%		
5	\$ 513.28	\$ 1,000.00	\$ 1,000.00	\$ -	0%		
6	\$ -	\$ 6,000.00	\$ 6,000.00	\$ -	0%		
7	\$ 930.37	\$ 2,500.00	\$ 500.00	-\$ 2,000.00	-80%		
8	\$ 159.86	\$ 600.00	\$ 600.00	\$ -	0%		
9	\$ -	\$ 1,000.00	\$ 3,000.00	\$ 2,000.00	200%	Council setup-Chromebooks	
10	\$ 3,290.49	\$ 7,000.00	\$ 7,500.00	\$ 500.00	7%	Zoom webinar, Escribe, Youtube Connector \$2885	
11	\$ 3,008.56	\$ 2,500.00	\$ 2,500.00	\$ -	0%		
12	\$ 737.88	\$ 1,400.00	\$ 1,400.00	\$ -	0%		
13	\$ 53.48	\$ 1,200.00	\$ 2,500.00	\$ 1,300.00	108%	Training-New Council	
14	\$ 550.00	\$ 2,500.00	\$ 2,500.00	\$ -	0%	Remembrance Day and Donation	
15	\$ -	\$ -	\$ -	\$ -	0%		
16	\$ 157,714.58	\$ 174,575.00	\$ 179,173.00	\$ 4,598.00	3%		

**Township of Lanark Highlands 2026 Budget Summary
Corporate Services**

	A	B	C=A+B	D=C/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits	825,064	21,021	846,085	2.55%	Salary & Benefits
Travel & Training	15,000	6,700	21,700	44.67%	
Materials & Contracts	172,650	- 5,650	167,000	-3.27%	Legal, Audit, Consulting, Cleaning, service delivery review, strat plan implementation
General Operating Expenditures	96,080	21,910	117,990	22.80%	Health & Safety, Office Supplies, bank charges, etc.
Community Grants	-	-	-	0.00%	
Telephone	16,000	500	16,500	3.13%	
Fuel & Oil	-	-	-	0.00%	
Maintenance & Repairs (facilities, fleet)	44,000	- 12,000	32,000	-27.27%	Building Maintenance
Utilities (heat, hydro)	25,500	-	25,500	0.00%	
Insurance	168,730	10,270	179,000	6.09%	
Transfer to Reserves	108,300	-	108,300	0.00%	Future capital
Debt Repayments					
Capital	115,000	52,829	167,829	45.94%	Refer to Capital Budget
Total Expenditures	1,586,324	95,580	1,681,904	6.03%	
Funding:					
Grants	7,500	7,500	15,000	100.00%	WSIB Health & Safety Excellence Funding
User Fees	-	-	-	0.00%	
Other Fees & Charges	28,650	50	28,700	0.17%	
Transfers from Reserves	140,150	12,949	153,099	9.24%	
Transfers from Reserve Funds	-	-	-	-	
Total Revenues	176,300	20,499	196,799	11.63%	
Net	1,410,024	75,081	1,485,105	5.32%	

Township of Lanark Highlands							
2026 Draft Operating Budget							
Line		2025	2025	2026	\$ Change	% Change	Notes
#		Unaudited Actuals	Budget	Budget	over	over	
					2025	2025	
CORPORATE SERVICES							
Revenue							
1	REVENUE - TAX CERTIFICATES	\$ 6,715.00	\$ 4,200.00	\$ 4,200.00	\$ -	0%	
2	REV NSF CHARGES	\$ 535.00	\$ 100.00	\$ 100.00	\$ -	0%	
3	REV COMMISSIONER FEES	\$ 298.75	\$ 200.00	\$ 200.00	\$ -	0%	
4	CORP OVERHEAD - RENTALS	\$ 13,673.00	\$ 22,000.00	\$ 22,000.00	\$ -	0%	Storm and Rogers Towers
5	REV - PHOTOCOPIES/FAX	\$ 1,140.69	\$ 300.00	\$ 500.00	\$ 200.00	67%	
6	REVENUE MISCELLANEOUS FEES	\$ 110.00	\$ 350.00	\$ 200.00	\$ -150.00	-43%	
7	REVENUE GRANT	\$ -	\$ -	\$ 15,000.00	\$ 15,000.00	100%	WSIB Health & Safety Excellence
8	OTHER REV - LOTTERY LICENCES	\$ 994.05	\$ 1,500.00	\$ 1,500.00	\$ -	0%	
9	CORP OVERHEAD - TRANSFER FR RESERVE	\$ 26,996.56	\$ 45,150.00	\$ 10,270.00	\$ -34,880.00	-77%	
10	Total Revenue	\$ 50,463.05	\$ 73,800.00	\$ 53,970.00	\$ -19,830.00	-27%	
Expenditures							
11	WAGES- CORPORATE SERVICES	\$ 619,987.99	\$ 657,121.00	\$ 662,868.00	\$ 5,747.00	1%	
12	HEALTH - CORPORATE SERVICES	\$ 45,921.09	\$ 30,420.00	\$ 30,499.00	\$ 79.00	0%	
13	EHT - CORPORATE SERVICES	\$ 12,901.99	\$ 7,733.00	\$ 12,926.00	\$ 5,193.00	67%	
14	WSIB - CORPORATE SERVICES	\$ 18,699.34	\$ 18,350.00	\$ 18,525.00	\$ 175.00	1%	
15	OMERS - CORPORATE SERVICES	\$ 67,623.77	\$ 68,540.00	\$ 68,497.00	\$ -43.00	0%	
16	CPP - CORPORATE SERVICES	\$ 27,635.04	\$ 27,475.00	\$ 29,517.00	\$ 2,042.00	7%	
17	EI - CORPORATE SERVICES	\$ 10,025.15	\$ 10,825.00	\$ 11,134.00	\$ 309.00	3%	
18	LTD-CORPORATE SERVICES	\$ -	\$ 4,600.00	\$ 12,119.00	\$ 7,519.00	163%	
19	RECRUITMENT	\$ 4,703.02	\$ 5,000.00	\$ 5,000.00	\$ -	0%	
20	EMPLOYEE APPRECIATION	\$ 5,976.28	\$ 6,000.00	\$ 6,500.00	\$ 500.00	8%	
21	CORPORATE LEGAL	\$ 56,383.30	\$ 50,000.00	\$ 50,000.00	\$ -	0%	
22	CORPORATE AUDIT FEES	\$ 70,122.94	\$ 50,000.00	\$ 50,000.00	\$ -	0%	
23	CONSULTING	\$ 47,074.17	\$ 41,650.00	\$ 40,000.00	\$ -1,650.00	-4%	\$10,000 general, \$30,000 service delivery review
24	MUNICIPAL JOINT HEALTH & SAFETY	\$ 6,536.04	\$ 7,700.00	\$ 7,700.00	\$ -	0%	
25	CORPORATE - ALARM	\$ -	\$ 550.00	\$ 550.00	\$ -	0%	
26	CORPORATE TELEPHONE	\$ 18,131.82	\$ 16,000.00	\$ 16,000.00	\$ -	0%	
27	CORPORATE PRINTING	\$ 183.17	\$ 2,500.00	\$ 2,000.00	\$ -500.00	-20%	
28	CORPORATE ADVERTISING	\$ 2,350.68	\$ 3,000.00	\$ 2,800.00	\$ -200.00	-7%	
29	CORPORATE SERVICE/RENTAL AGREEMENTS	\$ 19,752.17	\$ 14,000.00	\$ 20,000.00	\$ 6,000.00	43%	Postage Machine, Shredding, Photocopier
30	CORPORATE TRAINING/SEMINARS/CONVENTIONS-	\$ 10,780.14	\$ 12,000.00	\$ 12,000.00	\$ -	0%	
31	CORPORATE POSTAGE/COURIER	\$ 14,365.85	\$ 9,500.00	\$ 20,000.00	\$ 10,500.00	111%	
32	CORPORATE OFFICE SUPPLIES	\$ 9,097.12	\$ 14,500.00	\$ 14,500.00	\$ -	0%	
33	CORPORATE FOOD/BEVERAGES	\$ 3,780.72	\$ 2,500.00	\$ 3,300.00	\$ 800.00	32%	
34	CORPORATE MEMBERSHIPS	\$ 9,645.59	\$ 10,000.00	\$ 10,000.00	\$ -	0%	MFOA, AMCT, OMTRA, AMO, MROO, CPC, OGRA, MEPCO, BIDDINGO, CPA Ontario
35	CORPORATE EQUIPMENT/FURNITURE	\$ 32,869.67	\$ 25,000.00	\$ 21,500.00	\$ -3,500.00	-14%	Staff desks, chairs, furniture
36	CORPORATE- TRAVEL EXPENSES	\$ 1,109.25	\$ 3,000.00	\$ 2,000.00	\$ -1,000.00	-33%	
37	CORPORATE- MEALS	\$ 615.97	\$ 800.00	\$ -	\$ -800.00	-100%	
38	CORP OVERHEAD - TAX SALES - LEGAL	\$ -	\$ -	\$ -	\$ -	0%	Recovered through tax sale process
39	CORP OVERHEAD - CLEANING CONTRACT	\$ 16,523.64	\$ 17,000.00	\$ 17,000.00	\$ -	0%	
40	CORP OVERHEAD - BLDG MTC	\$ 41,525.84	\$ 42,000.00	\$ 30,000.00	\$ -12,000.00	-29%	front garden, general maintenance, building alarm
41	CORP OVERHEAD - CLEANING SUPPLIES	\$ 2,109.94	\$ 2,000.00	\$ 2,000.00	\$ -	0%	
42	CORP OVERHEAD - HYDRO	\$ 14,371.14	\$ 13,500.00	\$ 13,500.00	\$ -	0%	
43	CORP OVERHEAD - HEAT	\$ 10,598.27	\$ 12,000.00	\$ 12,000.00	\$ -	0%	
44	CORP OVERHEAD - INSURANCE	\$ 181,428.40	\$ 168,730.00	\$ 179,000.00	\$ 10,270.00	6%	Municipal Insurance, Cyber Insurance, estimated-partially offset by insurance reserve
45	CORP OVERHEAD - BANK SERVICE CHARGES	\$ 3,943.61	\$ 3,500.00	\$ 3,840.00	\$ 340.00	10%	
46	TAX WRITE OFF - OWN SHARE	\$ 7.31	\$ -	\$ -	\$ -	0%	
47	CELL PHONE	\$ 250.74	\$ 530.00	\$ 500.00	\$ -30.00	-6%	
48	ACCESSIBILITY REQUIREMENTS	\$ 5,300.68	\$ 5,000.00	\$ 5,000.00	\$ -	0%	Automatic Door openers
49	CORPORATE SERVICES TRANSFER TO RESERVES	\$ 188,256.39	\$ 108,300.00	\$ 108,300.00	\$ -	0%	Capital
50	STRATEGIC PLAN IMPLEMENTATION	\$ -	\$ -	\$ 10,000.00	\$ 10,000.00	100%	
51	CORPORATE CLOTHING	\$ 1,359.26	\$ -	\$ 3,000.00	\$ 3,000.00	100%	
52	BAD DEBTS	\$ -	\$ -	\$ -	\$ -	0%	
53	CORPORATE SERVICES-NET CAPITAL	\$ 20,000.00	\$ 12,500.00	\$ 25,000.00	\$ 12,500.00	100%	
54	Total Expenditures	\$ 1,601,947.49	\$ 1,483,824.00	\$ 1,539,075.00	\$ 55,251.00	4%	

**Township of Lanark Highlands 2026 Budget Summary
Elections**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits	-	8,500	8,500	100.00%	
Travel & Training	-	500	500	100.00%	
Materials & Contracts					
General Operating Expenditures	-	40,500	40,500	100.00%	2026 Election
Community Grants					
Telephone					
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)					
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves	13,500	- 13,500	-	-100.00%	
Debt Repayments					
Capital					
Total Expenditures	13,500	36,000	49,500	266.67%	
Funding:					
Grants					
User Fees					
Other Fees & Charges					
Transfers from Reserves	-	49,500	49,500	100.00%	2026 Election
Transfers from Reserve Funds					
Total Revenues	-	49,500	49,500	100.00%	
Net	13,500	- 13,500	-	-100.00%	

Township of Lanark Highlands 2026 Draft Operating Budget							
Line #		2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	% Change over 2025	Notes
Elections							
Revenue							
1	ELECTIONS - NOMINATION FUNDS	\$ -	\$ -	\$ -	\$ -	0%	
2	ELECTIONS - TRANSFER FROM RESERVE	\$ -	\$ -	\$ 49,500.00	\$ 49,500.00	100%	
3	Total Revenue	\$ -	\$ -	\$ 49,500.00	\$ 49,500.00	100%	
Expenditures							
4	ELECTIONS - SALARY/WAGES	\$ -	\$ -	\$ 8,500.00	\$ 8,500.00	100%	
5	ELECTIONS - OFFICE SUPPLIES	\$ -	\$ -	\$ 1,000.00	\$ 1,000.00	100%	
6	ELECTIONS - TRAVEL EXPENSES	\$ -	\$ -	\$ 500.00	\$ 500.00	100%	
7	ELECTIONS - MISC	\$ -	\$ -	\$ 1,500.00	\$ 1,500.00	100%	
8	ELECTIONS - ELECTION SUPPLIES	\$ 1,831.68	\$ -	\$ 38,000.00	\$ 38,000.00	100%	
9	ELECTIONS - TRANSFER TO RESERVE	\$ 13,500.00	\$ 13,500.00	\$ -	-\$ 13,500.00	-100%	
10	ELECTIONS - RENTAL OF PREMISES	\$ -	\$ -	\$ -	\$ -	-	
11	Total Expenditures	\$ 15,331.68	\$ 13,500.00	\$ 49,500.00	\$ 36,000.00	267%	

**Township of Lanark Highlands 2026 Budget Summary
IT**

	A	B	C=A+B	D=C/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits					
Travel & Training					
Materials & Contracts					
General Operating Expenditures	188,000	- 23,000	165,000	-12.23%	Hardware, Software, Probased web
Community Grants					
Telephone					
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)					
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves	7,000	-	7,000	0.00%	Laptops, docking station for election
Debt Repayments					
Capital					
Total Expenditures	195,000	- 23,000	172,000	-11.79%	
Funding:					
Grants					
User Fees					
Other Fees & Charges					
Transfers from Reserves	-	42,000	42,000	100.00%	
Transfers from Reserve Funds					
Total Revenues	-	42,000	42,000	100.00%	
Net	195,000	- 65,000	130,000	-33.33%	

Township of Lanark Highlands 2025 Draft Operating Budget							
Line #	2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	% Change over 2025	Notes	
Information Technology							
Revenue							
1	IT- TRANSFER FROM RESERVE	\$ -	\$ -	\$ -	0%		
2	TRANSFER FROM RESERVE	\$ -	\$ -	\$ 42,000.00	100%	Offset Probased Web from 2025	
3	Total Revenue	\$ -	\$ -	\$ 42,000.00	100%		
Expenditures							
4	COMPUTER HARDWARE MAINT	\$ -	\$ 5,000.00	\$ -	-100%		
5	IT - RENTALS/LEASES	\$ 1,521.31	\$ -				
6	COMPUTER SOFTWARE	\$ 3,111.57	\$ -				
7	COMPUTER SUPPORT	\$ 155,378.66	\$ 120,000.00	\$ 120,000.00	0%	ESPACE/Novipro, Munisoft, Adobe, Microsoft office 365, GIS,ESCRIBE, cyber security and vulnerability scans, email and network security	
8	WEB SITE SERVICES	\$ 2,853.07	\$ 42,000.00	\$ 42,000.00	0%	Probased Web carry over from 2025	
9	WIRELESS NEWTWORK	\$ 7,825.73	\$ -	\$ -	0%		
10	IT - COMPUTER HARDWARE	\$ 17,250.69	\$ 21,000.00	\$ 3,000.00	-86%	Laptops, docking stations, UPS back ups, internet upgrades etc.	
11	IT - TRANSFER TO RESERVES	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	0%	For Council laptops-2026 election	
12	Total Expenditures	\$ 194,941.03	\$ 195,000.00	\$ 172,000.00	-12%		

**Township of Lanark Highlands 2026 Budget Summary
Fire Department**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits	512,312	- 5,125	507,187	-1.00%	Includes Chief, Volunteers, Training Officer, FPO
Travel & Training	46,000	14,660	60,660	31.87%	
Materials & Contracts	17,500	11,300	28,800	64.57%	Automatic Aid
General Operating Expenditures	126,500	15,244	141,744	12.05%	Office Supplies, Computer, Postage, etc. 2026 Includes H&S equipment-offset by grant of \$65,844
Community Grants					
Telephone /Internet/Communications	28,750	1,500	30,250	5.22%	
Fuel & Oil	12,500	-	12,500	0.00%	
Maintenance & Repairs (facilities, fleet)	126,000	6,250	132,250	4.96%	Buildings, Fleet, PPE, Snowplowing
Utilities (heat, hydro)	14,500	500	15,000	3.45%	
Insurance	17,000	- 800	16,200	-4.71%	Volunteer Insurance
Transfer to Reserves	180,000	52,500	232,500	29.17%	Future Capital and PPE
Debt Repayments		56,192	56,192	100.00%	
Capital	507,500	1,147,000	1,654,500	226.01%	Refer to capital budget
Total Expenditures	1,588,562	1,299,221	2,887,783	81.79%	
Funding:					
Grants	40,422	33,422	73,844	82.68%	Fire Protection Grant, ROOTS Grant
User Fees					
Bank Financing	455,000	1,115,000	1,570,000	245.05%	
Other Fees & Charges	18,000	6,550	24,550	36.39%	Burn permits, MTO recovery
Transfers from Reserves	32,500	52,000	84,500	160.00%	
Transfers from Reserve Funds					
Total Revenues	545,922	1,206,972	1,752,894	221.09%	
Net	1,042,640	92,249	1,134,889	8.85%	

Township of Lanark Highlands 2026 Draft Operating Budget							
Line		2025	2025	2026	\$ Change	% Change	Notes
#		Unaudited Actuals	Budget	Budget	over	over	
					2025	2025	
	Fire						
	Revenue						
1	GRANTS	\$ 40,783.53	\$ 40,422.00	\$ 73,844.00	\$ 33,422.00	83%	Fire Protection Grant and ROOTS Grant
2	FIRE - PERMITS & FEES / SMOKE CO ALARMS	\$ 4,980.00	\$ 1,000.00	\$ 4,000.00	\$ 3,000.00	300%	Burn permits.com
3	OTHER REVENUE - MISC	\$ 9,879.81	\$ 2,000.00	\$ 1,000.00	\$ -1,000.00	-50%	MTO recovery
4	FIRE - BYLAWS - FINES - MNR	\$ 4,298.98	\$ 5,000.00	\$ 5,550.00	\$ 550.00	11%	
5	AUTOMATIC AID - TAY VALLEY / DNE----AUTO	\$ 10,000.00	\$ 10,000.00	\$ 14,000.00	\$ 4,000.00	40%	
6	SALE OF LAND	\$ 65,500.00	\$ -	\$ -	\$ -	0%	
7	Total Revenue	\$ 135,442.32	\$ 58,422.00	\$ 98,394.00	\$ 39,972.00	68%	
	Expenditures						
8	WAGES - FIRE DEPT - ADMINISTRATION	\$ 169,247.11	\$ 247,240.00	\$ 229,052.00	\$ -18,188.00	-7%	Removed 40% PW admin previously included-now in PW budget
9	WAGES - FIRE DEPT - HONORARIUMS	\$ 210,153.62	\$ 197,000.00	\$ 210,000.00	\$ 13,000.00	7%	Costing based on average plus COLA increase
10	HEALTH - FIRE - ADMINISTRATION	\$ 8,615.07	\$ 10,777.00	\$ 9,681.00	\$ -1,096.00	-10%	
11	EHT - FIRE	\$ 6,604.57	\$ 8,650.00	\$ 9,000.00	\$ 350.00	4%	
12	WSIB - FIRE DEPT	\$ 4,650.04	\$ 7,245.00	\$ 7,390.00	\$ 145.00	2%	
13	OMERS - FIRE	\$ 16,795.10	\$ 25,925.00	\$ 24,072.00	\$ -1,853.00	-7%	
14	CPP - FIRE DEPT	\$ 6,185.16	\$ 9,560.00	\$ 9,732.00	\$ 172.00	2%	
15	EI - FIRE DEPT	\$ 2,240.90	\$ 3,915.00	\$ 3,558.00	\$ -357.00	-9%	
16	LTD - FIRE DEPT	\$ -	\$ 2,000.00	\$ 4,702.00	\$ 2,702.00	135%	
17	FIRE - HONORARIUMS	\$ 809.95					
18	FIRE - EMPLOYEE APPRECIATION	\$ 3,349.16	\$ 3,000.00	\$ 6,000.00	\$ 3,000.00	100%	Christmas party & Spouse Appreciation summer event
19	FIRE - SOFTWARE	\$ 3,689.82	\$ 4,000.00	\$ 4,000.00	\$ -	0%	Fire Pro and whos responding
20	FIRE - COMPUTER SUPPORT / SOFTWARE	\$ 4,070.40	\$ 4,100.00	\$ 4,100.00	\$ -	0%	burnpermits.com credits
21	FIRE CHIEF/STN CELL PHONE	\$ 500.38	\$ 1,350.00	\$ 1,350.00	\$ -	0%	Allowance for 2 lhfs phones
22	FIRE STATIONS - BUILDING MAINTENANCE	\$ 25,345.13	\$ 28,000.00	\$ 26,500.00	\$ -1,500.00	-5%	Station 1,2,3, 4 - \$5,000EA (washroom repairs, wall repairs, siding and eve repair), garage door service, softner installation
23	FIRE - SEMINARS/CONVENTIONS----SEMINARS/	\$ 1,612.53	\$ 2,500.00	\$ 2,500.00	\$ -	0%	Chief to attend Conference and tradeshow
24	FIRE - TRAINING	\$ 31,607.81	\$ 42,000.00	\$ 57,160.00	\$ 15,160.00	36%	7 FF in 1001 Level (L and 1072 (external new recruit) \$21,000. Officer 1, Incident Safety Office NFPA 1521, Rothwell Mill training centre improvements. NFPA 1002, Pump Operations, DZ, inspector training
25	FIRE - MNR SERVICES	\$ 13,619.07	\$ 13,500.00	\$ 6,300.00	\$ -7,200.00	-53%	As per appendix A of Comprehensive Protection Charges to Land Types in MNR Agreement, COLA increase
26	FIRE - OFFICE SUPPLIES	\$ 2,817.21	\$ 3,250.00	\$ 4,250.00	\$ 1,000.00	31%	Includes 4 Stations, Training room chairs \$2,000
27	FIRE - TRAVEL EXPENSES	\$ -	\$ 1,500.00	\$ 1,000.00	\$ -500.00	-33%	
28	FIRE - MEALS	\$ 1,768.40	\$ 2,000.00	\$ 2,100.00	\$ 100.00	5%	LHFS Incidents
29	FIRE - PROFESSIONAL FEES/DUES/MEMBERSHIP	\$ 1,727.02	\$ 2,150.00	\$ 2,150.00	\$ -	0%	
30	FIRE - MEDICAL EQUIPMENT SUPPLIES	\$ 3,894.57	\$ 5,000.00	\$ 5,000.00	\$ -	0%	Medical Equipment to be and replaced due to expiry dates.
31	FIRE - PREVENTION/EDUCATION	\$ 3,662.37	\$ 6,000.00	\$ 6,000.00	\$ -	0%	
32	FIRE - DISPATCH/COMMUNICATION(LICENCE/PA	\$ 8,646.37	\$ 10,000.00	\$ 10,000.00	\$ -	0%	ISED
33	FIRE - DRY HYDRANT - MTC	\$ 7,468.45	\$ 10,000.00	\$ 10,000.00	\$ -	0%	Robertson Lake hydrant to be completed in 2026. Offset by grant \$8,000
34	FIRE - SMALL TOOLS	\$ 18,167.09	\$ 17,000.00	\$ 20,800.00	\$ 3,800.00	22%	Modernization of tools, pressure washer, Forestry Equipment, Pike poles, flashlights
35	FIRE - AUTOMATIC AID AGREEMENT	\$ 13,910.00	\$ 17,500.00	\$ 17,500.00	\$ -	0%	McNab Braeside standby agreement and Mississippi Mills Automatic aid.
36	FIRE - HEALTH AND SAFETY EQUIPMENT	\$ 42,247.60	\$ 45,000.00	\$ 77,844.00	\$ 32,844.00	73%	Offset by grant of \$65,844
37	FIRE - BRANDING/PROFESSIONALISM	\$ 6,898.18	\$ 6,000.00	\$ 6,000.00	\$ -	0%	
38	FIRE - MISCELLANEOUS MATERIALS	\$ 1,507.19	\$ 3,000.00	\$ 3,000.00	\$ -	0%	
39	FIRE - PROMOTIONAL MATERIAL(ADS)	\$ 424.16	\$ 1,500.00	\$ 2,000.00	\$ 500.00	33%	Zamboni Ad
40	FIRE - INSURANCE	\$ 16,127.64	\$ 17,000.00	\$ 16,200.00	\$ -800.00	-5%	VFIS
41	FIRE - PPE - MAINTENANCE	\$ 15,052.58	\$ 21,000.00	\$ 21,000.00	\$ -	0%	PPE 3rd party inspect, air bottle filling-currently completed by DNE/CP, tool/ladder inspections
42	FIRE - VEHICLE - FUEL	\$ 218.48	\$ 12,500.00	\$ 12,500.00	\$ -	0%	
43	FIRE - VEHICLE - MAINTENANCE	\$ 45,740.15	\$ 48,000.00	\$ 50,000.00	\$ 2,000.00	4%	15 Apparatus in fleet (plus 1 UTV), 5 Pump tests, new tires on multiple vehicles
44	FIRE - EQUIPMENT - MAINTENANCE	\$ 17,857.65	\$ 18,000.00	\$ 18,000.00	\$ -	0%	
45	ALARM/SECURITY	\$ 634.98	\$ 2,000.00	\$ 2,000.00	\$ -	0%	
46	TELEPHONE	\$ 3,272.50	\$ 2,000.00	\$ 2,000.00	\$ -	0%	
47	INTERNET	\$ 1,780.80	\$ 2,400.00	\$ 2,200.00	\$ -200.00	-8%	4 stations
48	COMMUNICATIONS EQUIPMENT	\$ 12,858.61	\$ 13,000.00	\$ 14,700.00	\$ 1,700.00	13%	Portables, pagers, batteries, portable mics
49	HYDRO	\$ 5,843.95	\$ 7,000.00	\$ 7,000.00	\$ -	0%	
50	HEAT	\$ 7,310.72	\$ 7,500.00	\$ 8,000.00	\$ 500.00	7%	Past years with 4 stations
51	SNOWPLOWING	\$ 5,779.97	\$ 10,000.00	\$ 6,750.00	\$ -3,250.00	-33%	Based on 25 Weather events - Stn 2, 4 Including Dry Hydrants and Station 1 dry hydrants completed by P&R, Station 3 dry hydrants are contracted out
52	FIREFIGHTERS LICENCE AND MEDICALS	\$ -	\$ -	\$ 1,500.00	\$ 1,500.00	100%	Firefighter license medicals
53	FIRE TRANSFER TO RESERVES-SCBA	\$ 50,000.00	\$ 30,000.00	\$ 30,000.00	\$ -	0%	SCBA annual requirements for 10 yr. replacement
54	FIRE TRANSFER TO RESERVES-FLEET	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ -	0%	Based on fleet replacement plan
55	FIRE TRANSFER TO RESERVES-HOSE	\$ -	\$ -	\$ 5,000.00	\$ 5,000.00	100%	includes nozzles
56	FIRE TRANSFER TO RESERVES-PPE	\$ -	\$ -	\$ 35,000.00	\$ 35,000.00	100%	Helmets, bunker gear, gloves, boots, coveralls
57	FIRE TRANSFER TO RESERVES-RESCUE TOOLS	\$ -	\$ -	\$ 12,500.00	\$ 12,500.00	100%	New technical rescue budget-auto extraction
58	FIRE- NET CAPITAL	\$ 19,585.24	\$ 20,000.00	\$ -	\$ -20,000.00	-100%	
59	FIRE-LONG- TERM DEBT REPAYMENTS	\$ -	\$ -	\$ 56,192.00	\$ 56,192.00	100%	Fire Truck, 10 yrs @4.5% starting in 2026
60	Total Expenditures	\$ 974,297.70	\$ 1,101,062.00	\$ 1,233,283.00	\$ 132,221.00	12%	

**Township of Lanark Highlands 2026 Budget Summary
Police**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits					
Travel & Training					
Materials & Contracts	1,110,839	122,192	1,233,031	11.00%	OPP Contract
General Operating Expenditures	20,177	- 12,627	7,550	-62.58%	Ride Program, Memberships, Minor Capital
Community Grants					
Telephone /Internet/Communications					
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)					
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves					
Debt Repayments					
Capital					
Total Expenditures	1,131,016	109,565	1,240,581	9.69%	
Funding:					
Taxation	1,105,250	109,565	1,214,815	9.91%	Increase to Policy Levy
Grants	9,766	-	9,766	0.00%	Ride Program, Court Security and Prisoner Transportation
User Fees	-	-	-	0.00%	
Bank Financing	-	-	-	0.00%	
Other Fees & Charges	16,000	-	16,000	0.00%	Provincial Offences
Transfers from Reserves	-	-	-	100.00%	
Transfers from Reserve Funds	-	-	-	0%	
Total Revenues	1,131,016	109,565	1,240,581	9.69%	
Net	-	-	-	0.00%	

Township of Lanark Highlands 2026 Draft Operating Budget						
Line #	2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	% Change over 2025	Notes
Police Services						
Revenue						
1	\$ 1,127,312.37	\$ 1,105,250.00	\$ 1,214,815.00	\$ 109,565.00	10%	
2	\$ -	\$ 6,600.00	\$ 6,600.00	\$ -	0%	
3	\$ 1,628.31	\$ 16,000.00	\$ 16,000.00	\$ -	0%	
4	\$ 3,929.00	\$ 3,166.00	\$ 3,166.00	\$ -	0%	
5	\$ 2,909.31	\$ -	\$ -	\$ -	0%	Finger prints, Police Checks and Reports
6	\$ -	\$ -	\$ -	\$ -	100%	
7	\$ 1,135,778.99	\$ 1,131,016.00	\$ 1,240,581.00	\$ 109,565.00	10%	
Expenditures						
8	\$ -	\$ -	\$ -	\$ -		
9	\$ -	\$ -	\$ -	\$ -		
10	\$ 1,111,104.53	\$ 1,110,839.00	\$ 1,233,031.00	\$ 122,192.00	11%	
11	\$ -	\$ 6,600.00	\$ 6,600.00	\$ -	0%	
12	\$ -	\$ 12,627.00	\$ -	\$ -12,627.00	-100%	20 Member Board
13	\$ -	\$ 900.00	\$ 900.00	\$ -	0%	
14	\$ -	\$ -	\$ -	\$ -	0%	
15	\$ -	\$ 50.00	\$ 50.00	\$ -	0%	
16	\$ -	\$ -	\$ -	\$ -	0%	
17	\$ 1,111,104.53	\$ 1,131,016.00	\$ 1,240,581.00	\$ 109,565.00	10%	

**Township of Lanark Highlands 2026 Budget Summary
Conservation Authority**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits					
Travel & Training					
Materials & Contracts	45,411	3,189	48,600	7.02%	MVCA
General Operating Expenditures					
Community Grants					
Telephone /Internet/Communications					
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)					
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves					
Debt Repayments					
Capital					
Total Expenditures	45,411	3,189	48,600	7.02%	
Funding:					
Taxation					
Grants					
User Fees					
Bank Financing					
Other Fees & Charges					
Transfers from Reserves					
Transfers from Reserve Funds					
Total Revenues					
Net	45,411	3,189	48,600	7.02%	

Township of Lanark Highlands 2025 Draft Operating Budget							
Line #	2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	% Change over 2025	Notes	
Conservation Authorities							
Expenditures							
1	REQUISITION - MISSISSIPPI VALLEY CONSERVATION	\$ 45,411.11	\$ 45,411.00	\$ 48,600.00	\$ 3,189.00	7%	
2	Total Expenditures	\$ 45,411.11	\$ 45,411.00	\$ 48,600.00	\$ 3,189.00	7%	

Township of Lanark Highlands 2026 Budget Summary Building Department

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits	119,820	43,114	162,934	35.98%	CBO and Building Admin.
Travel & Training	11,500	-	11,500	0.00%	
Materials & Contracts					Contract Support
General Operating Expenditures	1,775	-	1,775	0.00%	Office Supplies, Computer, Postage, etc.
Community Grants					
Telephone /Internet/Communications	710	-	710	0.00%	
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)					
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves					
Debt Repayments					
Capital					
Total Expenditures	133,805	43,114	176,919	32.22%	
Funding:					
Grants					
User Fees	60,000	30,000	90,000	50.00%	Building Permits
Bank Financing					
Other Fees & Charges	-	1,000	1,000	100.00%	
Transfers from Reserves					
Transfers from Reserve Funds					
Total Revenues	60,000	31,000	91,000	51.67%	
Net	73,805	12,114	85,919	16.41%	

Township of Lanark Highlands 2026 Draft Operating Budget							
Line #	2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	% Change over 2025	Notes	
Building Services							
Revenue							
1	\$ 73,376.70	\$ 60,000.00	\$ 90,000.00	\$ 30,000.00	50%		
2	\$ 3,185.00	\$ -	\$ 1,000.00	\$ 1,000.00	100%		
3	\$ 76,561.70	\$ 60,000.00	\$ 91,000.00	\$ 31,000.00	52%		
Expenditures							
4	\$ 91,613.32	\$ 93,435.00	\$ 128,167.00	\$ 34,732.00	37%	Full year in 2026	
5	\$ 5,518.90	\$ 5,180.00	\$ 5,179.00	\$ 1.00	0%		
6	\$ 1,865.52	\$ 1,820.00	\$ 2,499.00	\$ 679.00	37%		
7	\$ 2,858.72	\$ 2,740.00	\$ 3,880.00	\$ 1,140.00	42%		
8	\$ 9,901.69	\$ 8,820.00	\$ 13,671.00	\$ 4,851.00	55%		
9	\$ 4,956.31	\$ 4,710.00	\$ 5,341.00	\$ 631.00	13%		
10	\$ 1,724.07	\$ 1,850.00	\$ 1,924.00	\$ 74.00	4%		
11	\$ -	\$ 1,265.00	\$ 2,273.00	\$ 1,008.00	80%		
12	\$ 7,485.00	\$ -	\$ -	\$ -	0%		
13	\$ 232.04	\$ 710.00	\$ 710.00	\$ -	0%		
14	\$ -	\$ 2,500.00	\$ 2,500.00	\$ -	0%		
15	\$ -	\$ 750.00	\$ 750.00	\$ -	0%		
16	\$ 7,490.74	\$ 9,000.00	\$ 9,000.00	\$ -	0%		
17	\$ -	\$ 775.00	\$ 775.00	\$ -	0%	OBOA, Chapter fee, BCIN registry, AMCT	
18	\$ 225.13	\$ 250.00	\$ 250.00	\$ -	0%		
19	\$ 133,871.44	\$ 133,805.00	\$ 176,919.00	\$ 43,114.00	32%		

**Township of Lanark Highlands 2026 Budget Summary
Emergency Measures**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits					
Travel & Training	2,000	-	2,000	0.00%	
Materials & Contracts					
General Operating Expenditures	2,500	- 2,500	-	-100.00%	
Community Grants					
Telephone /Internet/Communications					
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)					
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves					
Debt Repayments					
Capital					
Total Expenditures	4,500	- 2,500	2,000	-55.56%	
Funding:					
Taxation					
Grants					
User Fees					
Bank Financing					
Other Fees & Charges					
Transfers from Reserves					
Transfers from Reserve Funds					
Total Revenues					
Net	4,500	- 2,500	2,000	-55.56%	

Township of Lanark Highlands 2026 Draft Operating Budget						
Line	2025	2025	2026	\$ Change	% Change	Notes
#	Unaudited Actuals	Budget	Budget	over 2025	over 2025	
Emergency Measurers						
Expenditures						
1	EMO - COURSE FEES----SEMINARS/ CONVENTIO	\$ 798.35	\$ 2,000.00	\$ 2,000.00	\$ -	0%
2	EMO - MISC	\$ 335.17	\$ 2,500.00	\$ -	-\$ 2,500.00	-100%
3	EMO - CAPITAL	\$ -	\$ -	\$ -	\$ -	
4	Total Expenditures	\$ 1,133.52	\$ 4,500.00	\$ 2,000.00	-\$ 2,500.00	-56%

Township of Lanark Highlands 2026 Budget Summary Livestock

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits	1,000	-	1,000	0.00%	
Travel & Training	500	-	500	0.00%	
Materials & Contracts		-			
General Operating Expenditures	4,500	-	4,500	0.00%	Livestock claims
Community Grants		-			
Telephone /Internet/Communications		-			
Fuel & Oil		-			
Maintenance & Repairs (facilities, fleet)		-			
Utilities (heat, hydro)		-			
Insurance		-			
Transfer to Reserves		-			
Debt Repayments		-			
Capital		-			
Total Expenditures	6,000	-	6,000	0.00%	
Funding:					
Taxation					
Grants	4,500	-	4,500	0.00%	Loss Reimbursement
User Fees		-			
Bank Financing		-			
Other Fees & Charges		-			
Transfers from Reserves		-			
Transfers from Reserve Funds		-			
Total Revenues	4,500	-	4,500	0.00%	
Net	1,500	-	1,500	0.00%	

Township of Lanark Highlands 2026 Draft Operating Budget						
Line #	2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	% Change over 2025	Notes
Livestock						
Revenue						
1	\$ 355.00	\$ 4,500.00	\$ 4,500.00	\$ -	0%	
2	\$ 355.00	\$ 4,500.00	\$ 4,500.00	\$ -	0%	
Expenditures						
3	\$ -					
4	\$ -	\$ 1,000.00	\$ 1,000.00	\$ -	0%	
5	\$ 305.00	\$ 4,500.00	\$ 4,500.00	\$ -	0%	
6	\$ -	\$ 500.00	\$ 500.00	\$ -	0%	
7	\$ 305.00	\$ 6,000.00	\$ 6,000.00	\$ -	0%	

**Township of Lanark Highlands 2026 Budget Summary
Animal Control/Bylaw**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits					
Travel & Training	-	1,500	1,500	100.00%	By-Law Mileage
Materials & Contracts	19,650	2,350	22,000	11.96%	Pound Agreement, Bylaw Services
General Operating Expenditures	-	2,500	2,500	100.00%	By-Law Legal
Community Grants					
Telephone /Internet/Communications					
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)					
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves					
Debt Repayments					
Capital					
Total Expenditures	19,650	6,350	26,000	32.32%	
Funding:					
Taxation					
Grants					
User Fees					
Bank Financing					
Other Fees & Charges	1,000	-	1,000	0.00%	Dog Licenses
Transfers from Reserves					
Transfers from Reserve Funds					
Total Revenues	1,000	-	1,000	0.00%	
Net	18,650	6,350	25,000	34.05%	

Township of Lanark Highlands 2026 Draft Operating Budget							
Line #		2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	% Change over 2025	Notes
Animal Control/Bylaw Enforcement Revenue							
1	OTHER REVENUE - DOG LICENCES	\$ 855.00	\$ 1,000.00	\$ 1,000.00	\$ -	0%	
2	Total Revenue	\$ 855.00	\$ 1,000.00	\$ 1,000.00	\$ -	0%	
Expenditures							
3	BY-LAW SERVICES EXPENSE	\$ 13,704.98	\$ 15,450.00	\$ 17,500.00	\$ 2,050.00	13%	
4	BY-LAW LEGAL	\$ -	\$ -	\$ 2,500.00	\$ 2,500.00	100%	
5	BY-LAW MILEAGE	\$ -	\$ -	\$ 1,500.00	\$ 1,500.00	100%	
6	PPP - DOG POUND AGREEMENTS	\$ 4,093.72	\$ 4,200.00	\$ 4,200.00	\$ -	0%	
7	PPP - ANIMAL CONTROL - OPERATIONAL EXPEN	\$ 223.70	\$ -	\$ -	\$ -	0%	
8	PPP - ANIMAL CONTROL MATERIALS	\$ -	\$ -	\$ 300.00	\$ 300.00	100%	Dog Tags and Pound
9	Total Expenditures	\$ 18,022.40	\$ 19,650.00	\$ 26,000.00	\$ 6,350.00	32%	

**Township of Lanark Highlands 2026 Budget Summary
Public Works**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits	1,058,613	164,160	1,222,773	15.51%	Salaries & Benefits NEW-FT Operator for 10 months LTD premiums
Travel & Training	3,200	5,550	8,750	173.44%	
Materials & Contracts	855,500	- 133,100	722,400	-15.56%	Winter Control, Dust Control, Gravel, patching, etc.
General Operating Expenditures	129,250	- 25,920	103,330	-20.05%	Office Supplies, Computer, Postage, alarms, small tools etc.
Community Grants	-	-	-	-	
Telephone /Internet/Communications	15,700	7,500	23,200	47.77%	All depots
Fuel & Oil	219,000	- 1,500	217,500	-0.68%	All fleet
Maintenance & Repairs (facilities, fleet)	535,000	209,000	744,000	39.07%	All depots, fleet.
Utilities (heat, hydro)	75,400	- 2,000	73,400	-2.65%	All depots, Street lights
Insurance	-	-	-	0.00%	
Transfer to Reserves	253,475	-	253,475	0.00%	
Debt Repayments	-	164,925	164,925	100.00%	
Capital	3,818,035	- 2,172,900	1,645,135	-56.91%	Refer to capital budget
Total Expenditures	6,963,173	- 1,784,285	5,178,888	-25.62%	
Funding:					
Grants	492,880	26,582	519,462	5.39%	Pits & Quarries, OCIF, CCFB
User Fees	-	-	-	0.00%	
Bank Financing	3,025,035	- 2,112,050	912,985	-69.82%	
Other Fees & Charges	23,750	248	23,998	1.04%	
Transfers from Reserves	316,000	- 22,350	293,650	-7.07%	Fund 1/2 gravel in 2025, 2026 will be funded from taxation
Transfers from Reserve Funds		-			
Total Revenues	3,857,665	- 2,107,570	1,750,095	-54.63%	
Net	3,105,508	323,285	3,428,793	10.41%	

Township of Lanark Highlands							
2026 Draft Operating Budget							
Line		2025	2025	2026	\$ Change	% Change	Notes
#		Unaudited Actuals	Budget	Budget	2025	2025	
Roads Administration							
Revenue							
1	TRANSFER FROM RESERVES	\$ 216,000.00	\$ 216,000.00	\$ 100,000.00	-\$ 116,000.00	-54%	
2	ROADS - COUNTY MAINTENANCE	\$ 3,953.50	\$ 3,750.00	\$ 3,998.00	\$ 248.00	7%	County funds for sidewalk
3	ROADS - OTHERS - MAINTENANCE AGREEMENTS	\$ -	\$ 7,500.00	\$ 7,500.00	\$ -	0%	Bathurst and Iron Mine Roads
4	ROADS - CIVIC ADDRESSING	\$ 5,432.21	\$ 4,000.00	\$ 4,000.00	\$ -	0%	
5	ROADS - ENTRANCE PERMITS	\$ 4,826.00	\$ 5,000.00	\$ 5,000.00	\$ -	0%	
6	PROV. GRANT - PITS & QUARRIES	\$ 199,319.31	\$ 205,000.00	\$ 205,000.00	\$ -	0%	
7	ROADS - REBATE PTO'S/RDS MISC	\$ 272.19	\$ 1,000.00	\$ 1,000.00	\$ -	0%	This is Holly Transportation
8	ROADS-EORN REVENUE	\$ 4,851.40	\$ 2,500.00	\$ 2,500.00	\$ -	0%	
9	ROADS-DEV CHARGES	\$ -	\$ -	\$ -	\$ -	0%	
10	SALE OF LAND	\$ 8,151.34	\$ -	\$ -	\$ -	0%	
11	Total Revenue	\$ 442,805.95	\$ 444,750.00	\$ 328,998.00	-\$ 115,752.00	-26%	
Expenditures							
12	BRIDGES - MISC	\$ -	\$ 3,000.00	\$ -	-\$ 3,000.00	-100%	Cleaning off sand and salt
13	CULVERTS - MISC.	\$ 9,539.20	\$ 10,000.00	\$ 10,000.00	\$ -	0%	
14	ROADSIDE MOWING - MISC	\$ 16,780.48	\$ 17,000.00	\$ 19,000.00	\$ 2,000.00	12%	Tender process
15	BRUSHING - MISC.	\$ 69,978.32	\$ 70,000.00	\$ 70,000.00	\$ -	0%	Annual line item
16	DITCHING - MISC.	\$ 33,858.09	\$ 30,000.00	\$ 35,000.00	\$ 5,000.00	17%	Annual line item
17	CATCH BASIN CLEAN OUT	\$ -	\$ 5,000.00	\$ 5,000.00	\$ -	0%	
18	FENCING - MISC.	\$ -	\$ 2,000.00	\$ 2,000.00	\$ -	0%	
19	WEED CONTROL - MISC.	\$ 3,928.34	\$ 10,000.00	\$ 5,000.00	-\$ 5,000.00	-50%	Intent to spot spray, education, hand pulling
20	ASPHALT REPAIR - MATERIAL	\$ 29,627.09	\$ 30,000.00	\$ 30,000.00	\$ -	0%	
21	SWEEPING - MISC	\$ 7,695.79	\$ 5,500.00	\$ 8,500.00	\$ 3,000.00	55%	
22	SIDEWALK/CURB REPAIR - MISC.	\$ 8,399.65	\$ 3,000.00	\$ 3,000.00	\$ -	0%	
	GRAVEL PATCH - MATERIAL	\$ 2,975.99	\$ -	\$ -	\$ -	0%	
23	GRAVEL MAINTENANCE (FROM CAPITAL)	\$ 437,263.31	\$ 412,000.00	\$ 440,000.00	\$ 28,000.00	7%	Maintenance gravel
24	CLASS 5 AND 6 ROAD REPAIRS	\$ 15,427.66	\$ 30,000.00	\$ 30,000.00	\$ -	0%	
25	TREE REVIEW AND REMOVAL	\$ 3,519.88	\$ 8,000.00	\$ 8,000.00	\$ -	0%	
26	DUST CONTROL - MATERIAL	\$ 136,580.71	\$ 120,000.00	\$ 140,000.00	\$ 20,000.00	17%	
27	SAFETY DEVICES - MISC	\$ 1,461.42	\$ 1,000.00	\$ 2,000.00	\$ 1,000.00	100%	
28	SIGNS - MATERIAL	\$ 12,655.78	\$ 3,500.00	\$ 3,500.00	\$ -	0%	
29	GUIDE RAILS - MISC.	\$ 15,236.02	\$ 20,000.00	\$ 17,500.00	-\$ 2,500.00	-13%	
30	LINE PAINTING	\$ 17,167.20	\$ 10,000.00	\$ 10,000.00	\$ -	0%	
31	BEAVER CONTROL - MISC.	\$ 1,985.00	\$ 9,500.00	\$ 9,500.00	\$ -	0%	
32	SAND/SALT - MATERIAL	\$ 310,996.96	\$ 180,000.00	\$ 185,400.00	\$ 5,400.00	3%	
33	WINTER CONTRACTS	\$ 124,796.78	\$ 150,000.00	\$ 154,500.00	\$ 4,500.00	3%	
34	CIVIC ADDRESSING	\$ 4,502.88	\$ 7,000.00	\$ 5,000.00	-\$ 2,000.00	-29%	

Township of Lanark Highlands 2026 Draft Operating Budget							
Line #		2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	% Change over 2025	Notes
Roads Administration							
Expenditures Cont.							
35	CELL PHONE / PAGER	\$ 783.90	\$ 1,800.00	\$ 1,800.00	\$ -	0%	
36	TRAINING/SEMINARS/CONVE	\$ 2,559.27	\$ 3,000.00	\$ 3,500.00	\$ 500.00	17%	
37	OFFICE SUPPLIES	\$ 3,435.13	\$ 1,500.00	\$ 1,500.00	\$ -	0%	Office furniture combined into this code
38	LOG BOOKS	\$ -	\$ -	\$ 2,500.00	\$ 2,500.00	100%	
39	TRAVEL EXPENSE	\$ 372.46	\$ 200.00	\$ 250.00	\$ 50.00	25%	
40	MEMBERSHIPS	\$ 1,437.60	\$ 1,500.00	\$ 1,500.00	\$ -	0%	OACETT, CRS application
41	ADVERTISING	\$ 2,485.02	\$ 4,000.00	\$ 4,000.00	\$ -	0%	Tenders, ERA notices, job postings
42	GASOLINE STOCK	\$ 32,886.04	\$ 45,000.00	\$ 40,000.00	\$ -5,000.00	-11%	
43	DIESEL STOCK	\$ 160,230.12	\$ 170,000.00	\$ 170,000.00	\$ -	0%	
44	OIL & FLUIDS & ACETYLENE	\$ 7,679.76	\$ 4,000.00	\$ 7,500.00	\$ 3,500.00	88%	
45	WAGES - PUBLIC WORKS	\$ 789,614.81	\$ 847,155.00	\$ 965,032.00	\$ 117,877.00	14%	40% PW admin reallocated from Fire
46	HEALTH - PUBLIC WORKS	\$ 43,101.02	\$ 37,532.00	\$ 44,454.00	\$ 6,922.00	18%	
47	EHT - PUBLIC WORKS	\$ 17,073.77	\$ 15,780.00	\$ 18,818.00	\$ 3,038.00	19%	
48	WSIB - PUBLIC WORKS	\$ 23,649.16	\$ 23,930.00	\$ 28,322.00	\$ 4,392.00	18%	
49	OMERS - PUBLIC WORKS	\$ 72,180.83	\$ 69,405.00	\$ 83,048.00	\$ 13,643.00	20%	
50	CPP - PUBLIC WORKS	\$ 42,772.54	\$ 42,120.00	\$ 50,507.00	\$ 8,387.00	20%	
51	EI - PUBLIC WORKS	\$ 17,721.74	\$ 17,435.00	\$ 19,892.00	\$ 2,457.00	14%	
52	LTD-PUBLIC WORKS	\$ -	\$ 5,256.00	\$ 12,700.00	\$ 7,444.00	142%	
53	DEPOT 1 LANARK - TELEPHONE	\$ 4,435.87	\$ 7,500.00	\$ 7,500.00	\$ -	0%	All depots
54	DEPOT 1 LANARK - BLDG MAINT.	\$ 2,217.78	\$ 2,000.00	\$ 2,000.00	\$ -	0%	
55	DEPOT 1 LANARK - HYDRO	\$ 14,239.48	\$ 17,000.00	\$ 14,500.00	\$ -2,500.00	-15%	All depots
56	DEPOT 2 MCDONALDS - ALARM / SECURITY	\$ 445.40	\$ 1,250.00	\$ 1,000.00	\$ -250.00	-20%	All depots
57	DEPOT 2 MCDONALDS - INTERNET	\$ 1,119.36	\$ 1,400.00	\$ 1,400.00	\$ -	0%	All Depots
58	DEPOT 2 MCDONALDS - BLDG MAINT	\$ 11,401.68	\$ 2,500.00	\$ 2,500.00	\$ -	0%	
59	DEPOT 2 MCDONALDS - SMALL TOOLS	\$ 1,646.83	\$ 5,000.00	\$ 3,000.00	\$ -2,000.00	-40%	All Depots
60	DEPOT 2 MCDONALDS - HEAT	\$ 28,506.84	\$ 25,000.00	\$ 25,000.00	\$ -	0%	All Depots
61	DEPOT 2 MCDONALDS - SUPPLIES	\$ 44,329.98	\$ 36,000.00	\$ 30,000.00	\$ -6,000.00	-17%	All Depots
62	DEPOT 3 MIDDLEVILLE - BLDG MAINT	\$ 10,424.03	\$ 5,000.00	\$ 10,000.00	\$ 5,000.00	100%	
63	DEPOT 4 TATLOCK - BLDG MAINT	\$ -	\$ 1,000.00	\$ 500.00	\$ -500.00	-50%	
64	DEPOT 5 JOES LAKE - BLDG MAINT	\$ 12,779.32	\$ 10,000.00	\$ -	\$ -10,000.00	-100%	
65	DEPOT 6 WHITE LAKE - BLDG MAINT	\$ 919.85	\$ -	\$ 1,000.00	\$ 1,000.00	100%	
66	STREET LIGHTS - DALHOUSIE	\$ 6,346.81	\$ 5,000.00	\$ 5,500.00	\$ 500.00	10%	
67	STREET LIGHTS - LANARK TWP	\$ 4,702.86	\$ 5,000.00	\$ 5,000.00	\$ -	0%	
68	STREET LIGHTS - LANARK VILLAGE	\$ 19,843.26	\$ 20,000.00	\$ 20,000.00	\$ -	0%	
69	STREET LIGHTS - LAVANT	\$ 1,522.54	\$ 1,700.00	\$ 1,700.00	\$ -	0%	
70	STREET LIGHTS - N SHERBROOKE	\$ 1,518.53	\$ 1,700.00	\$ 1,700.00	\$ -	0%	
71	ROADS - CLOTHING ALLOWANCE	\$ 13,038.46	\$ 12,500.00	\$ 16,000.00	\$ 3,500.00	28%	
72	ROADS - LEGAL FEES	\$ 82.83	\$ 5,000.00	\$ 2,500.00	\$ -2,500.00	-50%	
73	ROADS - ENGINEERING/SURVEY	\$ 27.92	\$ 7,000.00	\$ 5,000.00	\$ -2,000.00	-29%	
74	ROADS-CONFERENCE/COURSE/TRAINING----SEMI	\$ 3,691.17	\$ 7,500.00	\$ 5,000.00	\$ -2,500.00	-33%	
75	ROADS - RADIOS/AIR TIME/TELEPHONE	\$ 12,045.09	\$ 5,000.00	\$ 12,500.00	\$ 7,500.00	150%	2 way radios (annual cost)
76	ROADS - MISC	\$ 9,212.10	\$ 3,500.00	\$ 7,500.00	\$ 4,000.00	114%	
77	GPS ANNUAL COSTS	\$ -	\$ -	\$ 13,330.00	\$ 13,330.00	100%	
78	STREET LIGHTING-ELECTRICAL REPAIRS	\$ -	\$ 5,000.00	\$ -	\$ -5,000.00	-100%	
79	ROADS - TRANSFER TO RESERVE	\$ 658,595.00	\$ 253,475.00	\$ 253,475.00	\$ -	0%	includes W&S loan repayments of \$174,309
80	ROADS - NET CAPITAL	\$ 305,450.28	\$ 405,120.00	\$ 224,038.00	\$ -181,082.00	-45%	
81	ROADS-LONG-TERM DEBT REPAYMENTS	\$ -	\$ -	\$ 164,925.00	\$ 164,925.00	100%	Plow Truck 10 yrs @4.5%, Sheridan Rapids Bridges 20 yrs @4.5%. Repayment starting in 2026
82	VEHICLE REPAIRS - UNALLOCATED	\$ 360,458.22	\$ 250,000.00	\$ 250,000.00	\$ -	0%	
83	LICENCES	\$ 25,323.75	\$ 23,000.00	\$ 23,000.00	\$ -	0%	
84	GLENAYR BUILDING	\$ 796.77	\$ -	\$ -	\$ -	0%	
85	Total Expenditures	\$ 4,039,506.73	\$ 3,550,258.00	\$ 3,757,791.00	\$ 207,533.00	6%	

**Township of Lanark Highlands 2026 Budget Summary
Lanark Village Waste and Recycling**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits		-			
Travel & Training		-			
Materials & Contracts	47,100	- 47,100		-100.00%	This is no longer separated out as the cost is now included as a waste management charge, not being paid by property tax.
General Operating Expenditures					
Community Grants					
Telephone /Internet/Communications					
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)					
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves					
Debt Repayments					
Capital					
Total Expenditures	47,100	- 47,100	-	-100.00%	
Funding:					
Tax Levy	47,100	- 47,100	-	-100.00%	This is no longer separated out as the cost is now included as a waste management charge, not being paid by property tax.
Grants					
User Fees					
Bank Financing					
Other Fees & Charges					
Transfers from Reserves					
Transfers from Reserve Funds					
Total Revenues	47,100	- 47,100	-	-100.00%	
Net	-	-	-	0.00%	

Township of Lanark Highlands 2026 Draft Operating Budget							
Line #		2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	% Change over 2025	Notes
	Lanark Village Waste and Recycling Levy Revenue						
1	TAXATION-LANARK VILLAGE LEVY	\$ -	\$ 47,100.00	\$ -	-\$ 47,100.00	-100%	Actuals included in Waste Management Charge GL account. This account was used when the Township was still using Special Area Rates, which was discontinued in 2025.
2	Total Revenue	\$ -	\$ 47,100.00	\$ -	-\$ 47,100.00	-100%	
	Expenditures						
3	COLLECTION - SERVICE AGREEMENTS (LANARK	\$ 53,496.60	\$ 47,100.00	\$ -	-\$ 47,100.00	-100%	
4	Total Expenditures	\$ 53,496.60	\$ 47,100.00	\$ -	-\$ 47,100.00	-100%	

**Township of Lanark Highlands 2026 Budget Summary
Recycling and Waste Services**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits	33,197	4,054	37,251	12.21%	
Travel & Training	500	-	500	0.00%	
Materials & Contracts	961,162	- 31,092	930,070	-3.23%	
General Operating Expenditures	9,000	- 1,000	8,000	-11.11%	
Community Grants					
Telephone /Internet/Communications	1,800	-	1,800	0.00%	All sites
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)	76,500	- 5,000	71,500	-6.54%	
Utilities (heat, hydro)	4,500	350	4,850	7.78%	All sites
Insurance					
Transfer to Reserves					
Debt Repayments					
Capital					
Total Expenditures	1,086,659	- 32,688	1,053,971	-3.01%	
Funding:					
Tax Levy					
Grants	2,500	-	2,500	0.00%	Switch to CMO
User Fees	758,300	140,400	898,700	18.52%	Household Waste, Tipping Fees
Bank Financing					
Other Fees & Charges	139,250	3,250	142,500	2.33%	Switch to CMO
Transfers from Reserves					
Transfers from Reserve Funds					
Total Revenues	900,050	143,650	1,043,700	15.96%	
Net	186,609	- 176,338	10,271	-94.50%	

Township of Lanark Highlands 2026 Draft Operating Budget							
Line #		2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	% Change over 2025	Notes
Recycling and Waste Services							
Revenue							
1	GARBAGE COLLECTION - TIPPING FEES	\$ 76,304.52	\$ 80,000.00	\$ 80,000.00	\$ -	0%	
2	GRANT-COUNTY OF LANARK	\$ 7,500.00	\$ -	\$ -	\$ -	0%	
3	MISCELLANEOUS REVENUE	\$ 10,000.00	\$ -	\$ -	\$ -	0%	
4	HOUSEHOLD HAZARDOUS WASTE-TAY VALLEY	\$ 176.32	\$ -	\$ -	\$ -	0%	
5	REVENUE - COMPOSTERS	\$ -	\$ 100.00	\$ -	\$ 100.00	-100%	
6	REVENUE - BLUE BOXES	\$ -	\$ 100.00	\$ -	\$ 100.00	-100%	
7	RECYCLING REIMBURSEMENT	\$ 43,814.45	\$ 28,000.00	\$ 35,000.00	\$ 7,000.00	25%	E waste, EPRA, Product Care
8	REVENUE - MISC.	\$ 12,934.88	\$ 10,000.00	\$ 10,000.00	\$ -	0%	Tires and Scrap Metal
9	BRUSH DROP OFF AT WASTE SITES	\$ -	\$ 2,500.00	\$ -	\$ 2,500.00	-100%	
10	RECYCLING REFUND - STEWARDSHIP ONT	\$ 52,868.03	\$ 2,500.00	\$ 2,500.00	\$ -	0%	Will only be AMS
11	MATTRESS COLLECTION PROGRAM	\$ -	\$ 7,500.00	\$ 7,500.00	\$ -	0%	
12	CMO REMITTANCE FOR BB DEPOT OPERATIONS	\$ 46,786.14	\$ 91,050.00	\$ 90,000.00	\$ 1,050.00	-1%	
13	WASTE MANAGEMENT CHARGES- HOUSEHOLD WASTE	\$ 722,728.73	\$ 678,300.00	\$ 818,700.00	\$ 140,400.00	21%	
14	Total Revenue	\$ 973,113.07	\$ 900,050.00	\$ 1,043,700.00	\$ 143,650.00	16%	
Expenditures							
15	WAGES - WASTE- MTCE	\$ 21,971.69	\$ 26,500.00	\$ 30,326.00	\$ 3,826.00	14%	
16	HEALTH - WASTE DEPT	\$ 1,017.06	\$ 1,300.00	\$ 1,280.00	\$ 20.00	-2%	
17	EHT - WASTE	\$ 461.39	\$ 520.00	\$ 595.00	\$ 75.00	14%	
18	WSIB - WASTE STAFF	\$ 711.31	\$ 775.00	\$ 889.00	\$ 114.00	15%	
19	OMERS - WASTE STAFF	\$ 1,992.26	\$ 2,382.00	\$ 1,845.00	\$ 537.00	-23%	
20	CPP - WASTE DEPT	\$ 1,161.88	\$ 950.00	\$ 1,325.00	\$ 375.00	39%	
21	EI - WASTE DEPT	\$ 525.32	\$ 610.00	\$ 692.00	\$ 82.00	13%	
22	LTD-WASTE DEPT	\$ -	\$ 160.00	\$ 299.00	\$ 139.00	87%	
23	LANDFILL MONITORING	\$ 119,260.74	\$ 77,500.00	\$ 76,395.00	\$ 1,105.00	-1%	All Sites
24	MCDONALD'S CORNERS LANDFILL EXPANSION	\$ -	\$ -	\$ 83,475.00	\$ 83,475.00	100%	
25	SNYE ROAD ENGINEERING	\$ -	\$ -	\$ 49,440.00	\$ 49,440.00	100%	
26	ROBERTSON LAKE AND FLOWER STATION MONITORING APPLICATION	\$ -	\$ -	\$ 3,710.00	\$ 3,710.00	100%	
27	ROBERTSON LAKE CAZ	\$ -	\$ -	\$ 10,510.00	\$ 10,510.00	100%	
28	TELEPHONE	\$ -	\$ 1,800.00	\$ 1,800.00	\$ -	0%	All Sites
29	MONITORING WELL REPAIRS/NEW WELLS	\$ -	\$ 5,000.00	\$ 5,000.00	\$ -	0%	
30	WASTE SITES - HYDRO	\$ -	\$ 3,500.00	\$ 3,850.00	\$ 350.00	10%	All Sites
31	SITE MAINTENACE	\$ 718.68	\$ 1,500.00	\$ 1,500.00	\$ -	0%	
32	MCDONALDS CORNERS-WASTE COVER MATERIAL	\$ 55,084.21	\$ 70,000.00	\$ 70,000.00	\$ -	0%	
33	SITE 4 MCDONALDS - SUPPLIES, STUDIES, HEAT, HYDRO	\$ 10.16	\$ 500.00	\$ 500.00	\$ -	0%	
34	SITE 5 MIDDLEVILLE - SUPPLIES, STUDIES, HEAT, HYDRO	\$ 60.39	\$ 500.00	\$ 500.00	\$ -	0%	
35	WASTE SITE CONTRACT - ROBERT ALEXANDER	\$ 670,143.98	\$ 552,962.00	\$ 482,690.00	\$ 70,272.00	-13%	Less hauling and supply of bins (WST-2024-13)
36	WASTE COVER EVENTS	\$ -	\$ 120,000.00	\$ -	\$ 120,000.00	-100%	Placement and Cover event by contractor
37	WASTE - ADVERTISING / PROMOTIONAL MATERI	\$ -	\$ 1,000.00	\$ 1,000.00	\$ -	0%	
38	WASTE - TRAINING / SEMINARS / CONVENTIONS	\$ 18.91	\$ 500.00	\$ 500.00	\$ -	0%	
39	WASTE - OFFICE SUPPLIES	\$ 198.43	\$ 5,500.00	\$ 5,500.00	\$ -	0%	Tipping fee books and inspection diaries
40	WASTE - MISCELLANEOUS	\$ 3,810.39	\$ 2,500.00	\$ 3,500.00	\$ 1,000.00	40%	
41	MATTRESS COLLECTION PROGRAM	\$ 9,194.59	\$ 7,500.00	\$ 7,500.00	\$ -	0%	
42	PORTABLE WASHROOM RENTAL	\$ 3,121.20	\$ 5,500.00	\$ 5,500.00	\$ -	0%	All sites
43	WASTE LEGAL/SUPPORT	\$ -	\$ 2,500.00	\$ 2,500.00	\$ -	0%	
44	LOG BOOKS/SUPPLIES/SIGNAGE	\$ 1,749.25	\$ 2,500.00	\$ 2,500.00	\$ -	0%	
45	BRUSHING CHIPPING	\$ 57,317.61	\$ 60,000.00	\$ 60,000.00	\$ -	0%	
46	HOUSEHOLD HAZARDOUS WASTE- DISPOSAL CONT	\$ 19,855.93	\$ 32,000.00	\$ 32,000.00	\$ -	0%	
47	REMOVAL - PROCESSING CHARGE OVWR	\$ 3,393.34	\$ -	\$ -	\$ -	0%	
48	NON ELIGIBLE SOURCES PICKUP	\$ 2,839.08	\$ 5,700.00	\$ 5,850.00	\$ 150.00	3%	Emterra
49	NON ELIGIBLE SOURCES PICKUP DEPOT	\$ -	\$ -	\$ 6,000.00	\$ 6,000.00	100%	
50	WASTE-TRANSFER TO RESERVES	\$ -	\$ 95,000.00	\$ 95,000.00	\$ -	0%	Landfill Closure Costs
51	WASTE- NET CAPITAL	\$ 21,118.50	\$ -	\$ -	\$ -	0%	
52	SITE 3 LANARK VILLAGE - PAYMT. IN LIEU	\$ 9,694.42	\$ -	\$ -	\$ -	0%	
53	SITE 4 MCDONALDS - TELEPHONE	\$ 861.73	\$ -	\$ -	\$ -	0%	
54	SITE 4 MCDONALDS - HYDRO	\$ 2,723.87	\$ -	\$ -	\$ -	0%	
55	SITE 5 MIDDLEVILLE - TELEPHONE	\$ 859.96	\$ -	\$ -	\$ -	0%	
56	SITE 5 MIDDLEVILLE - HYDRO	\$ 573.15	\$ -	\$ -	\$ -	0%	
57	Total Expenditures	\$ 995,736.30	\$ 1,086,659.00	\$ 1,053,971.00	\$ 32,688.00	-3%	

**Township of Lanark Highlands
Waste Management Levy/ Charges**

If Commerical Pickup Discontinued

2026 Levies/ Charges:

Total Waste Management Expenses Budgeted	\$ 1,053,971.00	
Less revenues	\$ 225,000.00	
Less amount coming from taxation	\$ 10,271.00	
Less Village Curbside Collection	\$ 55,636.51	
	<u>\$ 763,063.49</u>	
Total properties in Lanark Highlands	3,752	<i>Residential only</i>
Fee for properties outside of Village	\$ 203.38	

Village Curbside Collection	\$ 55,636.51	
Properties receiving curbside collection	400	<i>Residential only</i>
Additional fees for Village	\$ 139.09	

Fee for Village \$ 342.47

Area	# Properties	Fee	Total
Village	400	\$ 342.47	\$ 136,986.56
Outside of Village	3,352	\$ 203.38	\$ 681,713.44
Total	3,752	\$ 545.84	\$ 818,700.00

Area	2026	2025	Change
Village	\$ 342.47	\$ 289.90	\$ 52.57
Outside of Village	\$ 203.38	\$ 180.11	\$ 23.27
Total	\$ 545.84	\$ 470.01	\$ 75.83

If Commercial Pickup Continues

2026 Levies/ Charges:

Total Waste Management Expenses Budgeted	\$ 1,053,971.00
Less revenues	\$ 225,000.00
Less amount coming from taxation	\$ 10,271.00
Less Village Curbside Collection	\$ 55,636.51
	<u>\$ 763,063.49</u>
Total properties in Lanark Highlands	3,775
Fee for properties outside of Village	\$ 202.14

Village Curbside Collection	Residential	Commerical
Properties receiving curbside collection	\$ 55,636.51	12,211.20
Additional fees for Village	400	23.00
	<u>\$ 139.09</u>	<u>\$ 530.92</u>

Fee for Village \$ 341.23 \$ 733.06

Area	# Properties	Fee	Total
Village	400	\$ 341.23	\$ 136,490.92
Village - Commercial	23	\$ 733.06	\$ 16,860.33
Outside of Village	3,352	\$ 202.14	\$ 677,559.95
Total	3,775	\$ 1,276.42	\$ 830,911.20

Area	2026	2025	Change
Village	\$ 341.23	\$ 289.90	\$ 51.33
Village - Commercial	\$ 733.06	\$ 289.90	\$ 443.16
Outside of Village	\$ 202.14	\$ 180.11	\$ 22.03
Total	\$ 1,276.42	\$ 759.91	\$ 516.51

historically paid same as residential

**Township of Lanark Highlands 2026 Budget Summary
Arena**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits	-	-		0.00%	
Travel & Training	8,000	- 2,500	5,500	-31.25%	
Materials & Contracts	51,748	- 9,000	42,748	-17.39%	
General Operating Expenditures	1,600	100	1,700	6.25%	
Community Grants	-	-	-	0.00%	
Telephone /Internet/Communications	5,360	- 160	5,200	-2.99%	
Fuel & Oil	2,500	- 500	2,000	-20.00%	
Maintenance & Repairs (facilities, fleet)	53,500	- 10,000	43,500	-18.69%	
Utilities (heat, hydro)	88,000	1,500	89,500	1.70%	
Insurance	-	-	-	0.00%	
Transfer to Reserves	-	-	-	0.00%	
Debt Repayments	-	-	-	0.00%	
Capital	-	-	-	0.00%	
Total Expenditures	210,708	- 20,560	190,148	-9.76%	
Funding:					
Grants	-	-	-	0.00%	
User Fees	166,700	- 1,000	165,700	-0.60%	Decrease due to loss in Pepsi machine revenue
Bank Financing	-	-	-	0.00%	
Other Fees & Charges	-	-	-	0.00%	
Transfers from Reserves	-	-	-	0.00%	
Transfers from Reserve Funds	-	-	-		
Total Revenues	166,700	- 1,000	165,700	-0.60%	
Net	44,008	- 19,560	24,448	-44.45%	

Township of Lanark Highlands							
2026 Draft Operating Budget							
Line #		2025	2025	2026	\$ Change over 2025	% Change over 2025	Notes
		Unaudited Actuals	Budget	Budget			
	Arena						
1	ICE RENTAL	\$ 140,921.46	\$ 130,000.00	\$ 130,000.00	\$ -	0%	
2	CANTEEN REVENUE	\$ 34,155.12	\$ 28,400.00	\$ 28,400.00	\$ -	0%	
3	SIGN RENTAL	\$ 1,139.95	\$ 4,700.00	\$ 4,700.00	\$ -	0%	
4	MISCELLANEOUS REVENUE	\$ 18,150.00	\$ -	\$ -	\$ -	0%	
5	PUBLIC SKATING	\$ 3,658.85	\$ 2,600.00	\$ 2,600.00	\$ -	0%	
6	LDCC-PEPSI MACHINE REVENUE	\$ -	\$ 1,000.00	\$ -	-\$ 1,000.00	-100%	
7	TRANSFER FROM RESERVES	\$ -	\$ -	\$ -	\$ -	0%	
8	Total Revenue	\$ 198,025.38	\$ 166,700.00	\$ 165,700.00	-\$ 1,000.00	-1%	
	Expenditures						
9	GENERAL-COMMUNITY CENTRE- - -WASTE COL	\$ -	\$ 2,000.00	\$ 1,000.00	-\$ 1,000.00	-50%	
10	ARENA - HEALTH & SAFETY	\$ 379.08	\$ 2,000.00	\$ 1,000.00	-\$ 1,000.00	-50%	
11	TELEPHONE	\$ 805.36	\$ 1,000.00	\$ 1,000.00	\$ -	0%	
12	INTERNET	\$ 3,758.46	\$ 4,000.00	\$ 3,500.00	-\$ 500.00	-13%	
13	MANAGER'S CELL PHONE	\$ 1,006.88	\$ 360.00	\$ 700.00	\$ 340.00	94%	
14	BUILDING MAINTENANCE	\$ 41,943.50	\$ 30,000.00	\$ 25,000.00	-\$ 5,000.00	-17%	Lift gate inspection due
15	ARENA - SEMINARS/CONVENTIONS/TRAINING	\$ 5,240.26	\$ 6,000.00	\$ 4,500.00	-\$ 1,500.00	-25%	
16	GENERAL-COMMUNITY CENTRE- - -ALARM SYS	\$ 134.32	\$ 300.00	\$ 300.00	\$ -	0%	
17	REG 170 COM CENTRE WATER TEST	\$ 335.82	\$ 448.00	\$ 448.00	\$ -	0%	\$112/quarter
18	OFFICE SUPPLIES	\$ 914.66	\$ 1,000.00	\$ 1,000.00	\$ -	0%	
19	ARENA - MEMBERSHIPS	\$ 592.23	\$ 600.00	\$ 700.00	\$ 100.00	17%	
20	HYDRO - LIGHTS (FRONT)	\$ 11,707.49	\$ 12,000.00	\$ 12,000.00	\$ -	0%	
21	BUILDING - HEAT	\$ 12,813.64	\$ 16,000.00	\$ 17,500.00	\$ 1,500.00	9%	
22	PROPANE - ZAMBONI	\$ 1,776.01	\$ 2,500.00	\$ 2,000.00	-\$ 500.00	-20%	
23	OTHER SERVICES & RENTS	\$ 6,074.84	\$ 7,000.00	\$ 2,000.00	-\$ 5,000.00	-71%	
24	MATERIALS & SUPPLIES	\$ 9,693.39	\$ 9,000.00	\$ 9,000.00	\$ -	0%	Includes \$2,500 for Recreation Committee Expenses
25	HYDRO - PLANT (BACK)	\$ 52,102.67	\$ 60,000.00	\$ 60,000.00	\$ -	0%	
26	ICE PLANT MAINTENANCE	\$ 15,627.73	\$ 15,000.00	\$ 10,000.00	-\$ 5,000.00	-33%	Water treatment, pump, filters
27	ZAMBONI REPAIRS	\$ 17,915.79	\$ 8,500.00	\$ 8,500.00	\$ -	0%	
28	SEPTIC PUMPING	\$ 9,728.38	\$ 10,000.00	\$ 10,000.00	\$ -	0%	
29	GENERAL-COMMUNITY CENTRE- - -ICE PAINT	\$ 2,973.22	\$ 3,500.00	\$ 3,500.00	\$ -	0%	
30	GENERAL-COMMUNITY CENTRE- STAFF CLOTHIN	\$ 1,616.91	\$ 4,500.00	\$ 1,500.00	-\$ 3,000.00	-67%	
31	CANTEEN EXPENSES	\$ 23,538.56	\$ 15,000.00	\$ 15,000.00	\$ -	0%	
32	TRANSFER TO CAPITAL RESERVE	\$ 35,000.00	\$ -	\$ -	\$ -	0%	
33	Total Expenditures	\$ 255,679.20	\$ 210,708.00	\$ 190,148.00	-\$ 20,560.00	-10%	

**Township of Lanark Highlands 2026 Budget Summary
Parks and Recreation**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits	447,145	- 28,623	418,522	-6.40%	Salaries and Benefits
Travel & Training	7,500	- 250	7,250	-3.33%	
Materials & Contracts	27,252	28,280	55,532	103.77%	
General Operating Expenditures	21,876	11,364	33,240	51.95%	Office Supplies, Computer, Postage, etc.
Community Grants	39,927	- 4,364	35,563	-10.93%	Municipal grants, Frosty fling, Community Centres
Telephone /Internet/Communications	1,400	-	1,400	0.00%	
Fuel & Oil	10,000	-	10,000	0.00%	
Maintenance & Repairs (facilities, fleet)	105,000	- 28,500	76,500	-27.14%	Parks, Youth Centre
Utilities (heat, hydro)	16,000	4,600	20,600	28.75%	Parks, Youth Centre
Insurance	-	-	-	0.00%	
Transfer to Reserves	74,500	500	75,000	0.67%	
Debt Repayments	-	-	-	0.00%	
Capital	240,170	165,118	405,288	68.75%	Refer to capital budget
Total Expenditures	990,770	148,125	1,138,895	14.95%	
Funding:					
Grants	59,330	79,953	139,283	134.76%	Remainder of CSRIF grant
User Fees	14,400	900	15,300	6.25%	Ball Diamonds, Tennis Courts
Bank Financing	-	-	-	0.00%	
Other Fees & Charges	13,683	- 7,001	6,682	-51.17%	Frosty Fling, Other
Transfers from Reserves	138,840	38,500	177,340	27.73%	
Transfers from Reserve Funds	-	-	-	0.00%	
Total Revenues	226,253	112,352	338,605	49.66%	
Net	764,517	35,773	800,290	4.68%	

Township of Lanark Highlands							
Line #		2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	% Change over 2025	Notes
	Parks and Recreation						
	Revenue						
	Parks						
1	BALL DIAMOND RENTAL REVENUES	\$ 16,377.40	\$ 14,100.00	\$ 15,000.00	\$ 900.00	6%	
2	BALL DIAMOND CANTEN REVENUES	\$ 300.00	\$ -	\$ -	\$ -	0%	
3	SALE OF EQUIPMENT	\$ 3,069.07	\$ -	\$ -	\$ -	0%	
4	TENNIS COURT RENTAL REVENUES - PARKS	\$ -	\$ 300.00	\$ 300.00	\$ -	0%	
5	PARKS-SALE OF EQUIPMENT	\$ 282.22	\$ -	\$ -	\$ -	0%	
6	OTHER REVENUE	\$ 80.03	\$ 9,500.00	\$ 2,500.00	\$ -7,000.00	-74%	Offset with hydro and propane at halls.
7	WINTER CARNIVAL - RECEIPTS	\$ 4,750.00	\$ 4,183.00	\$ 4,183.00	\$ -	0%	Includes Donations Collected and \$1,000 Council Donation
8	TRANSFER FROM RESERVES	\$ 1,500.00	\$ 1,500.00	\$ -	\$ -1,500.00	-100%	Operating Reserve
9	GRANTS	\$ 6,700.00	\$ -	\$ -	\$ -	0%	
10	Total Revenues	\$ 33,058.72	\$ 29,583.00	\$ 21,983.00	\$ -7,600.00	-26%	
	Expenditures						
11	WAGES	\$ 364,396.17	\$ 362,305.00	\$ 337,875.00	\$ -24,430.00	-7%	P&R + Arena Staff
12	HEALTH	\$ 16,734.42	\$ 9,320.00	\$ 13,322.00	\$ 4,002.00	43%	P&R + Arena Staff
13	EHT	\$ 7,841.97	\$ 7,040.00	\$ 6,590.00	\$ -450.00	-6%	P&R + Arena Staff
14	WSIB	\$ 11,888.96	\$ 10,575.00	\$ 10,225.00	\$ -350.00	-3%	P&R + Arena Staff
15	OMERS	\$ 29,582.76	\$ 34,500.00	\$ 22,718.00	\$ -11,782.00	-34%	P&R + Arena Staff
16	CPP	\$ 17,938.37	\$ 14,940.00	\$ 16,318.00	\$ 1,378.00	9%	P&R + Arena Staff
17	EI	\$ 7,696.10	\$ 7,265.00	\$ 7,260.00	\$ -5.00	0%	P&R + Arena Staff
18	LTD	\$ -	\$ 1,200.00	\$ 4,214.00	\$ 3,014.00	251%	
19	HEALTH & SAFETY	\$ 6,751.76	\$ 7,000.00	\$ 7,000.00	\$ -	0%	AED, Fire Extinguishers, Life Preservers, First Aid
20	COMM SERV - FAC MAN CELL PHONE	\$ 370.93	\$ 600.00	\$ 600.00	\$ -	0%	Cell phone added
21	PARKS & REC TRAINING CONFERENCE SEMINA	\$ 39.68	\$ -	\$ -	\$ -	0%	
22	RECREATION AND CULTURE-PARKS-TRAVEL EXPE	\$ 114.13	\$ 500.00	\$ 250.00	\$ -250.00	-50%	
23	FUEL	\$ 23,535.12	\$ 10,000.00	\$ 10,000.00	\$ -	0%	Split 3 ways, fire, PW use fuel pump as well. Looking into fob system.
24	EQUIPMENT MAINTENANCE	\$ 11,631.43	\$ 12,500.00	\$ 12,500.00	\$ -	0%	Maintenance for parks trailers, lawn mowers, whipper snippers, chain saws, tractor
25	PARKS - MINOR CAPITAL	\$ 9,737.16	\$ 15,000.00	\$ 17,000.00	\$ 2,000.00	13%	Sand, Gravel, Mulch for various gardens, Clyde scoreboard rehab, Vincent ball diamond infield, Vincent hall field lights
26	GENERAL-Rec & CULTURE-PARKS- - Small tools	\$ 5,780.88	\$ 6,000.00	\$ 3,500.00	\$ -2,500.00	-42%	MIG welder
27	GENERAL-Rec & CULTURE-PARKS- - Portable toilets	\$ 20,344.62	\$ 20,000.00	\$ 17,500.00	\$ -2,500.00	-13%	
28	PARK & REC- TREE REMOVAL	\$ 4,998.45	\$ 5,000.00	\$ 5,000.00	\$ -	0%	General tree maintenance all parks
29	PARK & REC-PLAYSTRUCTURE MAINTENANCE	\$ 432.48	\$ 2,000.00	\$ 2,000.00	\$ -	0%	Replace steps leading down, annual safety inspections
30	EQUIPMENT RENTALS	\$ 1,780.39	\$ 2,600.00	\$ 3,000.00	\$ 400.00	15%	Mini ex rentals, scissor lift rental
31	GEN REC - STAFF CLOTHING ALLOWANCE	\$ 2,805.73	\$ 3,000.00	\$ 3,000.00	\$ -	0%	
32	ROBB'S LAKE SWIM PLATFORM	\$ 1,858.31	\$ -	\$ -	\$ -	0%	
33	VEHICLE REPAIRS	\$ 14,541.91	\$ 6,500.00	\$ 8,000.00	\$ 1,500.00	23%	PR-20 tires, general maintenance
34	P&R-DEPOT-TELEPHONE	\$ 897.03	\$ 800.00	\$ 800.00	\$ -	0%	
35	COMMUNITY SERVICES - HYDRO - PARKS DEPOT	\$ 3,713.43	\$ 4,500.00	\$ 4,500.00	\$ -	0%	
36	COMMUNITY SERVICES - HEAT - PARKS DEPOT	\$ 4,234.59	\$ 2,500.00	\$ 4,000.00	\$ 1,500.00	60%	
37	CLYDE BALL PARK - HYDRO	\$ 1,950.62	\$ 2,000.00	\$ 2,000.00	\$ -	0%	
38	PARK SUPPLIES	\$ 14,290.08	\$ 20,000.00	\$ 18,000.00	\$ -2,000.00	-10%	
39	BALL PARK SUPPLIES	\$ 6,795.00	\$ 5,000.00	\$ 6,500.00	\$ 1,500.00	30%	
40	BALL PARK - HYDRO	\$ 1,416.76	\$ 1,500.00	\$ 1,500.00	\$ -	0%	
41	OFFICE SUPPLIES	\$ 1,079.01	\$ 1,000.00	\$ 1,000.00	\$ -	0%	
42	PARKS CAPITAL CLYDE BALL DIAMOND	\$ 34,495.58	\$ -	\$ -	\$ -	0%	
43	WINTER CARNIVAL - OTHER SUPPLIES-FROSTY	\$ 4,749.92	\$ 4,183.00	\$ 4,183.00	\$ -	0%	
44	YOUTH CENTRE - BUILDING MAINTENANCE	\$ 3,761.04	\$ 15,000.00	\$ 7,000.00	\$ -8,000.00	-53%	General maintenance
45	REG 170 - YOUTH CENTRE WATER TEST	\$ 447.76	\$ 448.00	\$ 448.00	\$ -	0%	\$112/quarter
46	YOUTH CENTRE - HYDRO	\$ 1,979.71	\$ 2,500.00	\$ 2,500.00	\$ -	0%	
47	YOUTH CENTRE - HEAT	\$ 1,600.49	\$ 3,000.00	\$ 3,000.00	\$ -	0%	
48	WHITE LAKE RECREATION CENTRE - HYDRO	\$ 1,467.17	\$ 1,100.00	\$ 1,100.00	\$ -	0%	Pickle Ball Court
49	CANNING ST. GARAGE - HEATING	\$ 511.93	\$ -	\$ -	\$ -	#DIV/0!	
50	WHITE LAKE RECREATION CENTRE-HEAT	\$ 2,257.57	\$ -	\$ 2,000.00	\$ 2,000.00	100%	
51	CANNING ST.-HEAT	\$ -	\$ -	\$ -	\$ -	0%	
52	CANNING ST. - BUILDING MAINTENANCE	\$ 4,035.78	\$ 4,300.00	\$ 12,000.00	\$ 7,700.00	179%	Bin rentals, wall repair
53	HALL BUILDING MAINTENANCE	\$ 33,543.73	\$ 16,000.00	\$ 30,000.00	\$ 14,000.00	88%	Tatlock parging, UV bulbs, Generator inspection, lighting, general maintenance
54	SERVICES	\$ -	\$ 5,000.00	\$ -	\$ -5,000.00	-100%	
55	GRANT - MCDONALDS/ELPHIN CC-COMMUNITY FA	\$ 1,825.00	\$ 1,825.00	\$ 1,860.00	\$ 35.00	2%	
56	GRANT-CIVITAN CLUB	\$ -	\$ 1,500.00	\$ 1,500.00	\$ -	0%	Fireworks
57	REG 170 MERA/ CENTENNIAL BEACH WATER TES	\$ 335.82	\$ 448.00	\$ 448.00	\$ -	0%	\$112/quarter
58	GRANT - HOPETOWN SCHOOL CC-COMMUNITY FAC	\$ 1,825.00	\$ 1,825.00	\$ 1,860.00	\$ 35.00	2%	
59	REG 170 HOPETOWN CC WATER TEST--COMMUNIT	\$ 335.82	\$ 448.00	\$ 448.00	\$ -	0%	\$112/quarter
60	GRANT - TATLOCK CC-COMMUNITY FACILITIES-	\$ 3,593.50	\$ 1,825.00	\$ 1,860.00	\$ 35.00	2%	
61	REG 170 TATLOCK WATER TEST--COMMUNITY FA	\$ 335.82	\$ 448.00	\$ 448.00	\$ -	0%	\$112/quarter
62	GRANT - NORTH LAVANT CC-COMMUNITY FACILI	\$ 1,825.00	\$ 1,825.00	\$ 1,860.00	\$ 35.00	2%	
63	REG 170 NORTH LAVANT CC WATER TEST--COMM	\$ 559.70	\$ 448.00	\$ 448.00	\$ -	0%	\$112/quarter
64	GRANT - MIDDLEVILLE CC-COMMUNITY FACILIT	\$ 1,825.00	\$ 1,825.00	\$ 1,860.00	\$ 35.00	2%	
65	REG 170 MIDDLEVILLE CC WATER TEST--COMMU	\$ 335.82	\$ 448.00	\$ 448.00	\$ -	0%	\$112/quarter
66	GRANT - WATSONS CORNERS CC-COMMUNITY FAC	\$ 1,825.00	\$ 1,825.00	\$ 1,860.00	\$ 35.00	2%	
67	REG 170 WATSONS CRNS CC WATER TEST--COMM	\$ 447.76	\$ 448.00	\$ 448.00	\$ -	0%	\$112/quarter
68	GRANT - ROBERTSONS LAKE COMMUNITY CENTRE	\$ 1,825.00	\$ 1,825.00	\$ 1,860.00	\$ 35.00	2%	
69	REG 170 ROBERTSON LAKE T CC WATER TEST--COMM	\$ 447.76	\$ 448.00	\$ 448.00	\$ -	0%	\$112/quarter
70	GRANT - WHITE LAKE CC-COMMUNITY FACILITI	\$ 1,825.00	\$ 1,825.00	\$ 1,860.00	\$ 35.00	2%	
71	REG 170 WHITE LAKE CC WATER TEST--COMMUN	\$ 447.76	\$ 448.00	\$ 448.00	\$ -	0%	\$112/quarter
72	REG 170 - COURIER CHARGE - WATER TEST	\$ 257.85	\$ 240.00	\$ 240.00	\$ -	0%	
73	LANARK VILLAGE BEAUTIFICATION- FLOWER BO	\$ 13,394.13	\$ 13,000.00	\$ 14,000.00	\$ 1,000.00	8%	
74	MUNICIPAL GRANTS	\$ 16,241.02	\$ 16,500.00	\$ 15,000.00	\$ -1,500.00	-9%	Committee recommendation \$15000
75	CSC - (R&C) - ADVERTISING	\$ -	\$ -	\$ 1,000.00	\$ 1,000.00		
76	PARKS & REC-TRANSFER TO RESERVES	\$ 83,000.00	\$ 74,500.00	\$ 75,000.00	\$ 500.00	1%	Arena/Equipment
77	PARKS & REC- NET CAPITAL	\$ -	\$ 43,500.00	\$ 88,666.00	\$ 45,166.00	104%	
78	Total Expenditures	\$ 816,536.69	\$ 794,100.00	\$ 822,273.00	\$ 28,173.00	4%	

**Township of Lanark Highlands 2026 Budget Summary
Library Board**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits					
Travel & Training					
Materials & Contracts					
General Operating Expenditures					
Community Grants	262,982	22,001	284,983	8.37%	Contribution to Library Board
Telephone /Internet/Communications					
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)					
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves					
Debt Repayments					
Capital					
Total Expenditures	262,982	22,001	284,983	8.37%	
Funding:					
Tax Levy					
Grants					
User Fees					
Bank Financing					
Other Fees & Charges					
Transfers from Reserves					
Transfers from Reserve Funds					
Total Revenues					
Net	262,982	22,001	284,983	8.37%	

Township of Lanark Highlands 2026 Draft Operating Budget						
Line #	2025 Unaudited Actuals	2025 Budget	2026 Budget	\$ Change over 2025	% Change over 2025	Notes
Library Board						
Expenditures						
1	\$ 262,982.00	\$ 262,982.00	\$ 284,983.00	\$ 22,001.00	8%	
2	\$ 262,982.00	\$ 262,982.00	\$ 284,983.00	\$ 22,001.00	8%	

**Lanark Highlands Public Library
2026 Budget Proposal**

	Budget 2025	Actuals from Jan 1 - Dec 31, 2025		Budget 2026
		Operating & Capital	Grants & Specified	
Revenues				
Interest earned	2,501.00	2,940.11	-	2,500.00
Donations	5,300.00	7,030.68	12,719.65	5,350.00
Exam proctor	-	175.00	-	-
Fines, lost & damaged books	275.00	463.95	-	275.00
Fundraising	-	-	1,006.20	-
Printing, faxing & copying	1,000.00	1,169.84	-	1,100.00
Province of Ontario	13,599.00	13,599.00	-	13,599.00
Special projects, incl deferred	-	-	88,868.26	-
Twp LH	262,982.00	262,982.00	2,943.58	284,983.00
Total revenues	285,657.00	288,360.58	105,537.69	307,807.00
Reserve transfers	3,184.00	(11,724.92)	1,975.88	3,784.00
Expenses				
Advertising & promotion	650.00	993.34	-	700.00
Audio / visual materials	1,200.00	1,716.05	-	1,200.00
Audit & legal fees	3,000.00	2,544.00	-	3,000.00
Bizhub expenses	1,100.00	822.95	398.74	1,200.00
Building maintenance	5,700.00	12,368.16	-	6,000.00
Computer software & misc	3,200.00	3,368.72	696.44	3,500.00
Computer hardware - capital	2,000.00	2,411.67	1,729.91	2,000.00
e-books (Overdrive)	2,150.00	2,147.64	-	2,200.00
General programs	2,600.00	3,819.23	47,971.40	3,500.00
Internet & telephone expenses	2,400.00	1,853.28	-	2,400.00
Magazines & newspapers	550.00	485.59	-	600.00
Memberships	475.00	578.38	-	475.00
Office & administrative expenses	2,100.00	2,663.51	673.37	2,150.00
Paper books	13,500.00	14,370.64	5,703.56	14,200.00
Processing fees	4,100.00	4,685.88	685.10	4,300.00
Seminars & staff training	700.00	621.02	-	750.00
Service contract - Arnprior Library	1,248.00	1,248.00	-	1,248.00
Small equipment and furnishings	600.00	12,925.47	-	600.00
Wages and employee benefits	235,200.00	230,461.97	45,703.29	254,000.00
Total expenses	282,473.00	300,085.50	103,561.81	304,023.00
	-	-	-	-

2026 Budget Request

~According to widespread feedback, the library is a valuable and valued part of the community~

Summary

Our 2026 budget request:

- Responds to known increases reported to us by our vendors **and are beyond our control**
- Includes funds to provide vacation entitlements to staff
- Accounts for all **minimum COLA, merit and MERC obligations**

Every attempt was made to mitigate this request by:

- **Increasing** projected interest rates, donations and revenue from business services **by 2.5%**
- Continuing our **reliance on grants** to offer core library services
- Maintaining **current service levels**
- **Covering increased costs** of maintaining our capital assets **from capital reserve funds**

The Figures

		\$ amount	% increase
1.	General Increases (<i>building maintenance, books, program supplies</i>)	\$3,201.00	1.22%
2.	Wages (<i>incl MERC, OMERS, merit, COLA, implement vacation entitlements</i>)	\$18,800.00	7.15%
Total Requested Increase from the Township of Lanark Highlands		\$22,001	8.37%

Conclusion

We are committed to fiscal responsibility however we do need to respond to rising costs beyond our control and are legally required to adhere to pay equity guidelines.

We appreciate your time and consideration in this request.

**Township of Lanark Highlands 2026 Budget Summary
Cemeteries**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits					
Travel & Training					
Materials & Contracts	13,500	- 3,350	10,150	-24.81%	Cemetery Materials & Supplies
General Operating Expenditures	425	-	425	0.00%	Fees
Community Grants					
Telephone /Internet/Communications					
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)					
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves					
Debt Repayments					
Capital					
Total Expenditures	13,925	- 3,350	10,575	-24.06%	
Funding:					
Tax Levy					
Grants					
User Fees					
Bank Financing					
Other Fees & Charges					
Transfers from Reserves					
Transfers from Reserve Funds					
Total Revenues					
Net	13,925	- 3,350	10,575	-24.06%	

Township of Lanark Highlands 2026 Draft Operating Budget							
Line		2025	2025	2026	\$ Change	% Change	Notes
#		Unaudited Actuals	Budget	Budget	over 2025	over 2025	
Cemeteries							
Expenditures							
1	CEMETERIES - GRANTS TO CEMETERY BOARDS	\$ -	\$ -	\$ -	\$ -	0%	
2	CEMETERIES - MATERIALS & SUPPLIES	\$ 5,726.69	\$ 13,000.00	\$ 10,000.00	\$ -3,000.00	-23%	
3	CEMETERIES - FEES	\$ 930.00	\$ 425.00	\$ 425.00	\$ -	0%	
4	CEMETERY SUPPLIES	\$ -	\$ 500.00	\$ 150.00	-\$ 350.00	-70%	
5	Total Expenditures	\$ 6,656.69	\$ 13,925.00	\$ 10,575.00	-\$ 3,350.00	-24%	

**Township of Lanark Highlands 2026 Budget Summary
Museums**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
Remuneration, Salaries & Benefits					
Travel & Training					
Materials & Contracts					
General Operating Expenditures					
Community Grants	12,500	-	12,500	0.00%	Middleville and Lanark Village Museums
Telephone /Internet/Communications					
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)	5,000	-	5,000	0.00%	Middleville and Lanark Village Museums
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves	15,122	-	15,122	0.00%	Repay W&S reserve
Debt Repayments					
Capital					
Total Expenditures	32,622	-	32,622	0.00%	
Funding:					
Tax Levy					
Grants					
User Fees					
Bank Financing					
Other Fees & Charges					
Transfers from Reserves	2,500	- 2,500	-	-100.00%	
Transfers from Reserve Funds					
Total Revenues	2,500	- 2,500	-	-100.00%	
Net	30,122	2,500	32,622	8.30%	

Township of Lanark Highlands 2026 Draft Operating Budget							
Line		2025	2025	2026	\$ Change	% Change	Notes
#		Unaudited Actuals	Budget	Budget	over 2025	over 2025	
MUSEUMS							
Revenue							
1	TRANSFER FROM RESERVES	\$ 2,500.00	\$ 2,500.00	\$ -	-\$ 2,500.00	-100%	
2	REVENUE - MIDDLEVILLE MUSEUM GRANT	\$ 2.00				0%	
3	Total Revenue	\$ 2,502.00	\$ 2,500.00	\$ -	-\$ 2,500.00	-100%	
Expenditures							
4	MIDDLEVILLE MUSUEM GRANT (ON HIGHLANDS T	\$ -	\$ -	\$ -	\$ -	0%	
5	GRANT TO MIDDLEVILLE MUSEUM	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ -	0%	
6	MIDDLEVILLE MUSEUM BUILDING MTCE	\$ 443.67	\$ 2,500.00	\$ 2,500.00	\$ -	0%	
7	GRANT TO LANARK VILLAGE MUSEUM	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ -	0%	
8	LANARK VILLAGE MUSEUM - BUILDING MAINT A	\$ 504.99	\$ 2,500.00	\$ 2,500.00	\$ -	0%	
9	DALHOUSIE MUSEUM AND LIBRARY	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ -	0%	
10	MUSEUMS-TRANSFER TO RESERVES	\$ 15,122.00	\$ 15,122.00	\$ 15,122.00	\$ -	0%	Repayment of loan (59300) from W&S reserve at 2% interest for 2024, 2025, 2026 & 2027
11	Total Expenditures	\$ 28,570.66	\$ 32,622.00	\$ 32,622.00	\$ -	0%	

Township of Lanark Highlands 2026 Budget Summary Planning

	A	B	C=A+B	D=B/A	Notes
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	
Expenditures:					
Remuneration, Salaries & Benefits	37,340	133,374	170,714	357.19%	Includes Planning Admin. And FT Planner (NEW)
Travel & Training	3,000	-	3,000	0.00%	
Materials & Contracts	100,000	643	99,357	-0.64%	Changed due to 2025 carryforward for work on zoning bylaw
General Operating Expenditures	22,175	18,700	3,475	-84.33%	Office Supplies, Computer, Postage, etc.
Community Grants					
Telephone /Internet/Communications					
Fuel & Oil					
Maintenance & Repairs (facilities, fleet)					
Utilities (heat, hydro)					
Insurance					
Transfer to Reserves	6,800	2,800	4,000	-41.18%	
Debt Repayments					
Capital					
Total Expenditures	169,315	111,231	280,546	65.69%	
Funding:					
Grants					
User Fees	51,700	-	51,700	0.00%	Planning Fees; Zoning, Site plans, OPA amendments
Bank Financing					
Other Fees & Charges					
Transfers from Reserves	20,000	2,143	17,857	-10.72%	2025 carryforward for work on zoning bylaw
Transfers from Reserve Funds					
Total Revenues	71,700	2,143	69,557	-2.99%	
Net	97,615	113,374	210,989	116.14%	

Township of Lanark Highlands 2026 Draft Operating Budget						
Line	2025	2025	2026	\$ Change over	% Change over	Notes
#	Unaudited Actuals	Budget	Budget	2025	2025	
Planning						
Revenue						
1	\$ 2,190.00	\$ 3,000.00	\$ 3,000.00	\$ -	0%	
2	\$ 2,640.00	\$ 2,000.00	\$ 2,000.00	\$ -	0%	
3	\$ 425.00	\$ 4,000.00	\$ 4,000.00	\$ -	0%	
4	\$ 1,000.00	\$ 700.00	\$ 700.00	\$ -	0%	
5	\$ 3,215.00	\$ 12,000.00	\$ 12,000.00	\$ -	0%	
6	\$ 3,800.00	\$ -	\$ -	\$ -	0%	
7	\$ -	\$ 30,000.00	\$ 30,000.00	\$ -	0%	In and out see line item 0781-000000-307
8	\$ 7,143.55	\$ 20,000.00	\$ 17,857.00	\$ 2,143.00	-11%	Offset carryforward for work on zoning bylaw
9	\$ 20,413.55	\$ 71,700.00	\$ 69,557.00	-\$ 2,143.00	-3%	
Expenditures						
10	\$ 19,927.74	\$ 29,640.00	\$ 133,453.00	\$ 103,813.00	350%	Includes FT Planner - New in 2026
11	\$ 943.59	\$ 1,045.00	\$ 5,669.00	\$ 4,624.00	442%	
12	\$ 490.68	\$ 580.00	\$ 2,605.00	\$ 2,025.00	349%	
13	\$ 759.37	\$ 870.00	\$ 4,332.00	\$ 3,462.00	398%	
14	\$ 1,883.88	\$ 2,670.00	\$ 13,578.00	\$ 10,908.00	409%	
15	\$ 1,410.94	\$ 1,555.00	\$ 6,253.00	\$ 4,698.00	302%	
16	\$ 567.34	\$ 680.00	\$ 2,277.00	\$ 1,597.00	235%	
17	\$ -	\$ 300.00	\$ 2,547.00	\$ 2,247.00	749%	
18	\$ -	\$ 1,500.00	\$ 1,500.00	\$ -	0%	
19	\$ 7,456.16	\$ 20,000.00	\$ 17,857.00	\$ 2,143.00	-100%	2025 carryforward for work on zoning bylaw
20	\$ 5,408.67	\$ 30,000.00	\$ 30,000.00	\$ -	0%	
21	\$ 76,990.54	\$ 70,000.00	\$ 50,000.00	\$ 20,000.00	-29%	Reduced from \$70K because of Planner
22	\$ 576.39	\$ 1,300.00	\$ 1,300.00	\$ -	0%	
23	\$ 444.34	\$ 2,500.00	\$ 2,500.00	\$ -	0%	
24	\$ 271.15	\$ 1,600.00	\$ 1,600.00	\$ -	0%	
25	\$ -	\$ 500.00	\$ 500.00	\$ -	0%	
26	\$ -	\$ 200.00	\$ 200.00	\$ -	0%	
27	\$ -	\$ 375.00	\$ 375.00	\$ -	0%	OACA, AMCT
28	\$ 4,000.00	\$ -	\$ -	\$ -	0%	
29	\$ -	\$ 4,000.00	\$ 4,000.00	\$ -	0%	Future OPA review
30	\$ 121,130.79	\$ 169,315.00	\$ 280,546.00	\$ 111,231.00	66%	

**Township of Lanark Highlands 2026 Budget Summary
Economic Development**

	A	B	C=A+B	D=B/A	
	2025 Approved Budget	2026 Budget Change	2026 Requested Budget	% 2026 Requested/2025 Budget	Notes
Expenditures:					
General Operating Expenditures	1,000	54,000	55,000	5400.00%	Economic Development Strategy, Lanark Tourism Grant Project
Total Expenditures	1,000	54,000	55,000	5400.00%	ED Strategy Grant, Lanark Tourism Grant
Funding:					
Grants	-	30,000	30,000	100.00%	
Total Revenues	-	30,000	30,000	100.00%	
Net	1,000	24,000	25,000	2400.00%	

Township of Lanark Highlands 2026 Draft Operating Budget							
Line		2025	2025	2026	\$ Change	% Change	Notes
#		Unaudited Actuals	Budget	Budget	over	over	
					2025	2025	
	Economic Development						
	Revenue						
1	PROVINCIAL GRANT	\$ -	\$ -	\$ 30,000.00	\$ 30,000.00	100%	ROD Grant, if approved and Lanark Tourism
2	Total Revenue	\$ -	\$ -	\$ 30,000.00	\$ 30,000.00	100%	
	Expenditures						
3	ECONOMIC DEVELOPMENT STRATEGY	\$ -	\$ -	\$ 50,000.00	\$ 50,000.00	100%	
4	ECONOMIC DEVELOPMENT - MISC	\$ 1,958.01	\$ 1,000.00	\$ 5,000.00	\$ 4,000.00	400%	Lanark Tourism grant project
5	Total Expenditures	\$ 1,958.01	\$ 1,000.00	\$ 55,000.00	\$ 54,000.00	5400%	

MUNICIPAL GRANT APPLICATIONS 2026

App #	Organization	Project Description	Amount Requested	Amount Recommended
1	Hopetown Recreation Committee	Front Door Replacement & Hall Floor Refinish	\$2,625.00	\$2,625.00
2	Lanark Highlands Public Library	Level Up Learning: Video Game Collection	\$2,548.05	\$2,048.05
3	Lanark County Community Justice	Restorative Justice Services	\$2,400.00	\$2,400.00
4	Maple Grove School Council	Skiing Program	\$3,500.00	\$0
5	Pivotal Help Community Association	Funding Window for Lanark Village Residents	\$11,200.00	\$5,600.00
6	Watson's Corners Community Hall	"See you at the Community Cue"	\$4,700.00	\$2,500.00
		TOTAL FUNDING REQUESTED:	\$26,973.05	\$15,173.05

2026 Budget Timeline

- **January 29** **Special Committee of the Whole**
Staff and Council Budget Workshop
- **February 24** **Committee of the Whole**
- **March 10** **Council**
Adopt 2026 Final Budget, tentative
- **November** **Initiate Draft 2027 Budget Review**

The 2025 audit is scheduled for completion in June. Preparation for the 2027 budget will begin in the fall of 2026. Given the Municipal Election on October 26 and the Council Inaugural Meeting scheduled for November 17, the formal 2027 budget process will commence early in the new year under the new Council.